

MISSOURI

DEVELOPMENTS

2005 • 2007

ECONOMIC PROGRESS

2005 • 2007

State of Missouri

February 1, 2008

Dear Friends:

Thank you for all you have done to assist in Missouri's economic recovery. We can all take great pride in helping employers and entrepreneurs create tens of thousands of new jobs, including much needed legislative changes and innovative new programs that are moving Missouri forward.

When I took office in January 2005, our state's economic picture was bleak. Poor spending decisions created a \$1.1 billion deficit for our state government; layoffs and job losses dominated the news in the years prior.

Through new pro-jobs, pro-growth policies and sound management practices, we turned the state's deficit into two consecutive surpluses; brought about legislative reforms that gave us real lawsuit reform and brought fairness to our workers' compensation system. We created the Missouri Quality Jobs Act which helped create more than 22,000 new jobs to our state that pay above the average wage and provide health care benefits for workers.

As Governor, I have had the privilege of meeting with innovative job creators here at home and all over the world. I consistently hear good things about the quality of Missouri's workforce from business leaders who have chosen to expand or relocate to the Show-Me State. One of the initiatives that I am most excited about is our Lewis and Clark Discovery Initiative. This initiative will deliver \$335 million to colleges and universities throughout our state and will more than double the state-funded, needs-based scholarship programs so that more Missourians can achieve the dream of a college education.

Our focus on creating greater opportunities for all Missourians is working. In 2006, our state set a new export record sending \$12.8 billion worth of goods to more than 191 different countries. The first quarter of 2007 surpassed the first quarter of last year, which bodes well for Missouri businesses of all sizes who are taking advantage of our state's excellent international relationships and contacts.

I am also pleased with the work of the Missouri Department of Economic Development. At my direction, Director Greg Steinhoff reorganized the department to focus on the twin goals of attracting and retaining good jobs. As you will see in *Missouri Developments*, our department is helping innovative companies representing a wide array of economic sectors start or expand their presence in Missouri.

In addition to helping attract and retain jobs, we have also focused on helping small and mid-sized Missouri communities revitalize their downtown areas into centers of job creation and economic development. Our Downtown Revitalization and Economic Assistance for Missouri, or DREAM, initiative is helping twenty Missouri communities refurbish old buildings, make needed infrastructure improvements and take advantage of other state assistance programs to local communities to attract new employers.



ECONOMIC PROGRESS

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The Missouri Department of Economic Development has also used other community development programs, such as the Neighborhood Assistance Program, which provides assistance to community-based organizations and enables them to implement community or neighborhood projects in the areas of community service, education, crime prevention, job training and physical revitalization; the Youth Opportunity Program, created to broaden and strengthen opportunities for positive development and participation in community life for youth and to discourage young people from engaging in criminal and violent behavior; the Family Development Account Program, a community building initiative established for the purpose of promoting self-sufficiency through asset-development for low-income Missourians in a matched savings program; and the Community Development Block Grant Program, which offers grants to small Missouri communities to improve local facilities, address critical health and safety concerns and develop a greater capacity for growth. Examples of how these programs have helped specific communities are included in this publication.

Missouri is fortunate to have the fourth-most diverse economy in the country and our natural and human resources make us competitive with every other state in the nation for every job that is created. I am absolutely committed to continuing the outstanding progress we have enjoyed and I am very optimistic about the future for job growth and economic development in Missouri.

Sincerely,

Matt Blunt

Matt Blunt
Governor



February 1, 2008

Dear Friends:

Missouri is in the midst of an economic turnaround under the leadership of Gov. Matt Blunt, who has made growing Missouri's economy and expanding opportunities to Missouri's working families a high priority. His pro-job, pro-growth policies have helped facilitate the creation of tens of thousands of new jobs since January 2005. The state's economic outlook has improved with the passage of aggressive litigation reform, workers' compensation reform and proactive recruiting tools like the Missouri Quality Jobs Act, which has created 22,000 new jobs that pay above the average wage and offer health care benefits to their employees. Blunt has also led the successful effort to enact tax incentives for Missouri manufacturers to help them grow their businesses and create jobs.



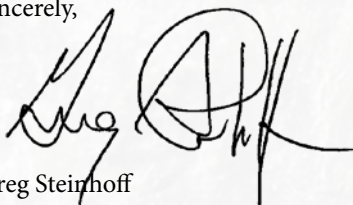
With your help, the help of the legislature, and the leadership of Governor Matt Blunt, the Department of Economic Development (DED) Division of Business and Community Services (BCS) has also achieved success. I am pleased to bring you this report of that success, *Missouri Developments*.

This document is not a typical report of economic statistics, but a report of some of the many individual success stories from which those statistics are derived. It covers the economic activity of the years 2005-2007 that has involved the DED, many of our local economic development partners, Missouri businesses and Missouri communities.

Whether it is technical assistance or financial assistance, the DED strives daily to provide quality services to our network of clients and customers. We accomplish goals of job creation, increasing private investment, creating sustainable communities, and facilitating an entrepreneurial spirit by using a number of strategies: new business attraction; existing business expansion; business retention; community development; redevelopment; infrastructure; housing; specialized areas; and technology, each with a focus on achieving a positive impact on our state's economy.

It is my pleasure to bring this report to you. I trust that you will find *Missouri Developments* informative. We are proud of the work accomplished in these years. If you should have any questions or comments, please do not hesitate to contact me personally.

Sincerely,

A handwritten signature in black ink. The signature is stylized, with a large, looped 'G' at the beginning and a series of vertical strokes at the end. The name 'Greg Steinhoff' is written in a cursive script.

Greg Steinhoff
Director

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Business Climate & Fast Facts

Rankings

- **Business Facilities** ranked Missouri No. 14 in 2006 for states showing the greatest overall strength and growth in the biotechnology industry, up six places from the 2005 ranking.
- The state of Missouri ranked No. 4 in the nation for being a leader in nanotechnology venture funding in the July/August 2006 issue of **Small Times Magazine**, a national publication that promotes micro and nanotechnological advances and investment opportunities to business leaders.
- According to the Tax Foundation's State Business Tax Climate Index 2008, Missouri ranks 15th in the nation for Business Tax Index and 4th in the nation for Unemployment Insurance Tax Index.
- Ernst & Young's 2006 study ranked Missouri 5th lowest in the U.S. for state and local business taxes as a percent of gross state product.
- According to the Small Business Survival Index 2006 - Missouri ranks 3rd in the nation for low energy costs.
- **Southern Business & Development** magazine, placed Missouri No.2 in the publication's ranking of 17 southern states based on company investments and job creation.
- Missouri received the Silver Shovel award from **Area Development** magazine for generating top job-creation and investment projects in the population category of 3 to 10 million.
- **Forbes** magazine ranked Missouri No.16 in its annual "Best States for Business" list.
- Missouri ranked No. 13 overall in **Expansion Management** magazine's "Top 15 States for Recruitment and Attraction"
- St. Joseph, Springfield, Kansas City, Buchanan County, St. Louis County and Jackson County were all named in **Expansion Management's** "2007 Top Cities and Counties for Business Attraction".
- Transportation: Missouri's rank in overall performance of its state highway system jumped 11 spots in one year, from 28th in 2004 to 17th in 2005, according to figures released by the Reason Foundation – the second-largest increase in the nation, trailing only Nevada. For the five-year period from 2000 to 2005, Missouri's jump was even more dramatic - from 39th to 17th in overall performance. Missouri was second only to New Mexico in the largest five-year improvement.
- Online financial news publisher MarketWatch has ranked two Missouri cities in the Top 20 of its recently released "Top 50 Centers for Business" in the nation. Kansas City was tied for 16th with Raleigh, North Carolina and St. Louis was ranked 19th.

Fast Facts

- Gross state product of nearly \$226 billion in 2006
- 4th most diversified economy in the nation
- 5th lowest cost of living in the United States (3rd quarter 2007 data)
- In 2006, Missouri set an all time record for exports with \$12.8 billion in sales to 191 countries around the world.
- 14,500 new businesses started in 2006
- As of the 1st Quarter of 2006, there were 162,630 successful private businesses operating across the state.
- In 2002, there were approximately 30,154 minority-owned businesses and 120,443 women-owned businesses in Missouri, and almost all of them are small businesses.
- Ten Missouri-based companies made this year's list of Fortune 500 companies, with Missouri ranking 16th among the states in the number of Fortune 500 company headquarters.

Missouri Fortune 500 companies Source: Fortune Magazine, April 2007

Company	Rank	Previous Rank	Revenues (\$mil)	Profits (\$mil)	Headquarters	Primary Business
Emerson Electric	115	126	\$20,133.0	\$1,845.0	St. Louis	Electronic Components
Express Scripts	132	134	\$17,660.0	\$474.4	Maryland Heights	Pharmacy Benefits Management
Anheuser-Busch	146	146	\$15,717.1	\$1,965.2	St. Louis	Malt Beverages; Aluminum Products; Amusement Parks
Monsanto	323	336	\$7,344.0	\$689.0	St. Louis	Agriculture and Biotechnology
Ameren	339	324	\$6,880.0	\$547.0	St. Louis	Utilities
Charter Communications	409	413	\$5,613.0	-\$1,370.0	St. Louis	Cable and other TV Services
Leggett & Platt	419	404	\$5,505.4	\$300.3	Carthage	Furniture and Fixtures
Peabody Energy	431	453	\$5,256.3	\$600.7	St. Louis	Coal Mining and Processing
Graybar Electric	450	476	\$5,009.1	\$57.4	St. Louis	Electronic Parts and Equipment
H&R Block	459	467	\$4,875.2	\$490.4	Kansas City	Tax Preparation and Financial Services
Total			\$93,990.7	\$5,599.4		

Workforce Talent

The Division of Workforce Development (DWD) is the talent development arm of economic development. The mission of the division is to foster a skilled workforce to improve Missouri's competitiveness in the global marketplace by providing quality skill development opportunities adapted to today's business and industry standards. DWD serves business and job seekers through the 42 Missouri Career Centers located throughout the state, along with on-line services provided through MissouriCareerSource.com. DWD is also a national leader at pioneering workforce strategies in the new economy, achieving several "firsts in the nation" as described in the division's 2007 Annual Report: Missouri Driving Talent. In the last year alone, the workforce system assisted 183,683 job seekers, with 8,554 businesses posting thousands of job openings on MissouriCareerSource.com. See www.ded.mo.gov/wfd to learn more about DWD.

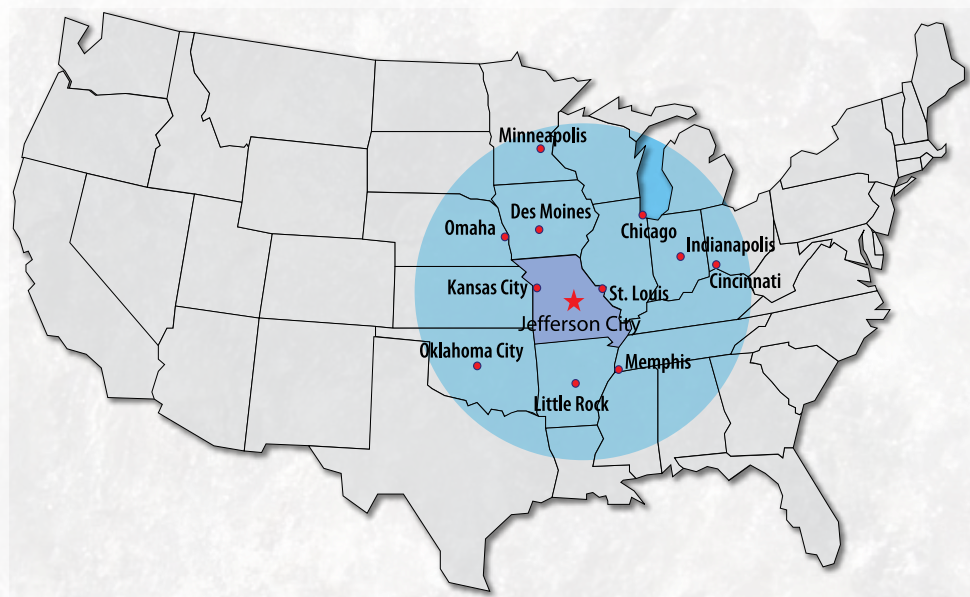
Pro-Business Climate

- 44 Enhanced Enterprise Zones located throughout the state.
- There are over 35 programs and incentives designed to attract and retain businesses.
- 12 certified incubator facilities, with more being built and/or planned.
- 9 innovation centers, with more being built and/or planned.
- 5 bioscience research parks, with more being built and/or planned.
- 11 ethanol plants either operating or in construction with an anticipated capacity of 723 million gallons of ethanol annually.
- 18 biodiesel plants either operating or in construction with an anticipated capacity of 377 million gallons per year.

Central Location

The center for business opportunity. Missouri is within 500 miles of:

- 43% of U.S. population and households
- 41% of total U.S. effective buying income
- 39% of total U.S. retail sales - over \$2 trillion annually
- 41% of total U.S. service industries - over 2 million establishments
- 44% of total U.S. manufacturing establishments - over 386,000 plants
- Missouri has the 7th largest highway system in the nation, with 32,464 miles.
- Missouri has the 2nd and 3rd largest railroad terminals in the nation.
- There are over 110 intermodal facilities in Missouri.
- Missouri has two major rivers with over 1,000 miles of navigable waterways.
- 25 airports have runways of over 5,000 feet.



Departmental Effectiveness

Projected Private Capital Investment includes the projected dollar amount of capital to be invested over a certain time period as a result of a business expansion, retention or new business location to Missouri.

Projected jobs are tracked and compiled in by the Sales team and includes jobs projected to be created as a result of a business expansion or new location to Missouri.

<i>Projected Private Capital Investment and Jobs for Announced and Accepted Business Projects</i>			
Fiscal year	Capital Investment	New Jobs	Retained Jobs
FY2005	\$2,705,870,108	6,081	2,182
FY2006	\$4,379,218,777	12,646	10,064
FY2007	\$2,079,467,764	11,791	3,014

Actual leveraged investment includes the actual dollar amount of all investments (direct, new or expanded building, machinery, equipment, infrastructure) leveraged as a result of a business or community project using a finance tool.

Actual New Jobs are reported by the Finance and Compliance Teams and includes actual jobs created as a result of a business expansion, location or community involvement project using a finance tool.

<i>Actual Leveraged Investment and Jobs versus Dollars Issued/Awarded in tax credits, grants or loans.</i>			
Year	Leveraged Investment	New Jobs	Retained Jobs
FY2005 Actual	\$1,078,762,870	19,133	758
FY2006 Actual	\$1,256,251,066	4,493	810
FY2007 Actual	\$2,259,259,657	20,182	3,242

Actual Leveraged Investment includes the actual dollar amount of all investments (direct investment, new or expanded building, machinery, equipment, infrastructure) leveraged as a result of a business/community project using a finance tool.

BUSINESS AND COMMUNITY SERVICES FY2007 PERFORMANCE MEASURES	
Actual Leveraged Investment	
Contributing to this measure are the quarterly results from the Finance and Compliance teams tracked in CMS and other reports.	
Measure	FY-07
Actual Leveraged Investment	\$ 2,259,259,657
Actual Dollars Issued/Awarded	\$ 716,503,090
Number of Tax Credit Certificates Issued	6,894
Number of Tax Credits Approved/Applications Awarded	1,406
Number of Financial Applications Received and Processed	3,030
Dollar Amount of Incentives Related to Job Creation/Retention	\$251,407,690.00

<p><i>BUSINESS AND COMMUNITY SERVICES</i></p> <p><i>International Clients</i></p> <p><i>This information is reported to DED by Foreign Offices.</i></p>			
Outcome Measures	FY-05	FY-06	FY-07
International Clients/Companies Assisted	537	726	221
ITI # of Client Impact Statements	45	32	8
International Investment Leads	17	15	56

Organization Structure

The mission of the Division of Business and Community Services is to promote Missouri as a great place to do business, help create an environment in Missouri's communities that will stimulate family supporting jobs and new private investment, and allow for future sustainable growth by increasing opportunities for new local and state revenues.

Services to Missouri businesses and communities are provided through five teams; *Sales, Marketing, Missouri Economic Research and Information Center (MERIC), Finance and Compliance.*

The Sales team, through regional and industry specialization, provides individualized customer service to businesses considering locating or expanding within our state. They assist communities with key development activities and work to develop export promotion opportunities for Missouri businesses to take their products and services to key world markets.

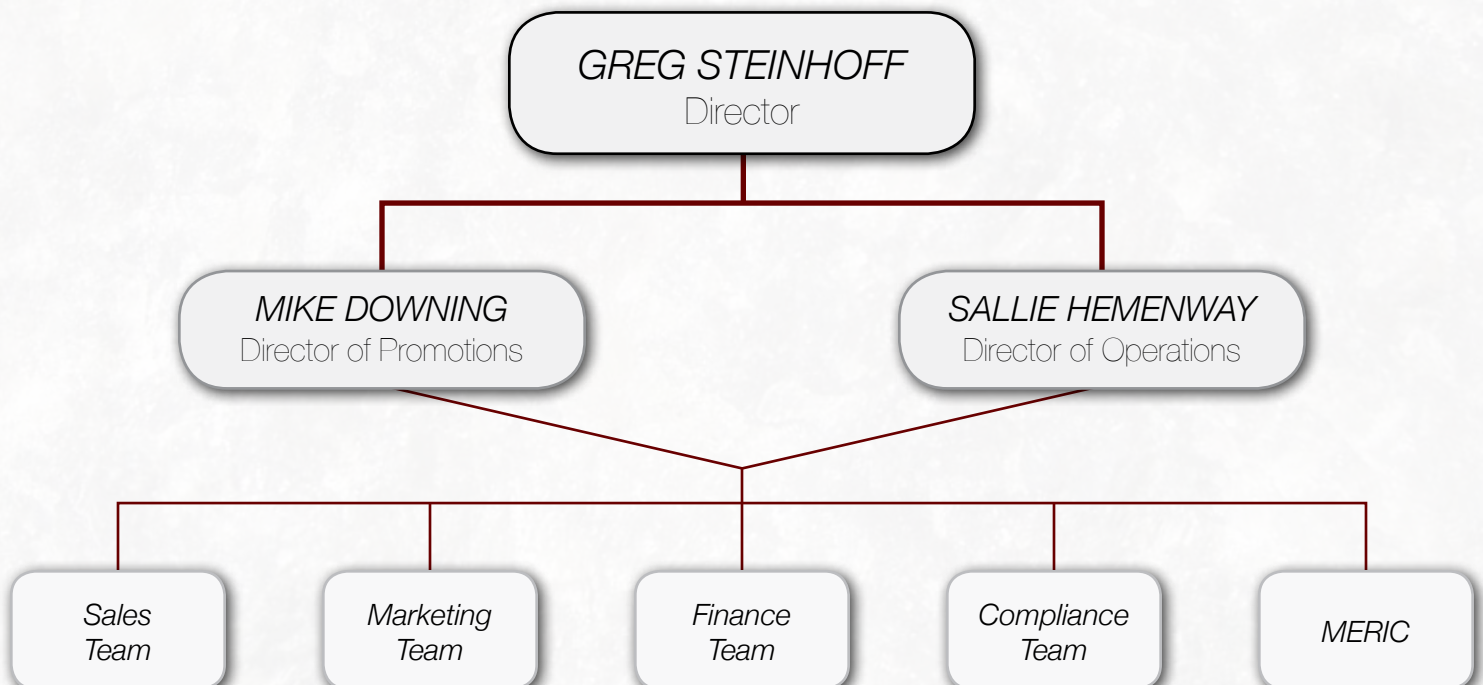
The Marketing team produces award-winning print and media materials to competitively market our state at the national and international levels. From trade shows to television broadcasts, the collaborative effort of the Marketing team helps in supporting the Sales and Finance teams by using key marketing strategies, in an effort to attract and increase lead opportunities to Missouri.

The research team, MERIC, provides innovative analysis and assistance to policy makers and the public, including studies of the state's targeted industries and economic development initiatives. Other MERIC research includes the Economic Condition Report, Economic Impact Assessments, and labor market information produced in cooperation with the U.S. Department of Labor.

The Finance team administers the many incentives offered by the Department of Economic Development (DED) in a manner that promotes consistency and allows for expertise. The team assures access and understanding by DED customers of all the programs offered and supports the Sales team's efforts through coordination and communication.

The Compliance team assures accountability for each program by assessing the operations; determining compliance by conducting file reviews, onsite monitoring, eligibility determinations, necessary claw-backs and any follow-up requirements. The Finance and Compliance teams work proactively to assure compliance standards are met.

Organizational Chart



Legislative Initiatives

2005 Legislative Efforts

SB 343 – Small Business and Expanding Business Program;
Technology Business Program;
High Impact Projects Program;
and Job Retention Program

HB 393 – Tort Reform

SB1 & 130 – Workers Compensation Reform

2006 Legislative Efforts

House Bill 1270 – Requires gasoline sold in Missouri to contain at least 10% fuel ethanol when the price of the alternative fuel is less than or equal to the price of regular gasoline.

Senate Bill 1008 – Governor's Advisory Council on Agricultural Science and Technology

House Bill 1827 – Small business health insurance for employees

House Bill 1456 – Unemployment Insurance Reform

Senate Bill 645 – Modification of the Missouri Business Use Incentive for Large-Scale Development (BUILD) Act

Senate Bill 825 – creates the “Kansas and Missouri Regional Investment District Compact”

2007 Legislative Efforts

HB1 – Expands the annual cap of tax credits for Quality Jobs and Enhanced Enterprise Zone; and creates the New Markets and Land Assemblage tax credit programs

SB 389 – Lewis and Clark Discovery Initiative

SB30 – Tax relief for Missouri manufacturing

Business Expansion & Attraction

The lead strategy employed by DED to create quality jobs in Missouri is business attraction and expansion. The activities include professional project management to facilitate the location of new businesses to the state, as well as facilitating the expansion of existing businesses. Existing business expansion is the largest contributor to job creation and economic impact. It accounts typically for 80% of the job growth in the nation. Business retention is the activity of assuring that those existing businesses stay in Missouri. Business retention is especially important as we compete in the global economy.

The DED finance and incentive programs used to facilitate business attraction, business expansion and business retention include:

- *Missouri Quality Jobs*
- *Enhanced Enterprise Zone*
- *BUILD*
- *Development Tax Credits*
- *Community Development Block Grant Action Fund Loan*
- *Community Development Block Grant Industrial Infrastructure Grant*
- *Community Development Block Grant Interim Financing Float Loan*
- *Private Activity Bonds for Manufacturing*
- *Rebuilding Communities*

ABC Laboratories

Analytical Bio-Chemistry Laboratories' (ABC Labs) mission is to be a premier provider of development services to the pharmaceutical and chemical industries. ABC Labs enables clients to realize higher profits and reduce development risk while accelerating time to market. Due to expansion into the pharmaceutical research and development testing industry, ABC Labs needed to expand its facility. Thanks to the Department of Economic Development's assistance, ABC Laboratories will be conducting research at Discovery Ridge, a new state-of-the-art research park, creating approximately 250 new jobs at a wage that is greater than the county average.



FUTURE HOME OF



ACI BOLAND



Financing details

DED/State:	
<i>BUILD</i>	\$2,998,066
<i>Quality Jobs</i>	\$1,218,758
Local/other Public Funds:	
<i>Chapter 100 (abatement)</i>	\$2,000,000
<i>Federal</i>	\$14,000,000
Private Investment:	\$21,600,000
Total Project Cost:	\$41,816,824

AT & T



Financing details

DED/State:

EEZ.....\$1,918,133
BUILD\$2,280,844

Local/other Public Funds:

Joplin will provide Enhanced Enterprise Zone tax abatement, infrastructure improvements and an individual gift of 10 high-profile acres for site development.

Private Investment:\$19,300,000

Project Cost:\$23,498,977

Joplin, Missouri is the location of a new customer care service center which began operations in late summer 2007. The new facility will be used to service the company's wireless business customers. AT&T's decision arose after searching nationwide for the perfect community and environment in which to locate the new center, employing 500-600 new employees. The resulting decision was a perfect example of how the Missouri Department of Economic Development, Missouri Development Finance Board, community representatives, workforce development representatives, private supporters and community colleges can work together as a team to recruit a substantial employer such as AT&T.



Cargill Incorporated

Financing details

DED/State (EEZ): \$2,403,536

Private Investment: \$180,000,000

Total Project Cost: \$182,403,536

Cargill will invest as much as \$180 million to expand and modernize its soybean-crushing plant in Kansas City, resulting in a new facility that will increase processing capacity by about 57 percent, from 95,000 to 165,000 bushels per day. The expansion is focused around replacing an aging unit with a world-class soybean-processing facility. The company expects the new facility to come online in the spring of 2008. The expansion has been proposed in two phases - the first phase, valued at \$120 million, is expected to lead to the retention of 44 employees and add 25 jobs. A second phase, valued at \$60 million, could add about 100 jobs. The company will receive Enhanced Enterprise Zone tax credits and funding through the Missouri Customized Training Program, along with local tax abatement on real property.





Cerner Corporation



Cerner Corp. is taking the paper chart out of healthcare, eliminating error, variance and waste in the care process. With more than 6,000 clients worldwide, Cerner is the leading supplier of healthcare information technology. The following are trademarks of Cerner: Cerner, Cerner Millennium and Cerner's logo.

Financing details

DED/State:	
<i>BUILD</i>	\$9,186,225
<i>Quality Jobs</i>	\$1,811,500
Private Investment:	\$95,000,000
Total Project Cost:	\$105,997,725

Edward Jones



Financing details

DED/State: +\$20,000,000

Local/Other Public Funds:

Chapter 100 tax abatement

St. Louis/Maryland Heights \$11,100,000

Federal \$1,400,000

Project Cost: \$32,500,000



Edward Jones Investments (Officially Edward D. Jones & Co., L.P.) is a brokerage firm based in St. Louis, which serves investment clients in the United States, Canada, and the United Kingdom through its branch network of nearly 10,000 locations. The firm focuses solely on individual investors and small-business owners.

Due to growth in the financial services industry, Edward Jones decided to move forward with plans to redevelop its north campus in Maryland Heights. The company will be redeveloping the campus with new buildings and adjacent parking garages, while adding 500 new jobs in the next 5 years and 1,000 jobs by 2016.



*Financing details***DED/State: \$12,500,000****Local/Other Public Funds:**
*Chapter 100 tax abatement
transportation development district***Private Investment: \$61,000,000****Total Project Cost: \$73,500,000**

Express Scripts

Express Scripts is one of America's largest pharmacy benefit managers, providing benefits for millions of people nationwide through employers, managed-care plans, unions and governmental entities.

Express Scripts constructed a new 320,000-square-foot headquarters facility, located next to the campus of the University of Missouri – St. Louis. Express Scripts' move is the first time a Fortune 500 company has relocated its headquarters to a public university campus. As a result, the pharmacy benefit management company initiated collaborative programs with the school, including a new internship program, creating 480 new jobs and retaining 1,200 jobs.



FedEx Ground Packaging Systems

Financing details

DED/State(EEZ):\$1,553,855
Private Investment:\$85,472,589
Total Project Cost:.....\$87,026,444

FedEx provides access to a growing global marketplace through a network of supply chain, transportation, business and related information services. FedEx Ground Package Systems specializes in cost-effective, small-package shipping, offering dependable business-to-business delivery or convenient residential service. With more than 67,000 employees and independent contractors, FedEx Ground handles an average daily volume of

more than 3.2 million packages. In 2007, the company built a new 500,000-square-foot Federal Express Ground transportation facility in Kansas City, creating 119 full time jobs and 200 part time jobs. FedEx received benefits from the Department of Economic Development through the Missouri Customized Training Program and the Enhanced Enterprise Zone program, as well as local real property tax abatement and Chapter 100 bond financing to complete the project.



Global Velocity

Financing details

DED/State:.....\$498,214
Private Investment:.....\$516,667
Total Project Cost:.....\$1,014,881



Global Velocity provides a next generation content security solution, allowing organizations to perform real-time reporting, analyzing and controlling of content in motion. The company's patent pending technologies create the industry's first true wire speed content filter built upon an industry standard platform, offering customized internet-based content security solutions and innovative revenue-generating services to large enterprises, government and service providers.

Global Velocity graduated from the Technology Entrepreneur Center incubator in St. Louis and is now expanding their manufacturing facility in Clayton with a projected 265 new full-time jobs to be created at the facility within 5 years.



global velocity

Next generation networking solutions

Harman Becker Automotive Systems

Financing details

DED/State:

BUILD \$1,359,097

Quality Jobs \$1,510,393

CDBG Ind. Infrastructure \$250,000

Local/other Public Funds:

Washington provided Chapter 100 for 50% tax abatement on real and personal property for 10 years.

Washington also provided grading assistance, extensions of the water and sanitary sewer lines and provided underground conduit for electrical service.

Private Investment: \$48,953,000

Project Cost: \$52,072,490



Harman Becker Automotive Systems Manufacturing is a wholly-owned subsidiary of Franklin, Kentucky-based Harm International Industries Inc. The company manufactures navigation and digitally integrated “infotainment” systems, primarily for the automotive industry, including world-renown names such as JBL, Infinity, Harman/Kardon, Mark Levinson and Becker. Thanks to the Department of Economic Development’s Sales team working with the company, the community and local leaders, Harman has opened a new facility in Washington, Missouri, creating an estimated 221 new jobs.

Harman Becker, in addition to their investment, has made the following contributions to Washington: contributed \$25,000 to the new farmers market, provided the public school with a complete sound system for the theater at an estimated value of \$65,000, and contributed \$5,000 to the Crider Center, which provides mental health services to lower income people.

Holcim (US), Inc.

Holcim (US), Inc. is one of the largest cement manufacturers in the United States, with 14 manufacturing facilities and more than 70 distribution terminals. Holcim (US) Inc. is a wholly-owned subsidiary of Holcim Ltd. of Switzerland, one of the largest cement companies in the world.

Due to expansion demands, Holcim worked with the Department of Economic Development on a new facility expansion. The plant, located on 3,900 acres adjacent to the Mississippi River, will employ 200 permanent workers, provide 1,000 construction jobs and produce 4 million metric tons of cement annually.

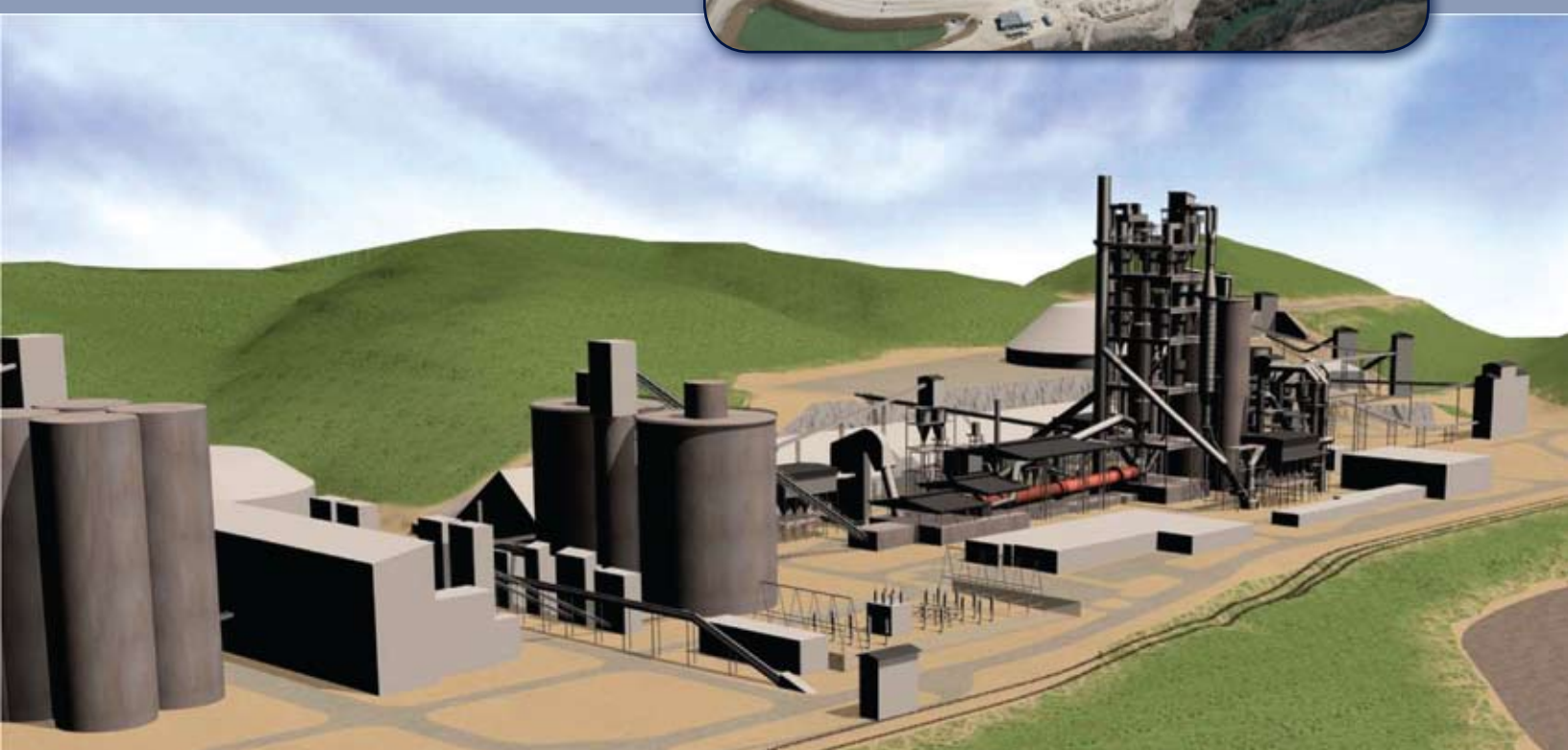
Financing details

DED/State:\$4,329,427

Missouri Quality Jobs Incentive

Private funds:\$743,855,000

Total Project Costs:\$748,184,427



Kawasaki

Financing details

DED/State:

Development Tax Credit.....\$75,000

Missouri Quality Jobs Incentive\$412,456

Private Investment for training line: ..\$150,000

Total Project Cost:.....\$637,456

Kawasaki Heavy

Industries (KHI) consumer products and machinery division makes motorcycles, personal watercraft, and all-terrain vehicles. The Kawasaki brand is famous for its "Let the good times roll" marketing. The company's rolling stock and construction machinery division manufactures electric and diesel locomotives, material handling equipment, and heavy engines. KHI's aerospace and gas turbine segments make jet engines, satellites, and structural parts for passenger aircraft. The diversified conglomerate's other products include industrial robots, precision machinery, ships, snow plows, and submarines.



Due to the growing demand for Kawasaki premium engines, the Department of Economic Development assisted with a business expansion at the Maryville facility by providing training assistance to increase the existing workforce, creating 100 new jobs for the region.

Manac Trailers USA, Inc.

Financing details

DED/State: Private Activity Bond \$8,160,000

Local/other Public funds:

EEZ abatement approx..... **\$225,000**

Private Investment: \$8,500,000

\$2 million real, \$6 million personal

Total Project Cost: \$16,885,000

Manac, the largest manufacturer of custom-built and specialty semi-trailers in North America, has operated CPS Trailer in Oran, Missouri, since August 2002. Manac specializes in manufacturing grain hoppers, custom-made trailers, bottom dumps and self-unloading trailers.

Due to demand in production, Manac Trailers needed to expand its existing facility. Thanks to the Department of Economic Development's Sales team working with the company, the community and local leaders, 170 new jobs with above county average wages were created.



Pfizer

With 2005 actual spending of \$7.4 billion, Pfizer Global Research and Development (PGRD) is the world's largest privately-funded biomedical research organization. Pfizer's search for new treatments spans hundreds of research projects across 11 therapeutic areas, employing over 13,000 worldwide. Pfizer has links with more than 250 partners in academia and industry to strengthen its position on the cutting edge of science and biotechnology.

Pfizer Global Research and Development is building a new four-story, 330,000-square-foot facility in Chesterfield, which will consolidate the company's research operations at other facilities into one. The building will feature state-of-the-art labs and equipment to further the efforts of developing new medicines. About two-thirds of the researchers are developing small-molecule medicines, while the other one-third is working on early-stage biologics development. By utilizing the Department of Economic Development's Quality Jobs program, the company retained 1,179 jobs in the St. Louis area and made a private capital investment of \$200 million.



Financing details

DED (Quality Jobs):	\$2,500,000
Local/Other Public Funds	
Chapter 100 tax abatement	
Private funds:	\$200,000,000
Total Project Costs:	\$202,500,000

Procter & Gamble

The Procter & Gamble Company, which consists of over 135,000 employees working in over 80 countries worldwide, announced plans in 1997 to invest \$350 million to add a tissue and towel plant to its diaper factory in Cape Girardeau. The company, which makes Bounty paper towels and Charmin tissue, increased employment by an estimated 350 workers, in addition to 1,770 existing workers employed there.

Thanks to the Department of Economic Development's Sales team working with the company, the community and local leaders, 80 new jobs with above county average wages were created. The company utilized the New Jobs Training program and the Job Retention Training program offered through the Division of Workforce Development.

Financing details

DED/State:

Business Facility Tax Credit \$3,850,000

BUILD \$13,083,000

Customized Training.....\$680,000

New Jobs Training.....\$1,660,000

Private Investment: \$350,000,000

Total Project Cost:..... \$369,273,000



Progress West HealthCare Center

BJC HealthCare is one of the largest nonprofit health care organizations in the United States, delivering services to residents primarily in the greater St. Louis, southern Illinois and mid-Missouri regions. With net revenue of \$2.9 billion, BJC serves urban, suburban and rural communities and includes 13 hospitals and multiple community health locations. Services include inpatient and outpatient care, primary care, community health and wellness, workplace health, home health, community mental health, rehabilitation, long-term care and hospice.

Due to growth in St. Charles County, BJC Healthcare decided to build a new state-of-the-art hospital to provide quality services to residents of the area. Progress West HealthCare Center, located on a 48-acre campus with room to expand, opened in 2007, and will create 457 jobs over the next 5 years.

Financing details

DED/State (Quality Jobs):\$2,771,657
Private Investment: \$115,300,000
Project Cost: \$118,071,657



Proteon Therapeutics

Financing details

DED/State:

Missouri Quality Jobs.....\$191,000

Development Tax Credits\$150,000

Private Investment:\$30,175,000

Project Cost:\$30,516,000

DED, in conjunction with the Economic Development Corporation of Kansas City, raised funds using state tax credits to develop a micro-incubator

to house Proteon Therapeutics, a biotechnology company developing therapeutics to dilate human veins and arteries for use in vascular surgery and angioplasty, retaining them in Kansas City.



Synbiotics Corporation

Synbiotics Corporation develops, manufactures, and markets veterinary diagnostics, instrumentation and related products for the companion animal, large animal, and poultry markets worldwide. Started in 1982 to develop therapies for human diseases, the company now develops and markets test kits and detection devices for animal parasites, pregnancy, viruses, and other diseases and conditions. Its test for bird flu, the Flu Detect Avian Influenza Type A antigen kit - gained approval from the USDA in 2006 and is sold globally.

Financing details

DED/State:

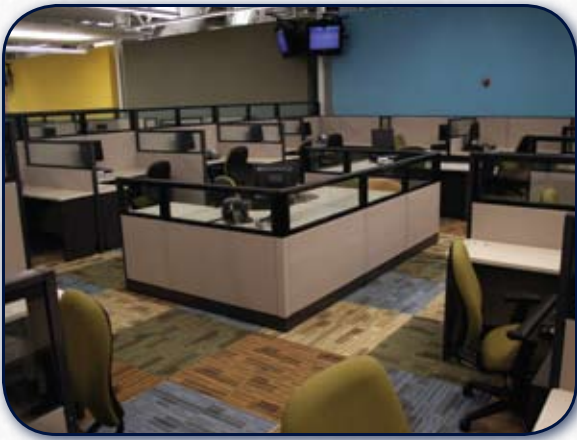
Missouri Quality Jobs.....\$1,169,475

Private Investment\$6,551,000

Total Project Cost:.....\$7,720,475



T-Mobile



In October 2005, T-Mobile USA Inc. announced plans to build its newest Customer Service Center in Springfield. The company expects to invest \$17.5 million in the facility and bring more than 700 new jobs to the area when fully staffed. The T-Mobile Customer Service Center took its first call in the summer of 2006. Employees at the new facility will help support T-Mobile's rapidly growing customer base of more than 20 million customers, and help T-Mobile deliver on its commitment to provide a superior service experience. The state-of-the-art Customer Service Center will provide T-Mobile employees with the latest telecommunications tools and customer service technology, and offer employees an on-site workout facility, cybercafé, television lounge and delicatessen.



Organizations participating in the project include: the Missouri Department of Economic Development, the City of Springfield, Greene County, the Springfield Area Chamber of Commerce, the Springfield Business & Development Corporation, City Utilities of Springfield, the Rankin Company, Carleton Properties and CJR Properties. T-Mobile utilized the state's Enhanced Enterprise Zone (EEZ) program and New Jobs Training program, along with local EEZ property tax abatement to complete the project.

Financing details

DED/State: (EEZ) \$3,272,501
 Private Investment: \$17,500,000
 Total Project Cost: \$20,772,501



Virtual Building Logistics



Financing details

Private Investment:\$5,000,000
Total Project Cost:\$5,000,000



Virtual Building Logistics is a full-service firm specializing in the implementation, support and management of Building Information Modeling (BIM) technology for the design and construction industry. Virtual Building Logistics leverages the latest BIM technology platforms, providing optimal flexibility and interoperability for any BIM project.



Waterloo Industries

Financing details

DED/State:.....\$1,531,627
Private Investment:\$30,727,153
Total Project Cost:.....\$32,258,780



Waterloo Industries, Inc. is the world's largest supplier of tool storage products and offers over 80 years of manufacturing excellence. The company has two manufacturing facilities with a million square feet of manufacturing and warehousing space. Each manufacturing facility houses its own dedicated production, engineering, and training staffs to provide specialized production capabilities. Waterloo Industries of Sedalia created 132 new jobs with the expansion of its product line and the addition of a new tool box product line. The company utilized the Missouri Customized Training Program and Enhanced Enterprise Zone benefits from the Department of Economic Development, as well as local real property tax abatement to complete the project.



BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007						
Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
1Soy Inc.	Hermann	\$6,000,000			31	
20th Century Lighting	Kansas City	\$1,100,000	Enhanced Enterprise Zone	\$94,126	27	
AAS Cleaning	Kansas City	\$395,000			3	29
ABC Supply	Mexico	\$1,500,000			150	
Abna Engineering, Inc.	St. Louis	\$43,376	Rebuilding Communities	\$10,844		
Acceleration	Lee's Summit	\$200,000	Quality Jobs	\$276,375	30	
Accent Customer Relationship Partners	Farmington	\$3,100,000			318	
Access Medical	Earth City	-			20	
Ace Building Systems	Sikeston	\$4,780,800	Enhanced Enterprise Zone	\$239,511	29	
ADM Soybean Meal Plant	Mexico	\$8,700,000	Enhanced Enterprise Zone	\$100,000	2	
AFB - Manufacturing	O'fallon	\$6,700,000			13	
AFB International	Weldon Springs	\$9,378,000	Quality Jobs	\$652,802	43	
AFB International - Animal Testing Facility	Montgomery City	\$5,500,000			20	
Afram Corporation	St. Louis	\$3,212	Rebuilding Communities	\$1,285		
Ag Processing	St. Joseph	\$32,000,000	Enhanced Enterprise Zone	\$2,049,600	41	158
Air Products & Chemicals	St. Louis	\$10,000,000			38	
AKA Advertising	Kansas City	\$350,000	Quality Jobs	\$298,166	60	
Albaugh, Inc	St. Joseph	\$35,000,000	Enhanced Enterprise Zone	\$1,028,358	60	
Alcan Cable	Sedalia	\$7,600,000	Quality Jobs	\$126,620	30	
Alcoa - SIE Cargo Conversions, LLC	Kansas City	\$1,700,000	Quality Jobs	\$576,000	30	
Alpla Inc Expansion	Jefferson City	\$7,500,000			20	
AMALFI Group Inc.	Eldon	\$1,250,000	Quality Jobs	\$163,350	50	
AMALFI Group Inc.	Columbia	\$790,000	Quality Jobs	\$128,400	30	
Amalgamated Industries, Inc.	St. Louis	\$6,500,000	Quality Jobs	\$654,260	100	
Amcor	Webb City	\$5,000,000			24	
American Central Transport	North Kansas City	\$17,000,000	Quality Jobs	\$247,195	40	83
American Energy Producers, Inc.	Carrollton	\$120,000,000			40	
American Family Insurance	Creve Coeur	\$1,100,000	Quality Jobs	\$1,768,987	211	
American Healthways Services, Inc.	St. Louis	\$2,000,000	Quality Jobs	\$460,832	61	
American Plastics Group, Inc.	Union	\$4,375,000	Quality Jobs	\$73,678	37	
American Precision Die Casting	Cuba	\$647,000			20	
American Pulverizer	St. Louis	\$1,100,000	Private Activity Bond-IRB	\$8,000,000	25	60
American Railcar Industries	Jackson	\$6,000,000			42	
American Tire Distributors	Kansas City	\$4,500,000			39	
Anders, Minkler & Diehl, LLP	St. Louis	\$289,207	Rebuilding Communities	\$72,302		
Andrews and McMeel	Kansas City	\$13,300,000				190
Andy's Seasoning, Inc.	St. Louis	\$17,107	Rebuilding Communities	\$4,277		
Antibody Research Corporation	St. Charles	\$250,000	Quality Jobs	\$244,000	30	
Applied Environmental Solutions, LLC	Columbia	\$13,601	Rebuilding Communities	\$5,441		
Arch Enterprises	Mexico	\$500,000			20	
Artisan Marble And Granite, LLC	St. Louis	\$53,072	Rebuilding Communities	\$21,229		
Askinosie Chocolate, LLC	Springfield	\$162,150	Rebuilding Communities	\$64,860		
Asynchrony Solutions Inc.	St. Louis	\$164,134	Rebuilding Communities	\$65,654		
AT&T Yellow Pages	St. Louis City	\$1,600,000			100	

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007

Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Atlas Iron Works	St. Louis	\$111,774	Rebuilding Communities	\$27,944		
Atro Engineered Systems	Sullivan	\$300,000	Rebuilding Communities	\$75,000		
Azz Incorporated-Cemco	Fulton	\$7,250,000			70	129
Bank Midwest	Kansas City	\$1,300,000	Quality Jobs	\$177,816	70	
Bayer Cropscience, LP	Kansas City	\$40,000,000	Development Tax Credits	\$240,000	24	
Bear Trailer, Mfg.	Lebanon	\$1,350,000			65	61
Belle Ventures, LLC/USA Tank	Anderson	\$2,500,000	Quality Jobs	\$65,550	45	
Bennett Packaging	Lee's Summit	\$6,000,000	Private Activity Bond-IRB	\$6,000,000	30	5
Blount International	Kansas City	\$12,000,000	Enhanced Enterprise Zone	\$363,933	88	
BMS Management, Inc.	St. Joseph	\$3,400,000	Enhanced Enterprise Zone	\$365,000	150	
Boehringer Ingelheim Vetmedica, Inc.	St. Joseph	\$36,683,000			47	
Bootheel Agri Energy, LLC	Sikeston	\$175,000,000	Enhanced Enterprise Zone	\$2,500,000	65	
Borat Academy	Dardenne Prairie	\$2,928,492	Quality Jobs	\$338,885	60	
Brown Printing, Inc.	Jefferson City	\$0	Rebuilding Communities	\$75,000		
Buckhorn	Springfield	\$1,800,000			30	
Bugeye Technology	Pacific	\$660,000	Quality Jobs	\$150,000	30	
Burns and McDonnell	Kansas City	\$680,000			50	
Burns McDonnell Engineering Co. Inc.	St. Louis	\$680,000	Quality Jobs	\$279,000	50	
C. R. Metal Products, Inc.	Olivette		Private Activity Bond-IRB	\$3,480,000		
Cafe Glace, LLC	St. Louis	\$21,042	Rebuilding Communities	\$8,417		
CampCorp Manufacturing	Willow Springs	\$500,000			40	
Car-Anth Manufacturing, Inc.	St. Louis	\$66,279	Rebuilding Communities	\$50,348		
Carden Machine Shop, Inc.	Sullivan	\$100,000	Quality Jobs	\$100,528	17	
Cardinal Brands	Independence	\$1,008,000	Quality Jobs	\$215,127	60	
Carfax, Inc.	Columbia	\$1,750,000	Quality Jobs	\$395,405	38	
Case New Holland	Cameron	\$30,000,000	Quality Jobs	\$710,320	130	
Casework, Inc.	Kansas City	\$187,500	Rebuilding Communities	\$191,706		
Caterpillar	Boonville	\$7,800,000			40	
CDM Electronics (R3 LLC)	St. Charles	\$5,000,000			50	
Centocor Biologics, LLC Series 2005	St. Louis	\$45,000,000	BUILD	\$2,286,080	300	
Central Missouri Energy	Fulton	\$8,000,000			20	
Central States Industrial Equipment & Service Inc.	Springfield	\$725,000	Enhanced Enterprise Zone	\$48,134	10	
Central Transport, Inc.	Strafford	\$150,000	Quality Jobs	\$146,043	55	
Central Transport, Inc.	Kansas City	\$150,000	Quality Jobs	\$194,186	76	
Central Transport, Inc.	St. Louis	\$150,000	Quality Jobs	\$313,245	115	
Cerner Corporation—IT Center	Kansas City	\$31,000,000			400	
Cerner Corporation-10236 Marion Park Drive	Kansas City	\$10,000,000	Quality Jobs	\$6,732,500	300	
Cerner Corporation-777 Blue Parkway	Lee's Summit	\$10,000,000	Quality Jobs	\$2,026,000	300	
Champion Brands, LLC	Clinton	\$1,200,000	Enhanced Enterprise Zone	\$39,717	4	
Chemical Lime of Missouri/Tower Rock Stone Co.	Ste. Genevieve	\$2,000,000			20	
Chemir Analytical Services	St. Louis	\$2,300,000	Quality Jobs	\$273,000	18	
Chemir Synthesis Services	St. Louis	\$1,300,000	Quality Jobs	\$274,200	19	
Chicago Metal Rolled Products	Kansas City	\$1,500,000			15	
Chlorogen, Inc.	St. Louis	\$1,600,000	Development Tax Credits	\$77,633	25	

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007						
Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Chrysler	Fenton	\$110,000,000				1200
Clayton Sleep Institute, LLC	St. Louis	\$39,933	Rebuilding Communities	\$15,973		
Clean Earth Technologies	Earth City	not projected	Quality Jobs	\$305,514	30	
Clearent, LLC	Creve Coeur	\$18,000,000	Quality Jobs	\$971,355	108	
Cliffedge Marketing	St. Louis	\$5,220	Rebuilding Communities	\$2,088		
Cohen Eye Associates Limited	St. Louis	\$0	Rebuilding Communities	\$12,725		
Collins & Aikman	Columbia	-			25	
Collins & Aikman	Fenton	\$7,000,000			80	
Commercial Envelope Manufacturing Co, Inc.	Kirksville	\$5,200,000	Quality Jobs—\$59,186 Development Tax Credits—\$100,000	\$159,186	50	
Commercial Woodworking Co.	St. Louis	\$147,752	Rebuilding Communities	\$36,938		
ConAgra	Macon	\$350,000			60	
Conklin Company, Inc.	Kansas City	\$7,000,000	Quality Jobs	\$923,625	110	
Conmaco/Rector, LP	Kansas City	\$615,000	Enhanced Enterprise Zone	\$52,270	10	
Continental AFA	St. Peters	\$48,000,000			40	220
Continental Cement	Hannibal	\$100,000,000			0	210
Continental Fabrication Services	Carrollton	\$1,500,000	Enhanced Enterprise Zone	\$139,095	20	
Continental Products	Mexico	\$1,450,000			15	215
Continental Sprayers	St. Peters	\$18,872,000	Quality Jobs	\$117,882	40	
Convertible Solutions, LLC	Sedalia	\$4,360,000	Quality Jobs	\$97,979	54	
Core, LLC	St. Louis	\$73,476	Rebuilding Communities	\$18,369		
Cowell Engineering, LLC	St. Louis	\$16,728	Rebuilding Communities	\$4,182		
CPAC, Inc.	Cape Girardeau	\$2,100,000	Quality Jobs	\$728,585	100	
Cpros, Inc.	Blue Springs	\$218,000	Quality Jobs	\$303,840	16	
Cryovac Inc	St. Joseph	\$23,832,500	Enhanced Enterprise Zone	\$684,488	22	76
CTS Rapid Set	Mexico	\$40,000,000			75	
Custom Composites Company	Moberly	\$150,000			20	
D.C. Dairy (Pacific Valley Dairy)	Pacific	\$4,500,000			30	
DAC Inc.	Washington	\$3,500,000	Quality Jobs	\$80,282	45	
DACA Machine & Tool, Inc.	Dutzow	\$2,000,000			46	
DaimlerChrysler	Fenton	\$1,000,000,000				6200
Dakkota Integrated Systems	Kirkwood	\$9,500,000			96	
Data Search Systems, Inc.	St. Louis	\$187,500	Rebuilding Communities	\$75,000		
DefBar Systems, LLC	Lebanon	\$2,000,000	Quality Jobs	\$437,694	161	
Design Lofts	St. Louis City	\$200,000			1	
Dial Corporation	St. Louis	\$6,000,000	Development Tax Credits	\$100,000	290	
DMP Properties, L.L.C.	Springfield		Private Activity Bond-IRB	\$1,700,000		
Dohrn Transfer Company	Cameron	\$3,600,000	Quality Jobs	\$321,017	70	
Dominos	St. Peters	\$2,500,000			16	
Doorlink Manufacturing Inc.	Kansas City	\$187,500	Rebuilding Communities	\$225,000		
DOWCO Inc.	Lebanon	\$600,000	Quality Jobs	\$82,890	60	
Duck Creek Technologies	Bolivar	\$77,000	Quality Jobs	\$827,400	65	
Dynalabs, LLC	Kansas City	\$58,185	Rebuilding Communities	\$23,274		

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007

Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Dynalabs, LLC	St. Louis	\$37,090	Rebuilding Communities	\$26,609		
Dynamotive USA, Inc.	Willow Springs	\$24,000,000			27	
E.T. Archer Corporation	Lee's Summit	\$108,200			10	59
Eagle Picher Technologies, LLC	Joplin	\$3,050,000	Quality Jobs	\$585,378	38	
EaglePicher Technologies—Lithium Ion	Joplin	\$8,400,000			89	
Earthshell	Boone County	\$20,000,000			250	195
Eastern Isotopes	Kansas City	\$4,031,640	Enhanced Enterprise Zone	\$171,618	27	
Edco Group, Inc.	Springfield	\$4,000,000	Private Activity Bond-IRB	\$4,000,000	100	247
Edward Don	St. Louis City	\$150,000			15	
EFCO Corporation	Monett	\$5,000,000	Quality Jobs	\$739,803	200	
Emerald Renewable Energy LLC	Rock Port	\$160,000,000			40	
Emerson Climate Technologies, Inc (Fka Copeland Corp)	Lebanon	\$44,000,000	BUILD	\$2,206,757	375	
Emerson Electric Co	Ferguson	\$25,000,000	Enhanced Enterprise Zone	\$627,729	25	
Empire District Electric	Sedalia	\$1,000,000			9	
EnerSys Energy Products, Inc.	Warrensburg	\$1,300,000	Quality Jobs	\$82,231	50	
Engineered Plastic Components	Boone County	\$5,000,000			40	
Engrave-a-Crete	Mansfield	\$1,000,000	Enhanced Enterprise Zone	\$51,007	10	
Enterprise RAC Technology Center	St. Charles Co.	\$17,000,000			300	
Environmental Management Corporation	O'fallon	\$2,889,000	Quality Jobs	\$993,552	100	
EPCO Carbon Dioxide Products, Inc.	Malta Bend	\$3,600,000			8	
ET Archer	Lee's Summit	\$300,000	Quality Jobs	\$150,000	10	
Ethanex at SEMO Port, LLC	Cape Girardeau	\$150,000,000	Quality Jobs	\$372,679	80	
Excelsior Mfg & Supply Corp.	Brookfield	\$850,000			43	
Exegy, Inc.	St. Louis	\$1,265,063	Quality Jobs	\$761,827	40	
Exhibit Associates, Inc.	Kansas City	\$19,317	Rebuilding Communities	\$7,727		
Farmland Foods	Kansas City	\$10,575,059	Enhanced Enterprise Zone	\$272,871	2	
FC Stone	Parkville	\$100,000			1	
Federal Express Smart Post	Earth City	\$1,400,000				
Fehlig Bros. Box & Lumber Company	St. Louis	\$38,950	Rebuilding Communities	\$9,738		
Fine Laboratories	Piedmont	\$800,000			36	
Fireman's Fund Insurance	Earth City	\$750,000	Quality Jobs	\$696,150	146	
Fleishman Hillard, Inc.	Kansas City	\$2,500,000	Quality Jobs	\$1,191,750	100	
Fleishman Hillard, Inc.	St. Louis	\$2,500,000	Quality Jobs	\$1,191,750	100	
Folger Coffee Company	Kansas City	\$20,000,000			25	120
Ford Motor Company	Claycomo	\$350,000,000			0	4235
Formtek Metal Processing, Inc.	Bridgeton		Private Activity Bond-IRB	\$4,430,000		
Fortner Graphic Solutions	Nevada	\$1,000,000			25	
Frito-Lay	Joplin	\$4,000,000			20	
Fujifilm Sericol USA	North Kansas City	\$1,000,000			23	67
G S Stainless	Christian County	\$1,200,000			24	
Garmin International Inc.	Kansas City	\$2,723,000			150	
Gateway Edi, Inc.	St. Louis	\$375,000	Rebuilding Communities	\$150,000		

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007						
Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
GBC Greg Berglund Manufacturing	Macon	\$450,000				
Gdc Integration, Inc.	St. Louis	\$259,924	Rebuilding Communities	\$64,981		
GDX Automotive	New Haven	\$5,136,000	Quality Jobs	\$576,529	127	
General Mills	Hannibal	\$40,000,000			100	
Genesys Industrial Corp	Kansas City	\$5,800,000	Private Activity Bond-IRB	\$5,800,000	30	165
George's, Inc. II	Butterfield	\$13,000,000			34	
Gilmour Mfg.	Excelsior Springs	-			34	120
GKN Aerospace	Hazelwood	\$15,000,000	Quality Jobs	\$1,284,597	120	
Glazer's Wholesale Distributors Inc.	St. Charles	\$14,000,000			40	
Global Automotive Parts Group, LLC	Pacific	\$1,000,000			100	35
Good Humor Bryers	Sikeston	\$17,000,000			100	
GranubandBV	Macon	\$5,000,000			30	
Grimco, Inc.	Ownesville	\$500,000			12	
Grisham Farm Products	Mountain Grove	\$1,275,000			20	
H&R Block–Headquarters	Kansas City	\$163,000,000	BUILD	\$12,142,152	364	
Hard-E Foods, Inc.	St. Louis	\$280,559	Rebuilding Communities	\$112,224		
Harleman Manufacturing, LLC	El Dorado Springs	\$138,668	Rebuilding Communities	\$55,467	20	4
Hawkeye Foodservice Distribution	Wright City	\$7,500,000			30	
Hawthorn Bancshares, Inc.	Kansas City	\$8,000,000			75	
Hays Foods–Chester Fried Chicken	Warrenton	\$1,300,000			12	
HBAS Manufacturing, Inc.	Washington	\$1,500,000	Quality Jobs	\$0	129	
HBPO North America (Hella Behr)	Fenton	\$4,000,000			60	
Health, Education, & Research Associates, Inc.	St. Louis	\$52,747	Rebuilding Communities	\$21,099		
Heartland Biodiesel	Rock Port	\$44,000,000	Quality Jobs	\$158,964	28	
Heizer Aerospace, Inc.	Pevely	\$1,000,000	Quality Jobs	\$354,720	60	
Hellmuth Obata and Kassabaum Inc.	St. Louis	\$300,000	Quality Jobs	\$283,965	40	
Henry Wurst, Inc.	North Kc	\$1,050,000	Private Activity Bond-IRB	\$1,900,000	10	2
Hibdon Hardwood, Inc.	St. Louis	\$4,963	Rebuilding Communities	\$1,241		
Hkw Architects	St. Louis	\$62,073	Rebuilding Communities	\$24,830		
HNTB Corporation	Kansas City	\$1,810,000	Quality Jobs	\$2,107,580	200	
HOK Sport	Kansas City	\$150,000	Quality Jobs	\$435,000	40	
Holland USA	Warrenton	\$1,863,260	Quality Jobs	\$96,140	24	
Holland, Groves, Schneller & Stolze, LLC	St. Louis	\$383,274	Rebuilding Communities	\$153,310		
Horner & Shifrin, Inc.	St. Louis	\$600,000	Quality Jobs–\$114,500 Rebuilding Communities–\$5,459	\$119,959	18	
Hubbell Power Systems	Centralia	\$10,000,000				71
I & M Fabrication	St. Joseph	\$1,800,000			14	65
ICM, Inc.	St. Joseph	\$7,400,000			10	
Ifm North America LLC	St. Louis	\$40,029	Rebuilding Communities	\$16,012		
IGCT, LLC	Arnold	\$6,100,000	Private Activity Bond-IRB	\$6,000,000	25	
Impact Sign & Lighting	Kansas City	\$665,000	Enhanced Enterprise Zone	\$38,099	6	
Independence Custom Fabricators, Inc.	Pleasant Hill	\$3,500,000			75	80
Independent Home Pharmacy (Soporex)	Kennett	\$250,000			232	

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007

Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Infuz Technologies, Inc.	St. Louis	\$284,014	Rebuilding Communities	\$113,606		
Innoventor	Earth City	\$450,000	Quality Jobs	\$726,322	66	
International Paper Corporation	Kansas City	\$6,127,000	Enhanced Enterprise Zone	\$226,543	25	
Ionatron	Earth City	\$300,000	Quality Jobs	\$192,484	10	
Isle of Capri	Creve Coeur	\$10,000,000	Quality Jobs	\$4,236,687	150	
J & P Fabricators	Bunceton	\$670,000			20	
Jacobs Civil Inc.	St. Louis	\$250,000	Quality Jobs	\$344,311	25	
Jacobs Engineering Group Inc.	St. Louis	\$250,000	Quality Jobs	\$344,311	25	
Jacobs Facilities, Inc.	St. Louis	\$250,000	Quality Jobs	\$344,311	25	
Jambo Kenya Coffee	St. Louis City	\$2,000,000			28	
James Printing Inc.	Kansas City	\$675,000	Rebuilding Communities	\$225,000		
Jarden Corporation	Neosho	\$2,388,000			50	
Jason L. Allen, D.M.D., LLC	St. Louis	\$39,691	Rebuilding Communities	\$15,877		
Jasper Products, LLC	Joplin	\$16,000,000			84	
JJJ, LLC	Riverside	\$1,866,759	Private Activity Bond-IRB	\$6,800,000	10-15	135
John Knox Village	Lee's Summit	\$16,600,000	Quality Jobs	\$1,516,514	300	
Johnson Controls Seating Systems LLC	Kansas City	\$12,939,000	Enhanced Enterprise Zone	\$805,731	180	
JSD Staffing (SJM Marketing)	Kansas City	\$1,000,000	Enhanced Enterprise Zone	\$114,870	37	
K&S Wire Products	Neosho	\$1,800,000	Enhanced Enterprise Zone	\$149,997	100	
K2B, Inc.	Kansas City	\$35,614,536	Quality Jobs	\$1,953,000	120	
KACE Logistics	Fenton	\$1,776,000			17	
Kansas City Aviation Center	Chesterfield	\$4,750,000			40	
Keller Farms	Charleston	\$1,000,000			25	
Kelsey-Hayes Company	Fenton	\$5,000,000	Quality Jobs	\$418,179	64	
Kent Forest Products, Inc.	Summersville	\$374,160	Rebuilding Communities	\$149,664		
Kereos, Inc.	St. Louis	\$560,091	Rebuilding Communities	\$224,037		
Kerry, Inc.	Aftton	\$8,050,000	Quality Jobs	\$1,187,248	190	
Kitco, Inc.	Warrensburg	\$2,500,000	Quality Jobs	\$38,358	21	25
Kokam America	Lee's Summit	\$41,600,000	Quality Jobs	\$369,691	155	
Kopytek, Inc.	Olivette	\$4,200,000	Private Activity Bond-IRB	\$4,000,000	17	26
Kraft Foods, Inc.	Springfield	\$24,300,000			60	
Kurt Aarons, DDS, PC	Kansas City	\$2,350,000	Enhanced Enterprise Zone	\$76,940	10	
KV Pharmaceutical Company	Bridgeton	\$30,000,000	Quality Jobs	\$2,803,345	280	
KV Pharmaceutical Company	Maryland Heights	\$6,000,000	Quality Jobs	\$715,200	50	
KV Pharmaceutical Company	Earth City	\$13,000,000	Quality Jobs	\$795,000	70	
KV Pharmaceutical Company	St. Louis	\$5,000,000	Quality Jobs	\$463,500	40	
KV Pharmaceutical Company & Subsidiaries	St. Louis County	\$110,000,000	BUILD	\$1,534,264	319	
L&R Industries	Cabool	\$1,000,000			20	
Labarge Inc.	Joplin	\$7,000,000	Quality Jobs	\$901,187	120	
LaBarge Products	St. Louis City	\$150,000			0	30
Labconco Corporation	Kansas City	\$2,000,000	Enhanced Enterprise Zone	\$80,516	15	
Laird Technologies, Inc.	Chesterfield	\$830,000	Quality Jobs	\$1,264,383	75	

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007						
Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Landmark Manufacturing	Gallatin	\$3,000,000			40	
Leggett & Platt / R & D	Carthage	\$6,000,000	Enhanced Enterprise Zone	\$246,691	30	
Leggett and Platt/Wood Division	Springfield	\$300,000	Enhanced Enterprise Zone	\$19,096	6	
Liberty Technologies	Sedalia	\$3,000,000	Quality Jobs	\$105,796	50	
Libla Industries (d.b.a. Magnum Fastners)	Poplar Bluff	\$1,450,000			100	
Lifeline Foods	St. Joseph	\$65,000,000	Enhanced Enterprise Zone—\$1,728,471 Private Activity Bond-Exempt Facility—\$10,000,000	\$11,728,471	35	
Liquid Container LP	Kansas City	\$13,300,000			35	
Little Hills Healthcare (CenterPointe Hospital)	St. Charles	\$3,550,000	Quality Jobs	\$178,200	80	
Loren Cook	Springfield	\$10,585,000	Enhanced Enterprise Zone	\$639,521	74	
Lori Coulter, LLC	St. Louis	\$175,753	Rebuilding Communities	\$70,301		
Lowe's	St. Joseph	\$13,000,000	Enhanced Enterprise Zone	\$422,178	40	
LTC Pharmacy/Premier Builders	Louisiana	\$917,000			22	
Lyons Blow Molding	Berkeley	\$2,400,000	Enhanced Enterprise Zone	\$91,803	12	
Mastercard	O'fallon	\$12,000,000	Quality Jobs	\$3,840,210	123	
Matrix Medical	Kansas City	\$1,042,528	Enhanced Enterprise Zone	\$83,655	14	
Matrix Packaging	St. Louis	\$14,000,000	Enhanced Enterprise Zone	\$521,968	79	
Matthews Manufacturing Inc.	St. Louis	\$150,942	Rebuilding Communities	\$37,735		
McAuley Printing Company	St. Louis	\$170,514	Rebuilding Communities	\$42,628		
McCalls Country Canning, Inc.	Tipton	\$1,420,000			20	25
McCormick Scientific, LLC	Maryland Heights	\$11,000,000	Quality Jobs	\$152,339	20	
McCray Millwork	Kansas City	\$2,750,000	Quality Jobs	\$132,472	40	
McIntosh Holdings	Springfield		Private Activity Bond-IRB	\$2,200,000		
Mec Water Resources, Inc.	Columbia	\$137,427	Rebuilding Communities	\$54,971		
Melton Machine & Control Company	Washington	\$2,500,000	Quality Jobs	\$202,524	28	
Metaltech Product Inc.	Lebanon	\$1,755,000	Quality Jobs	\$41,496	27	
Mid America Biofuels	Mexico	\$20,000,000			20	
Mid Continent Distributors Inc. dba Glazer's	St. Charles	\$18,057,767	Quality Jobs	\$120,668	40	
Mid South Wire Company	Scott City	\$3,400,000	Private Activity Bond-IRB—\$3,000,000 Quality Jobs—\$44,204	\$3,044,204	60	
Mid-America Biofuels	Mexico	\$27,000,000	Enhanced Enterprise Zone	\$713,967	12	
Mid-America Credit Bureau	Kirksville	\$100,000			120	
Middendorf Meats	St. Louis City	\$20,000,000			100	
Mid-South Pre-Stressed	Wright City	\$1			30	
Mid-South Steel Products Inc.	Cape Girardeau	\$28,906	Rebuilding Communities	\$7,227		
Mid-Tec	Jasper County	\$1,820,000			20	
Midwest AviationCenter, LLC	Chesterfield	\$4,750,000	Quality Jobs	\$121,669	40	
Midwest Data Center	Rock Port	\$800,000	Quality Jobs	\$118,975	22	
Midwest Machining Solutions	St. Louis	\$21,714	Rebuilding Communities	\$8,685		
Midwest Mechanical Contractors	Kansas City	\$3,550,000	Enhanced Enterprise Zone	\$451,800	51	
Midwest Shredding	Kansas City	\$353,000	Enhanced Enterprise Zone	\$25,631	10	
Milestones Jewelry	St. Louis	\$30,872	Rebuilding Communities	\$12,349		
Millipore Corporation	St. Charles	\$8,000,000	Quality Jobs	\$1,563,600	155	
Millipore/Linco Diagnostic Services	St. Charles	\$11,250,000			155	

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007

Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Mira Solve, LLC D.B.A. Slate Consulting	St. Louis	\$137,500	Rebuilding Communities	\$55,000		
Mississippi Lime	St. Louis	not projected	Quality Jobs	\$658,313	41	
Missouri Plastics Recycling	Jackson	\$750,000			10	
Missouri Sugars	Neosho	\$2,750,000			20	
MMG Worldwide	Kansas City	\$3,250,000			75	
Modern Litho-Print Company	Jefferson City	\$3,100,000	Private Activity Bond-IRB	\$2,750,000	20	
Modern Metals, Inc.	St. Louis	\$12,837	Rebuilding Communities	\$3,209		
Modine Manufacturing Company	Trenton	\$11,000,000	Quality Jobs	\$157,755	50	
Momentum-NA, Inc.	St. Louis County	\$4,400,000			40	255
Monsanto Company	St. Louis	\$84,000,000	Quality Jobs	\$5,962,071	500	
Monsanto Company	St. Louis	\$3,000,000	Quality Jobs	\$2,282,490	224	
Moore Fans	Marceline	\$1,000,000			10	
Morrison Apparel	Hermann	\$301,000			10	
Mostly Memories, Inc.	Ozark	\$1,305,000			20	30
MPP&W, PC	St. Louis	not projected	Quality Jobs	\$687,084	100	
Musician's Friend	Kansas City	\$48,000,000	Enhanced Enterprise Zone	\$1,468,799	184	
National Asset Recovery Services, Inc.	Cape Girardeau	\$22,682,221	Development Tax Credits	\$500,000	350	
National Association of Intercollegiate Athletics	Kansas City	\$1,371,600	Development Tax Credits—\$200,000 Enhanced Enterprise Zone—\$195,160	\$395,160	31	
National Center for Drug Free Sport	Kansas City	\$1,593,000	Enhanced Enterprise Zone	\$50,749	4	18
Nestle Purina Petcare	St. Joseph	\$36,849,271	Enhanced Enterprise Zone	\$1,069,319	40	
Netlabs, LLC	O'fallon	\$1,830,000	Quality Jobs	\$665,171	30	
Netlabs, LLC	St. Louis	\$2,173,000	Quality Jobs	\$232,698	34	
Netlogic, Inc.	St. Louis	\$130,224	Rebuilding Communities	\$52,089		
New Breed	Kansas City	\$3,584,000	Enhanced Enterprise Zone	\$233,381	62	
New Wave Comm. (Telecommunications Mgmt LLC)	Sikeston	\$650,000			66	
Newport Television, LLC	Kansas City	\$1,808,000			20	
Nomax, LLC	St. Louis	\$2,442,179	Private Activity Bond-IRB	\$4,338,499	30	70
Nordena USA, Inc.	Jackson	\$3,965,000	Quality Jobs	\$78,017	37	
North Pacific Lumber Company	West Plains	\$450,000			5	
Northrop Grumman Interconnect Technologies	Springfield	\$4,100,000	Quality Jobs	\$163,752	37	
Northstar Battery Company LLC	Springfield	\$17,000,000	Enhanced Enterprise Zone	\$504,600	100	
Northwest Biodiesel, LLP (Gage's Fertilizer & Grain)	St. Joseph	\$8,875,000	Enhanced Enterprise Zone	\$256,671	18	
Nosturm Laboratories	Kansas City	\$1,830,000	Quality Jobs	\$129,337	80	
Novus International	St. Charles	\$14,000,000	Quality Jobs	\$932,400	65	100
Oakley Industries	Greenpark	\$21,400,000			53	
Old Castle Glass	Wright City	\$4,000,000	Quality Jobs	\$41,441	21	
On-Shore Technologies	Macon	\$18,872,000	Quality Jobs	\$1,071,700	453	
Ordermaster Graphics, Inc.	Kansas City	\$257,384	Rebuilding Communities	\$64,346		
Ortech Company	Kirkville	\$1,200,000			100	
Oss Solutions	St. Louis	\$75,027	Rebuilding Communities	\$30,011		
Ovid Bell Press, Inc.	Fulton		Private Activity Bond-IRB	\$4,300,000		
Ozark Mountain Pork Cooperative	Jefferson City	\$100,201	Rebuilding Communities	\$40,080		

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007						
Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Patriot Coal Corporation	St. Louis	\$4,125,245	Quality Jobs	\$854,106	65	
Patriot Machine	St. Charles	\$3,185,000	Private Activity Bond-IRB	\$6,815,000	45	105
Paul Mueller Company	Springfield	\$4,000,000	Quality Jobs	\$2,626,800	675	
Pauwels Transformers Inc.	Washington	\$5,000,000			75	
Pepsi	St. Louis City	\$21,000,000			20	
Perfect Commerce, Inc.	Kansas City	\$13,700,000			31	60
Permit Consultants, Inc.	St. Louis	\$32,959	Rebuilding Communities	\$8,240		
PHNS	Springfield	\$1,300,000	Quality Jobs	\$230,440	22	
Phoenix Manufacturing	Glasgow	\$1,016,000			35	
Photonis-Dep	Springfield	\$500,000			15	
Piston Automotive	Liberty	\$1,584,489	Quality Jobs	\$234,900	60	
Planning Design Studio, LLC	St. Louis	\$52,241	Rebuilding Communities	\$20,897		
Polsinelli, Shalton, Welte, Suelthaus PC	Kansas City	\$900,000	Quality Jobs	\$596,216	68	
Polsinelli, Shalton, Welte, Suelthaus PC	St. Louis	\$12,500,000	Quality Jobs	\$535,815	80	
Polymer-Wood Technologies, Inc.	Lamar	\$34,870,881	Quality Jobs	\$5,949,953	474	
Potter Electric	St. Louis	\$6,100,000			31	
Prairie Pride	Nevada	\$81,552,300	Quality Jobs	\$156,725	40	
Premium Ag Products	Clarence	\$4,500,000			12	
Premium Standard Farms	Milan	\$23,000,000				
Pride Machinery	Independence	\$4,000,000			36	
Pro Energy	Sedalia	\$1,630,000	Enhanced Enterprise Zone	\$51,250	23	
Procter & Gamble	St. Louis	\$10,000,000	Development Tax Credits	\$500,000	34	267
Producers' Choice Soy Energy, LLC	Moberly	\$15,000,000	Enhanced Enterprise Zone	\$233,540	21	
ProEnergy Services, LLC	Sedalia	\$7,476,000	Quality Jobs	\$3,152,866	220	
Project Controls Group, Inc.	St. Louis	\$12,253	Rebuilding Communities	\$13,224		
Project Management, Inc.	Kansas City	\$147,487	Rebuilding Communities	\$36,872		
Protein Solutions, LLC	Joplin	\$1,600,000			24	36
Pyramid Construction	St. Louis	\$750,000	Quality Jobs	\$421,950	80	
Quest Graphics	Maryland Heights	\$4,100,000	Private Activity Bond-IRB	\$3,800,000	0	
Quick and Tasty Foods, Inc.	Belton	\$29,000,000	Quality Jobs	\$580,441	200	
Quilogy, Inc.	St. Charles	\$1,225,000	Quality Jobs	\$2,212,800	200	
R3, LLC dba CDM Electronics	St. Charles	\$400,000	Quality Jobs	\$303,002	50	
Ramtek St. Louis, Inc. DBA Graphic Production Alliance	St. Louis	\$62,980	Rebuilding Communities	\$25,192		
Redline	Warsaw	\$1,114,000			25	
Reed Rubber Company	St. Louis	\$62,050	Rebuilding Communities	\$15,513		
Rees Masilionis Turley Architecture LLC	Kansas City	\$120,284	Rebuilding Communities	\$90,283		
ReGen Technologies	Springfield		Private Activity Bond-IRB	\$1,880,000		
RehabCare Group, Inc.	Clayton	\$7,779,080	Quality Jobs	\$343,275	130	
ReNewable Products, Inc.	Lebanon	\$16,000,000			206	
Renneberg Hardwoods, Inc	Kirkville	\$1,000,000			40	
Rightway Remanufacturing	Salem	\$500,000	Enhanced Enterprise Zone	\$55,657	25	
Riverview Mfg.	Palmyra	\$1,000,000			10	
Rns Wood Products LLC	Lees Summit	\$187,500	Rebuilding Communities	\$75,000		
Rubin Brown LLP	St. Louis	\$250,000	Quality Jobs	\$368,975	80	

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007

Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Rupi-Koeln	Springfield	\$100,000			5	
Rural Sourcing, Inc.	Rock Port	\$93,000	Development Tax Credits—\$25,000 Quality Jobs—\$144,000	\$25,000	24	
S&P Ventures	St. Louis		Private Activity Bond-IRB	\$1,400,000		
Saint Luke's East Hospital	Lee's Summit	\$40,000,000	Quality Jobs	\$1,420,000	170	
Savvis Communications	Town & Country	not projected	Quality Jobs	\$4,338,971	290	
Schreiber Foods	Carthage	\$80,000,000			50	
Scion Partners LLC/ Aspen Products, Inc.	Kansas City		Private Activity Bond-IRB	\$4,200,000	50	425
Sealtite Corporation	St. Louis	\$160,763	Rebuilding Communities	\$40,191		
Select Brands	Springfield	\$800,000	Enhanced Enterprise Zone	\$123,744	40	
SEMO Milling	Scott City	\$6,000,000			60	
Sequoia Life Sciences II	Brentwood	\$3,400,000			26	
Sequoia Sciences Inc.	St. Louis	\$200,000	Quality Jobs	\$331,200	26	
Seventh Wave Laboratories	Chesterfield	\$1,200,000	Quality Jobs	\$387,000	30	
SGI Manufacturing, LLC	Arnold	\$6,500,000	Quality Jobs	\$50,165	25	
Shaped Steel	Liberty	\$1,500,000			5	10
Sho-Me Livestock	Belle	\$3,000,000			35	
Show Me Energy Co-op	Centerview	\$2,500,000			23	
Show-Me (Ray-Carroll) Ethanol	Carrollton	\$80,000,000			35	
Sigma-Aldrich Co.	St. Louis	\$17,400,000	Quality Jobs	\$191,033	20	16
Signature Packaging and Paper	Jackson	\$4,523,400	Quality Jobs	\$65,206	30	
Simclar Interconnect Technologies, Inc.	Ozark	\$3,050,000	Quality Jobs	\$143,305	19	110
Simmons Foods, Inc.	Southwest City		Private Activity Bond-IRB	\$26,000,000		
Sinclair Research Center, Inc.	Auxvasse	\$9,180,000	Quality Jobs	\$216,825	47	
Sinzenard International Food Manufacturers LLC	St. Louis	\$31,075	Rebuilding Communities	\$12,430		
SJM Marketing Corp. (JSD Staffing)	Kansas City	\$1,000,000			37	
Skylab Letterpress Inc.	Kansas City	\$17,112	Rebuilding Communities	\$6,845		
Slicehost, LLC	St. Louis	\$138,331	Rebuilding Communities	\$55,333		
Smurfit-Stone Container Enterprises, Inc.	Creve Coeur	\$28,000,000	Quality Jobs	\$6,624,508	283	
Soft Surroundings	Mexico	\$3,000,000			100	
Soft Surroundings (Triad Catalogue)	Mexico	\$2,493,968			34	
Solo Cup Company	Springfield	\$1,000,000			40	277
Soporex Respiratory Inc. <i>dba Independence Home Phar.</i>	Kennett	\$2,100,000	Quality Jobs	\$1,026,126	232	
Southwestern Bell Yellow Pages	St. Louis	\$1,615,400	Quality Jobs	\$1,389,000	200	
Spartan Light Metals	Mexico	\$13,900,000			50	
Spartan Light Metals	Hannibal	\$5,000,000			80	
Spartech Plastics Inc.	Cape Girardeau	\$5,400,000			20	
Spartech Polycom Corp.	Cape Girardeau	\$4,200,000			0	
Sporland—Parker Hannifin Company	Washington	\$750,000			80	
Sprint United Management Company	Kansas City	\$10,409,900	Quality Jobs	\$5,577,279	874	
SR Processing	Caruthersville	\$500,000			20	
St. Louis Hills Dental Group, P.C.	St. Louis	\$70,428	Rebuilding Communities	\$17,607		
St. Louis University	St. Louis	\$5,000,000	Quality Jobs	\$3,128,000	650	
Stamina Products	Springfield	\$1,600,000			8	
Stanbury Uniform	Brookfield	\$1,000,000			90	120

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007						
Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
State Street, Phase 1	Kansas City	\$923,795	Quality Jobs	\$1,749,485	143	
State Street, Phase 2	Kansas City	\$5,588,963	Quality Jobs	\$6,217,666	844	
Steadyrain, Inc.	St. Louis	\$16,999	Rebuilding Communities	\$6,800		
Steel Ventures, LLC DBA Exltube	Kansas City	\$751,855	Rebuilding Communities	\$219,787		
Steel Warehouse Inc.	St. Louis City	\$18,000,000			100	
Stolze Properties, LLC	Bridgeton		Private Activity Bond-IRB	\$5,685,000		
Stone Fabricators, Inc.	St. Louis	\$195,088	Rebuilding Communities	\$48,772		
Stowers Institute for Medical Research	Kansas City	\$19,500,000	Quality Jobs	\$761,964	80	
Tacony Manufacturing	St. James	\$3,000,000			20	
TAG Uniforms	Licking	\$350,000			80	
Talisen	St. Louis	\$976,350	Quality Jobs	\$1,663,348	131	
TCI—Columbia	Columbia	\$300,000	Quality Jobs	\$100,834	15	
TCI—St. Louis	St. Louis	\$200,000	Quality Jobs	\$120,981	15	
TCSI/Transland	Strafford	\$1,350,000			40	
Techshare Financial, LLC	Kansas City	\$191,553	Rebuilding Communities	\$75,000		
Telecommunications Mgmt LLC New Wave Comm.	Sikeston	\$825,000	Quality Jobs	\$404,550	66	
Terra Bioenergy (Mid America Ag Energy)	Kansas City	\$20,000,000	Enhanced Enterprise Zone	\$563,710	15	
Tetra Tech	Kansas City	\$1,269,134	Quality Jobs	\$1,370,293	88	
Thayer Aerospace	St. Louis City	\$5,000,000			32	
The McClure Corporation	St. Louis	\$1,317	Rebuilding Communities	\$527		
The McCrummen Immigration Law Group, LLC	Kansas City	\$13,665	Rebuilding Communities	\$8,901		
The Missourian Pub. Co./Whistle Point Prtnrsh LP	Washington		Private Activity Bond-IRB	\$6,600,000		
The Newberry Group, Inc.	St. Charles	\$350,000	Quality Jobs	\$450,000	50	
The Roasterie	Kansas City	\$2,900,000	Enhanced Enterprise Zone	\$115,387	18	
Third Degree, L.L.C.	St. Louis	\$231,029	Rebuilding Communities	\$92,451		
Thunder Aviation	Chesterfield	\$8,000,000			14	
T-Mobile	Springfield	\$17,500,000	Enhanced Enterprise Zone	\$3,272,501	650	
Top Innovations	Kansas City	\$2,800,000	Enhanced Enterprise Zone	\$128,100	20	
Trade Harbor	St. Louis	not projected	Quality Jobs	\$1,096,200	82	
Triad Catalog Company dba Soft Surroundings	Creve Coeur	\$4,650,000	Quality Jobs	\$0		
Triad Media	Kansas City	\$5,000,000			75	
Trinity Manufacturing	St. Charles		Private Activity Bond-IRB	\$7,500,000		
Trinity Products, Inc	O'fallon	\$5,000,000			20	45
TriState Manufacturing and Shipping	Noel	\$273,000			20	
Triumph Foods, LLC	St. Joseph	\$155,600,000	BUILD	\$5,641,661	1,000	
True Manufacturing	Bowling Green	\$2,500,000			100	
Truesdale Packaging Company, LLC	Warrenton	\$49,500,000	Quality Jobs	\$286,334	60	
Truman Medical Center	Kansas City	\$42,677,424	Quality Jobs	\$252,287	91	
Truman Sports Complex	Kansas City	\$450,000,000			0	
Tuthill Vacuum and Blowers	Springfield	\$5,400,000	Quality Jobs	\$102,460	43	
Tyco Healthcare Group LP	Webster Groves	\$11,400,000	Quality Jobs	\$237,635	11	
U.S. Photonics, Inc.	Springfield	\$5,000,000			10	
U.S.A. Recycling DBA Pallet Logistics Manufacturing	St. Louis	\$299,000	Rebuilding Communities	\$74,750		
Uht Mix Specialties, Inc.	St. Louis	\$157,136	Rebuilding Communities	\$62,854		

BUSINESS EXPANSION AND ATTRACTION PROJECTS • 2005–2007

Company/Project name	Location	Private Investment	Program	Program Amount	New Jobs	Retained Jobs
Ungerboeck Systems International, Inc.	O'fallon	\$3,500,000	Quality Jobs	\$396,000	30	
Unified Development, Inc.	Chesterfield	\$190,000	Quality Jobs	\$576,461	38	
Unilever Supply Chain, Inc.	Jefferson City	\$16,800,000	Quality Jobs	\$263,837	46	
United Healthcare	Maryland Heights	\$4,500,000			300	
Universal Asset Management	Harrisonville	\$350,000	Quality Jobs	\$117,535	20	
US Animal Health Association	St. Joseph	\$120,000			3	
USA 800	St. Joseph	\$2,051,248			250	
Usona Powder Coatings	St. Louis	\$19,303	Rebuilding Communities	\$7,721		
Vandeventer Machine Works Corporation	St. Louis	\$0	Rebuilding Communities	\$32,092		
Vari-Form Holding US Corp.	Liberty	\$5,000,000	Quality Jobs	\$129,338	41	
Variform, Inc.	Kansas City	\$2,800,000	Quality Jobs	\$730,065	62	
Ventra (Flex-N-Gate)	St Louis County	\$20,000,000			30	
Ventra St. Louis, LLC	Pacific	\$30,000	Quality Jobs	\$79,172	30	
Versa-Tech Inc.	Fredericktown	\$1,700,000	Quality Jobs	\$19,390	25	
Visteon Corp. Regional Assembly Mfg., LLC	Eureka	\$26,600,000	Quality Jobs	\$1,526,099	236	
Vitronic Four Seasons	Doniphan	\$3,240,000	Enhanced Enterprise Zone	\$134,915	46	
Von Hoffmann Press	Owensville	\$1,500,000			40	
Walsworth Publishing Company	Kansas City	\$1,390,176			11	
Warrenton Copper LLC	Warrenton	\$562,500	Rebuilding Communities	\$225,000		
Washington University	St. Louis	\$200,000,000	Quality Jobs	\$540,474	140	
Washington Vinyl & Leather Inc.	Washington	\$4,700,000			65	
Watkins Lithographic, Inc.	Kansas City	\$29,472	Rebuilding Communities	\$7,368		
Webco, Inc	Springfield	\$2,000,000	Enhanced Enterprise Zone	\$415,964	150	
Westar	St. Charles	\$14,000,000	Quality Jobs	\$4,101,153	188	
Western's Smoked Meats	Greentop	\$100,000			9	
Whimsy Trucking	Kansas City	\$3,085,000			14	
Willbros Engineers, Inc.	Kansas City	\$1,340,000	Quality Jobs	\$522,053	65	
Williams Brothers Engineering	Kansas City	\$4,000,000			65	
Winged Promotions	Seymour	\$123,000	Enhanced Enterprise Zone	\$29,940	12	
Wings Enterprises, Inc.	Sullivan	\$60,000,000	Quality Jobs	\$1,254,250	200	
World Wide Technology	Earth City	\$80,000			20	
World Wide Technology Holding Co., Inc.	St. Louis	\$120,000	Quality Jobs	\$277,083	28	
World Wide Technology Holding Co., Inc.	St. Louis	\$500,000	Quality Jobs	\$786,700	90	
Xceligent	Sedalia	\$170,000	Quality Jobs	\$223,961	70	
Xiolink, LLC Fka Rackmy.Com, L.L.C.	St. Louis	\$425,249	Rebuilding Communities	\$170,099		
Zane O Williams Signs & Displays Inc.	St. Louis	\$300,000	Rebuilding Communities	\$75,000		

BUSINESS EXPANSION AND ATTRACTION • CDBG PROJECTS • 2005–2007			
Company	Location	Program	Grant Funds
Accent Marketing Services	Farmington	CDBG Industrial Infrastructure	\$500,000
Ace Building Systems	Sikeston	CDBG Action Fund	\$720,000
AFB International	Montgomery City	CDBG Industrial Infrastructure	\$200,000
American Precision Die Casting	Cuba	CDBG Industrial Infrastructure	\$120,000
Ardent Outdoors	Macon	CDBG Interim Financing	\$1,500,000
Bootheel Agri-Energy	Sikeston	CDBG Industrial Infrastructure	\$550,000
Brewer's Ice Company	Shannon County	CDBG Action Fund	\$150,000
Bugeye Technology	Pacific	CDBG Action Fund	\$440,000
Central Missouri Energy	Fulton	CDBG Industrial Infrastructure	\$200,000
Chemical Lime/Tower Rock Stone	Ste. Genevieve County	CDBG Industrial Infrastructure	\$200,000
CNH America	Cameron	CDBG Industrial Infrastructure	\$750,000
Commercial Envelope Manufacturing	Kirksville	CDBG Interim Financing	\$1,500,000
Continental Fabrication	Carrollton	CDBG Industrial Infrastructure	\$170,000
Continental Products	Mexico	CDBG Industrial Infrastructure	\$148,183
Copeland	Ava	CDBG Industrial Infrastructure	\$329,780
Def-Bar Systems	Lebanon	CDBG Action Fund	\$631,000
EBSCO Industries	Doniphan	CDBG Industrial Infrastructure	\$393,500
EFCO	Monett	CDBG Action Fund	\$500,000
EFCO	Monett	CDBG Industrial Infrastructure	\$650,000
George's Farms	Barry County	CDBG Industrial Infrastructure	\$266,500
Global Automotive Parts, LLC	Pacific	CDBG Industrial Infrastructure	\$200,000
Good-Humor Breyers	Sikeston	CDBG Industrial Infrastructure	\$504,000
Granuband	Macon	CDBG Action Fund	\$750,000
Great River Soy Processing	Lilbourn	CDBG Industrial Infrastructure	\$100,000
Grimco	Owensville	CDBG Industrial Infrastructure	\$120,000
Jarden Consumer Solutions	Neosho	CDBG Industrial Infrastructure	\$599,000
Libla Industries	Poplar Bluff	CDBG Industrial Infrastructure	\$500,000
LTC Pharmacy/Premier Builders	Louisiana	CDBG Industrial Infrastructure	\$216,307
Mid-South Wire	Scott City	CDBG Industrial Infrastructure	\$112,000
Missouri Bioenergy Fuels	Centerview	CDBG Industrial Infrastructure	\$210,000
Morrison Apparel	Hermann	CDBG Industrial Infrastructure	\$100,000
Mostly Memories	Ozark	CDBG Action Fund	\$483,000
Pacific Valley Dairy	Pacific	CDBG Action Fund	\$500,000
Percy's Performance Plastics	Linn Creek	CDBG Action Fund	\$750,000
Prairie Pride, Inc.	Vernon County	CDBG Industrial Infrastructure	\$160,500
Redline Fire Protection, LLC	Warsaw	CDBG Action Fund	\$445,600
SEMO Milling	Scott County	CDBG Action Fund	\$750,000
SEMO Milling	Scott County	CDBG Industrial Infrastructure	\$467,960
Sho-Me Livestock	Belle	CDBG Action Fund	\$300,000
Signature Packaging and Paper	Jackson	CDBG Industrial Infrastructure	\$174,692
Spartan Light Metal Products	Mexico	CDBG Interim Financing	\$1,250,000
SSA Acquisition	Bonne Terre	CDBG Industrial Infrastructure	\$500,000
Stanbury Uniforms	Brookfield	CDBG Action Fund	\$200,000
Tacony Manufacturing	St. James	CDBG Industrial Infrastructure	\$196,049
Tag Team Uniforms	Licking	CDBG Action Fund	\$240,000

Community Development

The field of community development offers a number of activities that make it an important strategy for economic development. Quality of life continues to be a leading factor (along with an educated workforce) for the location of new business and the expansion of existing business. The amenities and opportunities found in Missouri's communities, both contribute to the quality of life and create a development-ready environment for growth. Community development activities may range from youth programming to senior centers. The DED offers both technical and financial assistance to communities.

The DED finance and incentive programs used to facilitate community development include:

- *Neighborhood Assistance Program*
- *Youth Opportunities Program*
- *Family Development Account*
- *Community Development Block Grant*

For over 90 years, the Boys and Girls Clubs of Greater Kansas City have promoted the development of self-esteem, values and skills for boys and girls, ages 5-18, with special emphasis on youth from disadvantaged circumstances. Core program areas include character and leadership development; health and life skills; the arts; education/technology and career development; and sports/fitness and recreation. A program was needed to provide school-age children with access to academic and literacy support and tutoring to improve their ability to learn and boost academic and social self-esteem levels.

Project Learn was approved by the Department of Economic Development for its Neighborhood Assistance Program (NAP). The NAP provides assistance to community-based organizations, enabling them to implement community or neighborhood projects in the areas of community service, education, crime prevention, job training and physical revitalization. Through the Neighborhood Assistance Program, 28 jobs were retained and an estimated 308 of the 410 participating youth will stay in school and earn credits toward their high school diploma.

Financing details

DED/State:.....\$205,255
 Private Investment:\$530,485
 Total Project Cost:\$735,740



Boys and Girls Club of Greater KC



Financing details

DED/State:.....\$500,000
 Total Project Cost:.....\$500,000

Boys and Girls Club of Springfield



The purpose of the Boys & Girls Club of Springfield is to promote the health, social, educational, vocational, and character development of youth and enhance the quality of life for youth as participating members of a richly diverse society. It provides wholesome leisure time activities and guidance under trained leadership. The Boys and Girls Club of Springfield will utilize Youth Opportunities Program tax credits to work with young people from disadvantaged economic, social and family circumstances. The Boys and Girls Club programs will help families have an affordable place to send their children, encourage youth to achieve their high school diploma or GED, and educate youth on the risks of getting involved with drugs, alcohol, tobacco and premature sexual activity.

Outcomes of the project include:

- 100 youth registering as new members;
- 20 individuals obtaining a high school diploma or GED; and
- 400 youth will increase their awareness to resist alcohol, tobacco and other drug use, as well as premature sexual activity.



**BOYS & GIRLS CLUBS
OF SPRINGFIELD**

Boys and Girls Town of Missouri

The mission of the Boys & Girls Town of Missouri is to improve the lives of children with emotional and behavioral problems through superior, family-focused services. With the assistance of Youth Opportunities Program tax credits, the Boys & Girls Town of Missouri will renovate two residential buildings at the Columbia Campus to house 24 additional at-risk children and create a multi-purpose building for central dining, conference rooms and offices. Housing these children will help them with developmental programs in employment skills education, help them remain in school and prevent them from committing crimes or violent acts.

Outcomes of the project include:

- 48 youth will participate in employment skills education and development programs through services offered by Boys & Girls Town of Missouri social workers and case managers.
- 40 youth will participate in school to increase their grades and maintain adequate passing status to achieve credits toward their GED or diploma.
- 80 youth participating in the program will not be involved in committing crimes or violent acts.

Financing details

DED/State:.....\$500,000
 Private Investment:\$615,000
 Total Project Cost:.....\$1,115,000



Butler County Sheltered Workshop

Financing details

DED/State:.....\$300,000

Private Investment:\$1,577,650

Total Project Cost:.....\$1,877,650

The Missouri Department of Economic Development assisted with this project, which consists of constructing a new building for the Manufacturer's Assistance Group, Butler County's Sheltered Workshop. The new building will be approximately 40,000 square feet, divided into four areas housing different types of work. The new facility, which replaces an older building that is dilapidated and unsafe for the workers, will provide safe employment for 85 developmentally disabled persons in Butler County. The sheltered workshop provides support (packaging, etc.) for several industries in the Poplar Bluff area.



Central Missouri Food Bank Network, Inc.

The Central Missouri Food Bank (CMFB) is a regional disaster and hunger relief network that acquires and distributes millions of pounds of donated food annually to those in need, including senior citizens, the working poor and children. The CMFB applied for the Department of Economic Development's Neighborhood Assistance Program to raise the funds necessary to acquire and transport food and related grocery products to people in need through a network of 130 member non-profit hunger relief agencies in 31 counties of central and northeast Missouri.

Through the Neighborhood Assistance Program, 32,500 low-income adults will be served per month through the Central Missouri Food Bank Hunger Relief Network; 6,500 senior citizens will receive emergency food assistance each month; and 22,750 low-income children will receive nutritional assistance services each month, ensuring that these children are nutritionally ready for the learning process when they enter school.



Financing details

DED/State:.....	\$250,000
Private Investment:	\$1,402,400
Total Project Cost:.....	\$1,652,400

City of Caruthersville



Portions of Caruthersville were heavily damaged by a tornado on April 2, 2006. Community Development Block Grant (CDBG) funding of \$300,000 was awarded to assist Caruthersville in the cleanup/removal of debris and demolition of structures destroyed by the tornado. The city is using part of the CDBG funds as the local match for FEMA funding. This project will help Caruthersville in cleaning up potentially unsafe debris and demolishing hazardous buildings that were damaged by the tornado.

Financing details

DED/State:.....\$300,000
 Local/other Public Funds:\$1,700,000
 Total Project Cost:.....\$2,000,000

Edgewood Children's Center

The Edgewood Children's Center provides care and treatment to 350 children and families daily through long- and short-term residential and day treatment programs, all managed from its 23-acre campus in the heart of Webster Groves. Children served by Edgewood have severe emotional, behavioral, learning and communication problems. Many have suffered from abuse or neglect. Some have been in as many as 10-12 other placements before coming to Edgewood. Many do not trust adults, have poor peer relationships and severe behavior management problems, and may be extremely destructive.

Edgewood Children's Center was approved by the Department of Economic Development for its Youth Opportunities Program.

The Youth Opportunities Program provides tax credits to organizations administering positive youth development or crime prevention projects. As a result, the Edgewood youth will continue to receive classroom instruction to integrate learning for physical and cognitive development. In addition, 72 of 160 children will move to a less restrictive school and/or home environment within one year.



Financing details

DED/State:.....\$250,000
Total Project Cost:.....\$250,000

Good Samaritan Boy's Ranch

The Good Samaritan Boy's Ranch is a long-term treatment facility for boys who have been abandoned, abused, neglected or suffer from complex psychological disorders.

Serving Missouri for over 40 years, the Ranch provides a home and a loving environment to live, learn and grow for boys between the ages of twelve and seventeen. Typically, boys who are referred to the Ranch have been through the foster home network and various treatment facilities but remain in crisis.

The Good Samaritan Boy's Ranch was approved by the Department of Economic Development for its Neighborhood Assistance Program. Through the Neighborhood Assistance Program, Good Samaritan Boy's Ranch plans to construct a new kitchen and dining facility, which will prepare and serve over 100,000 hot meals per year. With this expansion, the ranch will also be able to accommodate 25 additional boys and provide four full time staffers for the facility.

Financing details

DED/State:.....\$350,000
Private Investment:\$239,493
Total Project Cost:.....\$589,493



Hannibal Area Council on Aging



Financing details

DED/State:.....\$500,000
Leveraged Amount:\$500,000
Total Project Cost:.....\$1,000,000

The Hannibal Area Council on Aging will purchase and renovate an existing building to expand their senior center services from 4,000 to 10,000 square feet. By utilizing Neighborhood Assistance Program tax credits, the new facility will allow the Area Council on Aging to expand home-delivered and congregate meals, provide exercise programs and add much needed kitchen space for its ongoing programs.

Lexington Senior Center



Financing details

DED/State:.....	\$226,834
Private Investment:	\$195,837
Total Project Cost:.....	\$422,671

The Lexington Senior Center offers on-site and home-delivered meals to seniors, as well as computer classes, recreational facilities, intergenerational programs and senior health care. The Center partners with Rodgers-Lafayette Dental and Health Care to provide services to the entire community, and also with the Lexington School District for preschool activities. The Center completed an extensive capital campaign for a comprehensive new facility that offers several needed services in the community. The Lexington Senior Center applied for the Department of Economic Development's Neighborhood Assistance Program to leverage funds to support the facility until its self-sustaining revenue stream becomes effective.

As a result of this comprehensive community project, 20 high school students will receive certificates for completing training in a new vocational early child care class; 16 positions will be retained and 8.5 positions will be created; 600 seniors will live independently as a result of receiving nutritious meals; 20 seniors will complete Project Enhance by establishing and maintaining health-related goals; and 140 children will receive preschool instruction and participate in intergenerational programs.





Operation Food Search



Financing details

DED/State:.....\$465,898
 Leveraged Amount:\$15,500,000
 Total Project Cost:.....\$15,965,898

Operation Food Search was established in 1981 in response to the growing problem of hunger in Missouri. Since that time, Operation Food Search has become the largest distributor of free food in the St. Louis area—distributing more than 1 million pounds of food and household items to 300 food pantries and soup kitchens that offer emergency hunger-relief to nearly 100,000 poor people every month. Nearly half the recipients are children. Through the use of Neighborhood Assistance Program tax credits, Operation Food Search will expand its services to provide \$16 million in emergency food assistance to member food pantries and soup kitchens for distribution to Missourians in need. The project is expected to serve 280,000 individuals during the next year.





Financing details

DED/State:.....\$249,112
 Private Investment:\$92,167
 Total Project Cost:\$341,279

The St. Louis Science Center serves as a bridge between scientist and layperson, encouraging an understanding of ecology, the environment, humanity, technology, and the space sciences, and how each interrelates. It engages youth in science learning through mentors and peers when they are beginning to make proactive choices about their career and education.

St. Louis Science Center



The St. Louis Science Center Foundation received Youth Opportunities Program tax credits for the organization's Youth Exploring Science – City Science project that will increase leadership and employment skills, while youth teach and present science concepts around urban topics such as water and air quality, lead contamination and community gardens. As a result, 40 youth will remain in school and proceed toward a high school diploma while mastering math, communications, and work skills.



St. Patrick Center

The St. Patrick Center provides opportunities for self-sufficiency and dignity to persons who are homeless or at risk of becoming homeless. Individuals achieve permanent, positive changes in their lives through affordable housing, sound mental health, employment and financial stability. Since 1983, St. Patrick Center has helped lead more than 114,000 homeless and impoverished to lives of self-sufficiency and dignity. The center is nationally recognized for innovative programs that empower individuals and families to move from homelessness to independence in measurable, cost-effective ways.

The St. Patrick Center of St. Louis utilized Neighborhood Assistance Program tax credits in serving homeless and impoverished Missourians to provide them with support and knowledge of employability skills, training, certifications, employment-search assistance and career advancements. As a result, 50 participants will complete the Job Experience Training program; 50 participants will receive college certification; 238 clients will receive job-readiness training and employment-search support, and 235 clients will become employed in high-demand industries.

Financing details

DED/State:.....\$480,000
 Private Investment:\$176,461
 Total Project Cost:\$656,461



Women's Employment Network



The Women's Employment Network (WEN) is a nonprofit organization dedicated to providing women with the skills and confidence to help them achieve economic self-sufficiency for themselves and their families. WEN provides comprehensive employment preparation and career transition programs, workshops and services to women throughout the Kansas City metropolitan area.

**WOMEN'S
EMPLOYMENT
NETWORK**

economic self-sufficiency for themselves and their families. WEN provides comprehensive employment preparation and career transition programs, workshops and services to women throughout the Kansas City metropolitan area.

Through the Dimensions Program, the Women's Employment Network will provide comprehensive employment preparation and job readiness services, such as: the Career Path, Personal Development, and Workplace Development programs; licensed case management; a professional clothing bank; an Employment Resource Center; and workplace intervention. Services are provided for women age 18 and over, with a high school diploma or GED, who are unemployed, in transition, seeking better jobs, returning to the workforce, or displaced homemakers. With the utilization of Neighborhood Assistance Program tax credits, the Women's Employment Network will:

- Increase the number of women in Missouri completing basic employment preparation and job readiness programs. 234 women will successfully complete the Career Path Core Module (mandatory).
- Increase the number of women in Missouri completing supplemental job and personal development courses. 210 women will complete the Workplace Development Module and/or the Personal Management Module after completing the Career Path Core.
- 300 women receiving services through the Dimensions Program will obtain full-time employment.



Financing details

DED/State:.....\$200,713
Private Investment:\$347,265
Total Project Cost:.....\$547,978





Since its founding in 1974, Youth In Need, Inc. has evolved into a multi-service agency serving children, youth, and families throughout eastern Missouri. Youth In Need's vision

is to be the community leader and driving force in making children's healthy development and well-being the community's highest priority, particularly for those who face adversity. Believing in the power of potential, Youth In Need's mission is to provide nurturing environments and educational opportunities so that children, youth and families will find safety and hope, achieve their goals, and build a positive future.

Financing details

DED/State:.....\$500,000
 Private Investment:\$250,000
 Total Project Cost:.....\$750,000

Youth in Need, Inc.

Youth in Need, Inc. utilized the Department of Economic Development's Neighborhood Assistance Program to acquire property for a new headquarter facility to base expanding services and accommodate the growing need of children and families.



COMMUNITY DEVELOPMENT PROJECTS • 2005–2007

Customer Name	Location	Program	Approved Credit
A Million Stars	Saint Louis	Youth Opportunities Program	\$177,700.00
Adair County Family Ymca	Kirksville	Neighborhood Assistance Program	\$42,137.00
Agape Ministry Of Warrenton, Inc.	Warrenton	Neighborhood Assistance Program	\$133,000.00
Aim High St. Louis	Saint Louis	Youth Opportunities Program	\$200,197.00
Alzheimer's Disease And Related Disorders Assn.	Columbia	Neighborhood Assistance Program	\$250,000.00
American Red Cross St. Louis Area Chapter	Saint Louis	Neighborhood Assistance Program/Youth Opportunities Program	\$155,155.00
America's Second Harvest Of Greater St. Joseph	Saint Joseph	Neighborhood Assistance Program	\$250,000.00
Ann's Educational Services, Inc.	Odessa	Neighborhood Assistance Program	\$45,430.00
Area Ministers For Christ Inc D.B.A. Fellowship House	Saint Joseph	Neighborhood Assistance Program	\$150,000.00
Arrow Rock Lyceum Theatre	Nelson	Neighborhood Assistance Program	\$480,000.00
Atchison County Memorial Building Foundation	Rock Port	Neighborhood Assistance Program	\$318,500.00
Audrain County 4-H Foundation	Mexico	Youth Opportunities Program	\$125,000.00
Barton County Learning Center For Exceptional Children	Lamar	Youth Opportunities Program	\$105,000.00
Bevo Area Community Improvement Corp.	Saint Louis	Neighborhood Assistance Program	\$164,988.00
Beyond Housing, Inc.	Saint Louis	Youth Opportunities Program	\$186,212.00
Big Brothers Big Sisters Of Central Missouri	Columbia	Youth Opportunities Program	\$87,737.00
Big Brothers Big Sisters Of Eastern Missouri	Saint Louis	Neighborhood Assistance Program/Youth Opportunities Program	\$681,065.00
Big Brothers Big Sisters Of Greater Kansas City	Kansas City	Youth Opportunities Program	\$97,237.00
Big Brothers Big Sisters Of Jasper & Newton Counties	Joplin	Youth Opportunities Program	\$32,174.00
Big Brothers Big Sisters Of The Ozarks	Springfield	Youth Opportunities Program	\$217,330.00
Boone Center, Inc.	Saint Peters	Neighborhood Assistance Program	\$128,458.00
Boone Hospital Foundation	Columbia	Neighborhood Assistance Program/Youth Opportunities Program	\$500,000.00
Boys & Girls Club Of The Ozarks	Branson	Neighborhood Assistance Program/Youth Opportunities Program	\$525,561.00
Boys & Girls Clubs Of St. Charles County	Saint Charles	Youth Opportunities Program	\$241,751.00
Boys And Girls Club Of Poplar Bluff	Poplar Bluff	Youth Opportunities Program	\$41,520.00
Boys And Girls Club Of Sedalia	Sedalia	Neighborhood Assistance Program	\$175,000.00
Boys And Girls Club Of The Capital City	Jefferson City	Youth Opportunities Program	\$133,357.00
Boys And Girls Club Of The Columbia Area	Columbia	Youth Opportunities Program	\$102,376.00
Boys Town Of Missouri, Inc.	Columbia	Youth Opportunities Program	\$250,000.00
Bridge Ministries, Inc.	Joplin	Neighborhood Assistance Program	\$250,000.00
Butler County Community Resource Council	Poplar Bluff	Youth Opportunities Program	\$60,403.01
Butterfield Youth Services, Inc.	Marshall	Neighborhood Assistance Program/Youth Opportunities Program	\$500,000.00
California Progress, Inc.	California	Neighborhood Assistance Program	\$165,750.00
Cameron Regional Ymca	Cameron	Youth Opportunities Program	\$48,282.00
Canton Area Arts Council	Canton	Neighborhood Assistance Program	\$178,211.00
Cape Girardeau Public Schools #63	Cape Girardeau	Youth Opportunities Program	\$250,000.00
Cardinal Ritter Senior Services	Saint Louis	Neighborhood Assistance Program	\$150,000.00
Carondelet Community Betterment Fed Inc.	Saint Louis	Neighborhood Assistance Program	\$72,475.00
Carrollton Area Center For The Arts	Carrollton	Neighborhood Assistance Program	\$246,500.00
Carter County Senior Center	Van Buren	Neighborhood Assistance Program	\$73,350.00
Caruthers Street Charities, Inc.	Cape Girardeau	Neighborhood Assistance Program	\$185,050.00
Catch A Falling Star, Inc.	Saint Louis	Youth Opportunities Program	\$125,000.00
Catholic Charities Of St. Louis, Inc.	Saint Louis	Neighborhood Assistance Program	\$237,183.00
Catholic Comprehensive Services For Children	Florissant	Neighborhood Assistance Program/Youth Opportunities Program	\$512,987.00

COMMUNITY DEVELOPMENT PROJECTS • 2005–2007

Customer Name	Location	Program	Approved Credit
Catholic Family Services	Saint Louis	Neighborhood Assistance Program/Youth Opportunities Program	\$766,237.00
Catholic Services For Children & Youth	Saint Louis	Youth Opportunities Program	\$198,142.00
Center Of Creative Arts (Coca)	Saint Louis	Neighborhood Assistance Program/Youth Opportunities Program	\$518,258.00
Chariton County Community Foundation	Brunswick	Neighborhood Assistance Program	\$61,187.00
Chart Teen Task Force	Hannibal	Youth Opportunities Program	\$15,000.00
Child Abuse & Neglect Emergency Shelter, Inc.	Columbia	Youth Opportunities Program	\$230,680.00
Children's Center For The Visually Impaired	Kansas City	Neighborhood Assistance Program	\$150,000.00
Children's Therapy Center Of Pettis County, Inc.	Sedalia	Neighborhood Assistance Program	\$250,000.00
Christian Associates Of Table Rock Lake	Kimberling City	Neighborhood Assistance Program	\$301,441.00
Christmas In October	Kansas City	Neighborhood Assistance Program	\$143,164.00
Citizens Against Spouse Abuse, Inc.	Sedalia	Neighborhood Assistance Program	\$67,837.00
City Of Maples Repertory Theatre	Macon	Neighborhood Assistance Program	\$45,000.00
Clinton Recovery Center, Inc.	Clinton	Neighborhood Assistance Program	\$260,530.00
Community Child Development Center, Inc.	Macon	Neighborhood Assistance Program	\$328,090.00
Community Food Pantry Of Butler	Butler	Neighborhood Assistance Program	\$118,771.00
Community Food Pantry Of Grundy County	Trenton	Neighborhood Assistance Program	\$45,000.00
Community Living, Inc.	Saint Peters	Youth Opportunities Program	\$42,516.00
Community Nursery Schools, Inc.	Columbia	Neighborhood Assistance Program	\$28,779.00
Community Partnership Of The Ozarks, Inc.	Springfield	Youth Opportunities Program	\$82,402.00
Community Services League	Independence	Neighborhood Assistance Program	\$250,000.00
Covam Community Development Corportation	Saint Louis	Youth Opportunities Program	\$173,500.00
Coyote Hill Christian Children's Home	Columbia	Neighborhood Assistance Program	\$250,000.00
Crawford County Foundation, Inc.	Cuba	Neighborhood Assistance Program	\$43,209.00
Crider Center For Mental Health	Wentzville	Neighborhood Assistance Program/Youth Opportunities Program	\$39,408.00
Crisis Nursery Of The Ozarks, Inc.	Springfield	Neighborhood Assistance Program/Youth Opportunities Program	\$490,000.00
Crown Center For Senior Living	Saint Louis	Neighborhood Assistance Program	\$45,000.00
Delasalle Education Center	Kansas City	Youth Opportunities Program	\$250,000.00
Della Lamb Community Services	Kansas City	Neighborhood Assistance Program	\$100,000.00
Delta Area Economic Opportunity Corporation	Portageville	Neighborhood Assistance Program	\$250,000.00
Dexter Community Regional Healthcare Foundation	Dexter	Neighborhood Assistance Program	\$122,983.00
Discovery Center Of Springfield, Inc.	Springfield	Neighborhood Assistance Program	\$190,945.00
Dixon Area Caring Center	Dixon	Neighborhood Assistance Program	\$241,113.00
Don Bosco Community Center, Inc.	Kansas City	Neighborhood Assistance Program	\$32,000.00
Downtown Branson Main Street Association	Branson	Neighborhood Assistance Program	\$179,219.00
Downtown West Plains, Inc.	West Plains	Neighborhood Assistance Program	\$50,000.00
Drumm Institute	Independence	Youth Opportunities Program	\$245,000.00
Easter Seals Missouri	Jefferson City	Neighborhood Assistance Program	\$75,008.00
Easter Seals Missouri	Ballwin	Neighborhood Assistance Program	\$75,258.00
Eastern Jackson County Community Center, Inc.	Buckner	Neighborhood Assistance Program	\$250,000.00
Emmanuel Family & Child Development Center Emergency Shelter	Kansas City	Youth Opportunities Program	\$250,000.00
Emmaus Homes, Inc.	Saint Charles	Neighborhood Assistance Program	\$135,000.00
Epworth Children & Family Services	Saint Louis	Youth Opportunities Program	\$249,929.00
Evangelical Children's Home	Unincorporated St. Louis County	Youth Opportunities Program	\$250,000.00
Family Resource Center	Saint Louis	Youth Opportunities Program	\$103,210.00

COMMUNITY DEVELOPMENT PROJECTS • 2005–2007

Customer Name	Location	Program	Approved Credit
Family Support Network	Saint Louis	Neighborhood Assistance Program	\$300,809.00
Fellowship Of Christian Athletes	Kansas City	Youth Opportunities Program	\$103,178.00
Franciscan Connection	Saint Louis	Neighborhood Assistance Program	\$60,000.00
Freedom House, Inc.	Liberty	Neighborhood Assistance Program	\$250,000.00
Friends Of The Butler Senior Center	Butler	Neighborhood Assistance Program	\$136,206.00
Garden District Commission	Saint Louis	Neighborhood Assistance Program	\$500,000.00
Gateway Greening	Saint Louis	Neighborhood Assistance Program	\$274,338.00
German St. Vincent Orphan Association	Saint Louis	Youth Opportunities Program	\$249,634.00
Girl Scout Council Of Greater St. Louis	Saint Louis	Youth Opportunities Program	\$174,245.00
Girl Scouts Of Dogwood Trails Council, Inc.	Springfield	Neighborhood Assistance Program	\$11,502.00
Girl Scouts Of Ne Kansas & Nw Mo (Fka. Mid-Continent Council)	Dearborn	Neighborhood Assistance Program	\$250,000.00
Girls Incorporated Of St. Louis	Saint Louis	Neighborhood Assistance Program	\$125,000.00
Glasgow Family Consolidated Services	Glasgow	Neighborhood Assistance Program	\$36,268.00
Glasgow Senior Center	Glasgow	Neighborhood Assistance Program	\$124,028.00
Good Samaritan Center Of Excelsior Springs, Mo, Inc.	Excelsior Springs	Neighborhood Assistance Program	\$106,303.00
Grace Hill Settlement House	Saint Louis	Neighborhood Assistance Program	\$150,000.00
Greater Kansas City Lisc	Kansas City	Neighborhood Assistance Program	\$250,000.00
Habitat For Humanity Of Springfield, Mo, Inc.	Springfield	Neighborhood Assistance Program	\$222,450.00
Harney Mansion Foundation	Sullivan	Neighborhood Assistance Program	\$250,000.00
Harris House Foundation	Saint Louis	Neighborhood Assistance Program	\$250,000.00
Harrison County Sheltered Workshop Association	Bethany	Neighborhood Assistance Program	\$159,499.00
Harvesters	Kansas City	Neighborhood Assistance Program	\$275,000.00
Heart Of America Family Services	Kansas City	Family Development Account	\$43,500.00
Heartland Foundation	Saint Joseph	Neighborhood Assistance Program	\$250,000.00
Henry County Industries, Inc.	Clinton	Neighborhood Assistance Program	\$350,000.00
Herbert Hoover Boys And Girls Club	Saint Louis	Neighborhood Assistance Program/Youth Opportunities Program	\$400,000.00
Higginsville Senior Center, Inc.	Higginsville	Youth Opportunities Program	\$147,740.00
Historic Midtown Development Group	Sikeston	Neighborhood Assistance Program	\$33,800.00
Hi-Tech Charities	Saint Louis	Youth Opportunities Program	\$115,000.00
Home Services, Inc.	Saint Louis	Neighborhood Assistance Program	\$43,240.00
Hope Coalition	Holden	Neighborhood Assistance Program	\$170,821.00
Hope Haven Industries, Inc.	Chillicothe	Neighborhood Assistance Program	\$308,000.00
Hope House Of Miller County	Lake Ozark	Neighborhood Assistance Program	\$87,500.00
Horses Of Hope - Missouri, Inc.	Buffalo	Neighborhood Assistance Program	\$140,000.00
Housing Authority Of St. Louis County	Saint Louis	Youth Opportunities Program	\$156,840.00
Humanitri (Fka Lutheran Ministries Association)	Saint Louis	Neighborhood Assistance Program	\$77,570.00
I-70/Northwest Development Corporation	Saint Louis	Neighborhood Assistance Program	\$95,000.00
Independence Center	Saint Louis	Neighborhood Assistance Program	\$250,000.00
Ivanhoe Neighborhood Council, Inc.	Kansas City	Neighborhood Assistance Program	\$390,287.00
Jewish Community Center	Saint Louis	Neighborhood Assistance Program	\$250,000.00
Jewish Family & Childrens Service	Saint Louis	Neighborhood Assistance Program	\$101,500.00
Job Point	Columbia	Neighborhood Assistance Program	\$122,655.00
Judevine Center For Autism	Saint Louis	Neighborhood Assistance Program/Youth Opportunities Program	\$223,723.00
Junior Achievement Of Mississippi Valley	Chesterfield	Neighborhood Assistance Program	\$133,000.00

COMMUNITY DEVELOPMENT PROJECTS • 2005–2007

Customer Name	Location	Program	Approved Credit
Nodaway County Economic Development	Maryville	Neighborhood Assistance Program	\$349,999.00
National Council On Alcoholism And Drug Abuse (Ncada)	Saint Louis	Youth Opportunities Program	\$124,400.00
North American Amateur Sports Association	Sedalia	Youth Opportunities Program	\$200,000.00
North Side Team Ministry (Nstm)	Saint Louis	Neighborhood Assistance Program	\$75,000.00
Northland Foundation, Inc.	Kearney	Neighborhood Assistance Program	\$65,000.00
Nurses For Newborns Foundation	Saint Louis	Neighborhood Assistance Program	\$50,000.00
Oats, Inc.	Columbia	Neighborhood Assistance Program	\$25,000.00
Off The Cuff Productions, Inc.	Saint Louis	Neighborhood Assistance Program	\$200,000.00
Operation Brightside, Inc.	Saint Louis	Neighborhood Assistance Program	\$115,521.00
Opportunity Workshop Inc	Stanberry	Neighborhood Assistance Program	\$350,000.00
Orrick Community Center, Inc.	Orrick	Neighborhood Assistance Program	\$176,540.00
Our Town Tomorrow	Ironton	Neighborhood Assistance Program	\$120,048.00
Owensville Arts Council	Owensville	Neighborhood Assistance Program	\$75,000.00
Ozanam	Kansas City	Youth Opportunities Program	\$125,284.00
Ozark Main Street Program	Ozark	Neighborhood Assistance Program	\$17,519.00
Ozark Valleys Community Services	Ironton	Neighborhood Assistance Program	\$37,500.00
Ozarks Family Ymca, Inc.	Mountain Grove	Neighborhood Assistance Program/Youth Opportunities Program	\$744,564.00
Ozarks Food Harvest	Springfield	Neighborhood Assistance Program	\$250,000.00
Pan-Educational Institute	Kansas City	Neighborhood Assistance Program	\$250,000.00
Pathways Community Behavioral Healthcare, Inc.	Clinton	Neighborhood Assistance Program	\$350,000.00
Pemiscot County Economic Development , Inc.	Caruthersville	Neighborhood Assistance Program	\$400,000.00
Pemiscot County Initiative Network	Caruthersville	Neighborhood Assistance Program/Youth Opportunities Program	\$421,132.00
Phelps County Community Partnership	Rolla	Youth Opportunities Program	\$75,994.00
Places For People, Inc.	Saint Louis	Neighborhood Assistance Program	\$88,500.00
Pregnancy Care Center	Springfield	Neighborhood Assistance Program	\$250,000.00
Presbyterian Children's Service	Saint Louis	Youth Opportunities Program	\$316,014.75
Progressive Pursuits, Inc.	Ballwin	Youth Opportunities Program	\$137,500.00
Progressive Youth Connection	Saint Louis	Youth Opportunities Program	\$15,227.00
Rebuilding Together - St. Louis	Saint Louis	Neighborhood Assistance Program	\$155,600.00
Rediscover	Kansas City	Neighborhood Assistance Program	\$167,500.00
Restart, Inc.	Kansas City	Neighborhood Assistance Program	\$90,000.00
Rose Brooks Center, Inc.	Kansas City	Neighborhood Assistance Program/Youth Opportunities Program	\$327,329.00
Semo Little Theater I Nc.	Kennett	Neighborhood Assistance Program	\$158,145.00
Seymour Branch Ymca	Seymour	Neighborhood Assistance Program	\$350,000.00
Shelby County Senior Citizens Association	Shelbina	Neighborhood Assistance Program	\$28,000.00
Sheldon Arts Foundation	Saint Louis	Neighborhood Assistance Program	\$250,000.00
Shepherd's Heart Ministries/Camp David Of The Ozarks	Rolla	Neighborhood Assistance Program	\$179,400.00
Sherwood Forest Camp Inc	Lesterville	Youth Opportunities Program	\$100,000.00
Show-Me Christian Youth Home	La Monte	Neighborhood Assistance Program	\$346,440.00
South Grand Senior Ministry	Saint Louis	Neighborhood Assistance Program	\$53,950.00
South Side Day Nursery	Saint Louis	Neighborhood Assistance Program	\$50,000.00
Southeast Missouri Children's Museum	Cape Girardeau	Neighborhood Assistance Program	\$142,270.00
St. James Caring Center	Saint James	Neighborhood Assistance Program	\$402,002.00
St. Joseph Institute For The Deaf	Chesterfield	Youth Opportunities Program	\$190,189.00

COMMUNITY DEVELOPMENT PROJECTS • 2005–2007

Customer Name	Location	Program	Approved Credit
Watershed Committee Of The Ozarks, Inc.	Springfield	Neighborhood Assistance Program	\$250,000.00
Wayside Waifs	Kansas City	Youth Opportunities Program	\$62,750.00
Westport Historical Society	Kansas City	Neighborhood Assistance Program	\$17,750.00
Westside Housing Organization	Kansas City	Neighborhood Assistance Program	\$69,500.00
Willow Springs Community Foundation	Willow Springs	Neighborhood Assistance Program	\$30,000.00
Woman To Woman	Osage Beach	Neighborhood Assistance Program	\$203,346.00
Women In Charge	Saint Louis	Neighborhood Assistance Program	\$35,000.00
Women's Support And Community Services	Saint Louis	Neighborhood Assistance Program	\$75,000.00
Wyman Center, Inc.	Eureka	Neighborhood Assistance Program/Youth Opportunities Program	\$387,297.00
Ymca Of Greater St. Louis	Saint Charles	Neighborhood Assistance Program	\$192,125.00
Young Men's Christian Association Of St. Joseph	Saint Joseph	Youth Opportunities Program	\$119,600.00
Youth Empowerment Zone	Columbia	Youth Opportunities Program	\$131,850.00
Youth Excited About Sports (Y.E.S.)	Warrensburg	Youth Opportunities Program	\$250,000.00
Youth First Corporate	Farmington	Youth Opportunities Program	\$82,252.00

COMMUNITY DEVELOPMENT • CDBG PROJECTS • 2005-2007		
Jurisdiction	Program	Total Grant Fund
Belton	CDBG Emergency	\$42,100.00
Bethel	CDBG Community Facilities	\$214,500.00
Blackwater	CDBG Community Facilities	\$42,800.00
Cainsville	CDBG Community Facilities	\$40,000.00
Calhoun	CDBG Community Facilities	\$300,000.00
California	CDBG Emergency	\$85,000.00
Camden County	CDBG Community Facilities	\$300,000.00
Carroll County	CDBG Community Facilities	\$67,710.00
Carter County	CDBG Community Facilities	\$163,121.00
Chariton County	CDBG Community Facilities	\$300,000.00
Clarence	CDBG Community Facilities	\$182,165.00
Clinton	CDBG Emergency	\$100,000.00
Farmington	CDBG Community Facilities	\$300,000.00
Gainesville	CDBG Community Facilities	\$259,600.00
Grandin	CDBG Community Facilities	\$122,720.00
Haywood City	CDBG Community Facilities	\$161,000.00
Henry County	CDBG Community Facilities	\$300,000.00
Holcomb	CDBG Emergency	\$51,060.00
Holt County	CDBG Community Facilities	\$297,000.00
Humansville	CDBG Community Facilities	\$298,500.00
Irondale	CDBG Community Facilities	\$205,550.00
Lafayette County	CDBG Community Facilities	\$300,000.00
Liberty	CDBG Community Facilities	\$300,000.00
Macon	CDBG Other Public Needs	\$156,660.00
Macon County	CDBG Community Facilities	\$300,000.00
Madison County	CDBG Community Facilities	\$300,000.00
Malden	CDBG Community Facilities	\$300,000.00
Marshall	CDBG Community Facilities	\$300,000.00
Monroe City	CDBG Community Facilities	\$100,000.00
Monroe County	CDBG Community Facilities	\$207,730.00
Montgomery County	CDBG Community Facilities	\$124,100.00
Osage County	CDBG Community Facilities	\$300,000.00
Pulaski County	CDBG Community Facilities	\$300,000.00
Ripley County	CDBG Community Facilities	\$300,000.00
Texas County	CDBG Community Facilities	\$262,200.00
Warrenton	CDBG Emergency	\$180,500.00
Waverly	CDBG Community Facilities	\$279,720.00
Wayne County	CDBG Emergency	\$263,200.00

Housing & Specialty

HOUSING

Housing is an important strategy to economic development. The availability of quality housing, both market rate and affordable, in all types (single family owner occupied; single family renter occupied; multifamily; and condominiums) is important to the stability of a community. Any economic growth in the community through the development of new jobs requires additional housing stock. Housing construction and housing development also creates an economic impact.

The DED finance and incentive programs used to facilitate housing include:

- *Neighborhood Preservation Tax Credits*
- *Private Activity Bonds for Multifamily and Single Family housing*
- *Historic Preservation Tax Credits*
- *Community Development Block Grant housing infrastructure*

SPECIALTY

There are a few unique activities that create an economic impact in Missouri that involve the DED. Missouri's growing wine business continues to add to Missouri's economy. There are new vineyards, as well as new wine producers in the state. The production of feature films in our state also provides an economic impact. Charcoal production in our state creates its own unique niche and economic impact. And, the DED participates with the Missouri Higher Education Loan Authority (MOHELA) to support low interest loans for college bound students.

The DED finance and incentive programs used to facilitate specialty activities include:

- *Charcoal Producers Tax Credit*
- *Private Activity Bonds for Agriculture*
- *Private Activity Bonds for Health & Educ. Facilities*
- *Private Activity Bonds for Student Loans*
- *Film Production Tax Credits*
- *Wine and Grape Growers Tax Credit*

Candle Room Productions

In 2007, Candle Room Productions, LLC spent \$310,970 on expenses for the making of the film "Candle Room." This resulted in a 50% Film Production tax credit from the Missouri Department of Economic Development in the amount of \$150,000. The purpose of the Film Production tax credit program is to attract more film production to the state and create new jobs by encouraging the hiring of Missouri cast and crew.



Financing details

DED/State:.....	\$150,000
Private Investment:	\$310,970
Total Project Cost:.....	\$460,970

Franklin School

The Franklin School project involves the acquisition and renovation of the former Franklin School into a 79-unit, loft-style apartment building. The 81,000-square-foot school building was designed by William B. Ittner, who designed many schools for the St. Louis Public Schools, and was nationally acclaimed for the design of educational buildings. Vacant for many years, the building was excessed and sold. The units will be loft-style with high ceilings, large windows and fully equipped kitchens. The building will also contain 3,000 square feet of community space, including a media room, computer station and library. Proposed as all affordable units, the targeted resident will be active seniors, over the age of 55. The Department of Economic Development authorized a \$10 million Private Activity Bond, as well as Brownfield Tax Credits and Historic Tax Credits, to assist Franklin Partners, LLC with this project, which created 127 jobs and 79 senior housing units.



Financing details

DED:

<i>Brownfield:</i>	\$950,040
<i>Historic:</i>	\$2,000,000
<i>Affordable Housing:</i>	\$180,000
<i>Private Activity Bond:</i>	\$10,000,000
Private Investments:	\$11,073,329
Total Project Costs:	\$24,203,369



Hermannhof Winery, Inc.

Hermannhof Winery's charming brick superstructure and ten magnificent stone cellars are among the 100 early Hermann buildings placed on the National Register of Historic places by the federal government. Today, the winery utilizes the latest equipment and methods, and has provided funding, equipment, and personnel that have attained national recognition in original viticulture and enological research. This dedication to quality has enabled Hermannhof to become the first two-time winner of the Brown-Foreman Trophy for "Best New World White Wine", along with numerous other awards.



The Hermannhof Winery is located eight miles west of Hermann. The vineyard is 52 acres with 10 underground cellars, a 10,000-square-foot bottling warehouse facility and a 5,000-square-foot outdoor crush, press facility. In 2006, Hermannhof Winery spent \$267,860 on new equipment and supplies, which resulted in a 25% Wine & Grape Production tax credit in the amount of \$66,965.



Financing details

DED/State:.....\$66,965
 Private Investment:\$267,860
 Total Project Cost:.....\$334,825



Killshot Productions Inc.

Killshot Productions Inc. pumped nearly \$700,000 into the Cape Girardeau economy when a portion of the movie "Killshot" was filmed in southeast Missouri, multiplying into a total economic impact of more than \$2 million for the area. The movie, based on an Elmore Leonard book that was partially set in Cape Girardeau, is in the post-production editing phase and has not been released yet. The Missouri Department of Economic Development assisted with this project through Film Production tax credits of over \$330,000.

Financing details

DED/State:.....\$337,534
Private Investment:\$675,069
Total Project Cost:.....\$1,012,603



HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007			
Customer Name	Location	Program	Amount of Credit
100 Hawkesbury Drive	St. Louis	Neighborhood Preservation Act	\$5,078
100 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$10,534
1001 Chambers Rd.	Ferguson	Neighborhood Preservation Act	\$3,151
1001 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$21,260
1005 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$19,167
1009 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$22,067
101 Arundel Pl.	St. Louis	Neighborhood Preservation Act	\$4,250
1013 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$21,167
1015 Blendon Place	St. Louis	Neighborhood Preservation Act	\$2,544
1017 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$19,559
102 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,376
1021 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$19,264
1027 Idlreen Court	Rogersville	Neighborhood Preservation Act	\$18,966
1031 Ildreen Court	Rogersville	Neighborhood Preservation Act	\$18,966
106 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,724
107 Arundel Place	St. Louis	Neighborhood Preservation Act	\$35,843
107 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,002
109 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$14,347
110 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$14,993
1100 NW 57th Terrace Lot 32	Kansas City	Neighborhood Preservation Act	\$21,849
1101 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1103 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$22,588
1104 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1105 E. 49th St.	Kansas City	Neighborhood Preservation Act	\$22,070
1105 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$21,701
1107 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1108 NW 57th Terrace Lot 38	Kansas City	Neighborhood Preservation Act	\$23,478
1111 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1112 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1116 NW 57th Terrace Lot 28	Kansas City	Neighborhood Preservation Act	\$17,107
1121 Locust St.	St. Louis	Neighborhood Preservation Act	\$320,000
1123 E. 49rd Street.	Kansas City	Neighborhood Preservation Act	\$25,000
114 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,512
115 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,646
1156 Remley Court	University City	Neighborhood Preservation Act	\$4,291
119 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$9,582
1200 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1204 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1205 NW 57th Terrace Lot 40	Kansas City	Neighborhood Preservation Act	\$25,000
1206 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$22,747
1214 Victor Street	St. Louis	Neighborhood Preservation Act	\$9,896
1217 Redd Foxx Lane	St. Louis	Neighborhood Preservation Act	\$29,149
122 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,500
123 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$13,361

Customer Name	Location	Program	Amount of Credit
100 Hawkesbury Drive	St. Louis	Neighborhood Preservation Act	\$5,078
100 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$10,534
1001 Chambers Rd.	Ferguson	Neighborhood Preservation Act	\$3,151
1001 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$21,260
1005 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$19,167
1009 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$22,067
101 Arundel Pl.	St. Louis	Neighborhood Preservation Act	\$4,250
1013 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$21,167
1015 Blendon Place	St. Louis	Neighborhood Preservation Act	\$2,544
1017 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$19,559
102 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,376
1021 Ildereen Court	Rogersville	Neighborhood Preservation Act	\$19,264
1027 Idlreen Court	Rogersville	Neighborhood Preservation Act	\$18,966
1031 Ildreen Court	Rogersville	Neighborhood Preservation Act	\$18,966
106 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,724
107 Arundel Place	St. Louis	Neighborhood Preservation Act	\$35,843
107 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,002
109 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$14,347
110 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$14,993
1100 NW 57th Terrace Lot 32	Kansas City	Neighborhood Preservation Act	\$21,849
1101 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1103 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$22,588
1104 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1105 E. 49th St.	Kansas City	Neighborhood Preservation Act	\$22,070
1105 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$21,701
1107 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1108 NW 57th Terrace Lot 38	Kansas City	Neighborhood Preservation Act	\$23,478
1111 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1112 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1116 NW 57th Terrace Lot 28	Kansas City	Neighborhood Preservation Act	\$17,107
1121 Locust St.	St. Louis	Neighborhood Preservation Act	\$320,000
1123 E. 49rd Street.	Kansas City	Neighborhood Preservation Act	\$25,000
114 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,512
115 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,646
1156 Remley Court	University City	Neighborhood Preservation Act	\$4,291
119 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$9,582
1200 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1204 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1205 NW 57th Terrace Lot 40	Kansas City	Neighborhood Preservation Act	\$25,000
1206 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$22,747
1214 Victor Street	St. Louis	Neighborhood Preservation Act	\$9,896
1217 Redd Foxx Lane	St. Louis	Neighborhood Preservation Act	\$29,149
122 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,500
123 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$13,361

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
124 N. Harrison Avenue	Kirkwood	Neighborhood Preservation Act	\$6,499
126 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$10,986
127 E. Kansas Ave.	Independence	Neighborhood Preservation Act	\$5,363
129 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,181
1300 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1301 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1304 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1305 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
131 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$13,317
1315 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
133 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$13,776
134 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,495
137 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,703
138 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$13,292
139 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$11,522
1400 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1401 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1401 Park Ct.	Kansas City	Neighborhood Preservation Act	\$5,376
1404 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1405 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1408 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1409 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
141 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,122
1416 South Cardinal	St. Louis	Neighborhood Preservation Act	\$14,550
143 Ray Lee Drive	Park Hills	Neighborhood Preservation Act	\$12,252
1500 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$23,857
1505 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1508 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1509 NW 57th Terrace	Kansas City	Neighborhood Preservation Act	\$25,000
1602 North River Blvd.	Independence	Neighborhood Preservation Act	\$25,000
1619 Washington Avenue Units 201, 204	St. Louis	Neighborhood Preservation Act	\$80,000
1619 Washington Avenue Units 203, 205, 301–305, 401–405, 501, 503–505, 603, 605	St. Louis	Neighborhood Preservation Act	\$720,000
1619 Washington Unit 903	St. Louis	Neighborhood Preservation Act	\$40,000
1619 Washington Units 202, 502, 601, 602, 604, 701, 702, 704, 803,	St. Louis	Neighborhood Preservation Act	\$360,000
1619 Washington Units 703, 802, 804, 805	St. Louis	Neighborhood Preservation Act	\$160,000
1619 Washington Units 705, 801, 901, 903, 904, 905	St. Louis	Neighborhood Preservation Act	\$240,000
1711 Ellison Way	Independence	Neighborhood Preservation Act	\$3,780
1713 Jarboe Street	Kansas City	Neighborhood Preservation Act	\$19,193
1714 Belleview Avenue	Kansas City	Neighborhood Preservation Act	\$3,072
1714 Tucker	St. Louis	Neighborhood Preservation Act	\$66,579
1717 Jarboe Street	Kansas City	Neighborhood Preservation Act	\$3,982
1718 Belleview Avenue	Kansas City	Neighborhood Preservation Act	\$5,263
1720 Belleview	Kansas City	Neighborhood Preservation Act	\$17,802
1721 Jarboe Street	Kansas City	Neighborhood Preservation Act	\$3,814

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007			
Customer Name	Location	Program	Amount of Credit
1724 Bellevue	Kansas City	Neighborhood Preservation Act	\$9,821
1726 Dick Gregory Pl.	St. Louis	Neighborhood Preservation Act	\$9,997
1820 S. Evanston	Independence	Neighborhood Preservation Act	\$4,713
1824 S. 10th Street	St. Louis	Neighborhood Preservation Act	\$37,500
1827 E. 47th Terrace	Kansas City	Neighborhood Preservation Act	\$15,125
1833 E. 47th Terrace	Kansas City	Neighborhood Preservation Act	\$15,500
1844 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$13,750
1871 North Douglas Avenue	Springfield	Neighborhood Preservation Act	\$14,875
1912-14 Senate	St. Louis	Neighborhood Preservation Act	\$48,764
1937 Senate St.	St. Louis	Neighborhood Preservation Act	\$4,069
1951 Crittenden St.	St. Louis	Neighborhood Preservation Act	\$6,709
200 Hub Street	Jefferson City	Neighborhood Preservation Act	\$12,500
200 Main St., Unit 1-85	Kanas City	Neighborhood Preservation Act	\$658,444
2003 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$21,750
2012 Washington Ave	St. Louis	Neighborhood Preservation Act	\$1,509,277
2013 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$20,550
2013 North Main	Springfield	Neighborhood Preservation Act	\$9,614
2015 Euclid Ave.	Kansas City	Neighborhood Preservation Act	\$12,443
2016 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$15,625
2017 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$20,250
2021 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$21,750
204 West Washington	Kearney	Neighborhood Preservation Act	\$25,000
207 E. Washington	Pierce City	Neighborhood Preservation Act	\$10,764
210 N. Crescent Ave.	Independence	Neighborhood Preservation Act	\$18,325
2100 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$24,397
2101 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$28,676
2102 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$25,000
2103 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$24,615
2104 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$25,000
2110 Dog Town Walk	St. Louis	Neighborhood Preservation Act	\$9,408
2112-2114 Victor	St. Louis	Neighborhood Preservation Act	\$40,000
2120 Portis	St. Louis	Neighborhood Preservation Act	\$29,750
2124 Sidney	St. Louis	Neighborhood Preservation Act	\$20,000
2150 Lafayette Avenue	St. Louis	Neighborhood Preservation Act	\$40,000
2201 Arsenal	St. Louis	Neighborhood Preservation Act	\$40,000
2205 S. 10th Street	St. Louis	Neighborhood Preservation Act	\$28,342
2206 E. 68th Street	Kansas City	Neighborhood Preservation Act	\$5,102
2207 S. 10th Street	St. Louis	Neighborhood Preservation Act	\$20,728
2208 Francis Street	St. Joseph	Neighborhood Preservation Act	\$4,095
2208 Missouri	St. Louis	Neighborhood Preservation Act	\$35,438
2213 Missouri Ave.	St. Louis	Neighborhood Preservation Act	\$70,514
222 S. Clay Ave.	Ferguson	Neighborhood Preservation Act	\$4,298
2303-2305 Minnesota Avenue	St. Louis	Neighborhood Preservation Act	\$95,116
2311-2313 Minnesota Avenue	St. Louis	Neighborhood Preservation Act	\$92,733

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007			
Customer Name	Location	Program	Amount of Credit
1724 Bellevue	Kansas City	Neighborhood Preservation Act	\$9,821
1726 Dick Gregory Pl.	St. Louis	Neighborhood Preservation Act	\$9,997
1820 S. Evanston	Independence	Neighborhood Preservation Act	\$4,713
1824 S. 10th Street	St. Louis	Neighborhood Preservation Act	\$37,500
1827 E. 47th Terrace	Kansas City	Neighborhood Preservation Act	\$15,125
1833 E. 47th Terrace	Kansas City	Neighborhood Preservation Act	\$15,500
1844 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$13,750
1871 North Douglas Avenue	Springfield	Neighborhood Preservation Act	\$14,875
1912-14 Senate	St. Louis	Neighborhood Preservation Act	\$48,764
1937 Senate St.	St. Louis	Neighborhood Preservation Act	\$4,069
1951 Crittenden St.	St. Louis	Neighborhood Preservation Act	\$6,709
200 Hub Street	Jefferson City	Neighborhood Preservation Act	\$12,500
200 Main St., Unit 1-85	Kanas City	Neighborhood Preservation Act	\$658,444
2003 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$21,750
2012 Washington Ave	St. Louis	Neighborhood Preservation Act	\$1,509,277
2013 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$20,550
2013 North Main	Springfield	Neighborhood Preservation Act	\$9,614
2015 Euclid Ave.	Kansas City	Neighborhood Preservation Act	\$12,443
2016 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$15,625
2017 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$20,250
2021 E. 48th Street	Kansas City	Neighborhood Preservation Act	\$21,750
204 West Washington	Kearney	Neighborhood Preservation Act	\$25,000
207 E. Washington	Pierce City	Neighborhood Preservation Act	\$10,764
210 N. Crescent Ave.	Independence	Neighborhood Preservation Act	\$18,325
2100 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$24,397
2101 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$28,676
2102 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$25,000
2103 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$24,615
2104 Dogtown Walk	St. Louis	Neighborhood Preservation Act	\$25,000
2110 Dog Town Walk	St. Louis	Neighborhood Preservation Act	\$9,408
2112-2114 Victor	St. Louis	Neighborhood Preservation Act	\$40,000
2120 Portis	St. Louis	Neighborhood Preservation Act	\$29,750
2124 Sidney	St. Louis	Neighborhood Preservation Act	\$20,000
2150 Lafayette Avenue	St. Louis	Neighborhood Preservation Act	\$40,000
2201 Arsenal	St. Louis	Neighborhood Preservation Act	\$40,000
2205 S. 10th Street	St. Louis	Neighborhood Preservation Act	\$28,342
2206 E. 68th Street	Kansas City	Neighborhood Preservation Act	\$5,102
2207 S. 10th Street	St. Louis	Neighborhood Preservation Act	\$20,728
2208 Francis Street	St. Joseph	Neighborhood Preservation Act	\$4,095
2208 Missouri	St. Louis	Neighborhood Preservation Act	\$35,438
2213 Missouri Ave.	St. Louis	Neighborhood Preservation Act	\$70,514
222 S. Clay Ave.	Ferguson	Neighborhood Preservation Act	\$4,298
2303-2305 Minnesota Avenue	St. Louis	Neighborhood Preservation Act	\$95,116
2311-2313 Minnesota Avenue	St. Louis	Neighborhood Preservation Act	\$92,733

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
2344 Rutger	St. Louis	Neighborhood Preservation Act	\$19,151
2347 S. 11th Street	St. Louis	Neighborhood Preservation Act	\$70,000
2348 S. 9th Street	St. Louis	Neighborhood Preservation Act	\$25,000
2401 South 12th Street	St. Louis	Neighborhood Preservation Act	\$320,127
2413 South 9th Street	St. Louis	Neighborhood Preservation Act	\$33,750
2521 Francis St.	St. Joseph	Neighborhood Preservation Act	\$9,037
2604 Indiana Ave.	St. Louis	Neighborhood Preservation Act	\$24,500
2625 Iowa Avenue	St. Louis	Neighborhood Preservation Act	\$54,745
2637 Roseland Terrace	St. Louis	Neighborhood Preservation Act	\$35,349
2647 Shenandoah	St. Louis	Neighborhood Preservation Act	\$36,132
2701 Ann Ave.	St. Louis	Neighborhood Preservation Act	\$61,338
2713 Renick	St. Joseph	Neighborhood Preservation Act	\$4,947
2759 Armand	St. Louis	Neighborhood Preservation Act	\$24,000
2802-04 Rutger St.	St. Louis	Neighborhood Preservation Act	\$16,754
2901-2905 Michigan	St. Louis	Neighborhood Preservation Act	\$140,000
2936 Henrietta St.	St. Louis	Neighborhood Preservation Act	\$15,300
3 Tuscany Park	St. Louis	Neighborhood Preservation Act	\$10,506
3004 Virginia	St. Louis	Neighborhood Preservation Act	\$31,500
3009 Salena	St. Louis	Neighborhood Preservation Act	\$24,447
3100 Ashby	St. Ann	Neighborhood Preservation Act	\$3,965
3114 Magnolia	St. Louis	Neighborhood Preservation Act	\$29,838
312 N. Lawndale Avenue	Kansas City	Neighborhood Preservation Act	\$3,300
3131 Rutger	St. Louis	Neighborhood Preservation Act	\$13,950
3137 Rex Ave.	St. Louis	Neighborhood Preservation Act	\$2,822
3140 California	St. Louis	Neighborhood Preservation Act	\$47,968
315 W. Kansas	Liberty	Neighborhood Preservation Act	\$20,349
3153 Pestalozzi	St. Louis	Neighborhood Preservation Act	\$14,944
318 S. Main St.	Fayette	Neighborhood Preservation Act	\$13,372
319 West Woodbine	Kirkwood	Neighborhood Preservation Act	\$25,000
320 W. Argonne Dr.	Kirkwood	Neighborhood Preservation Act	\$16,238
3208 Airway Ave.	St. Louis	Neighborhood Preservation Act	\$4,896
3219 Eads	St. Louis	Neighborhood Preservation Act	\$35,525
3219 Iowa Ave.	St. Louis	Neighborhood Preservation Act	\$40,000
3227 California	St. Louis	Neighborhood Preservation Act	\$40,000
323 South Sixth Street	St. Charles	Neighborhood Preservation Act	\$28,000
327 West Woodbine	St. Louis	Neighborhood Preservation Act	\$25,000
3313 Burnside Ave.	St. Joseph	Neighborhood Preservation Act	\$10,748
3317-3321 Indiana Ave.	St. Louis	Neighborhood Preservation Act	\$40,000
3325 Magnolia	St. Louis	Neighborhood Preservation Act	\$37,172
339 West Woodbine	Kirkwood	Neighborhood Preservation Act	\$25,000
3434 Keokuk	Ellisville	Neighborhood Preservation Act	\$15,098
3437 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3441 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3446 Winnebago St.	St. Louis	Neighborhood Preservation Act	\$28,085

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007			
Customer Name	Location	Program	Amount of Credit
3449 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3453 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3457 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3461 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3465 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3469 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3473 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3477 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3500 Gladstone Blvd.	Kansas City	Neighborhood Preservation Act	\$34,896
3505 Nebraska Ave.	St. Louis	Neighborhood Preservation Act	\$54,705
3510 E. 34th St.	Kansas City	Neighborhood Preservation Act	\$8,959
3600 Gladstone Blvd.	Kansas City	Neighborhood Preservation Act	\$5,119
3610 Gladstone Blvd.	Kansas City	Neighborhood Preservation Act	\$10,614
3617 Oxford Blvd.	Maplewood	Neighborhood Preservation Act	\$9,113
3621 Oxford Blvd.	Maplewood	Neighborhood Preservation Act	\$5,152
3644 Edmundson	St. Louis	Neighborhood Preservation Act	\$9,948
3694 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$25,000
3720 Arkansas	St. Louis	Neighborhood Preservation Act	\$30,387
3729 Arkansas	St. Louis	Neighborhood Preservation Act	\$27,824
3732 Arkansas	St. Louis	Neighborhood Preservation Act	\$27,731
3733 Arkansas	St. Louis	Neighborhood Preservation Act	\$24,000
3736 Arkansas	St. Louis	Neighborhood Preservation Act	\$27,682
3738 Finney	St. Louis	Neighborhood Preservation Act	\$24,000
3740 Arkansas	St. Louis	Neighborhood Preservation Act	\$23,275
3741 Arkansas	St. Louis	Neighborhood Preservation Act	\$22,612
3742 Finney Lot 251	St. Louis	Neighborhood Preservation Act	\$23,250
3744 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$32,177
3800 Federer Place	St. Louis	Neighborhood Preservation Act	\$14,483
3800 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$32,042
3806 Finney	St. Louis	Neighborhood Preservation Act	\$30,000
3811 Finney	St. Louis	Neighborhood Preservation Act	\$23,250
381-12 Utah	St. Louis	Neighborhood Preservation Act	\$40,000
3813 Finney	St. Louis	Neighborhood Preservation Act	\$24,000
3821 Finney	St. Louis	Neighborhood Preservation Act	\$30,000
3823 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$23,250
3824 Cook Ave.	St. Louis	Neighborhood Preservation Act	\$31,576
3824 Finney	St. Louis	Neighborhood Preservation Act	\$23,279
3825 Windsor Place	St. Louis	Neighborhood Preservation Act	\$20,871
3826 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$30,611
3830 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$29,186
3831 Finney	St. Louis	Neighborhood Preservation Act	\$23,250
3834 Cook Ave.	St. Louis	Neighborhood Preservation Act	\$31,814
3834 Finney	St. Louis	Neighborhood Preservation Act	\$160,000
3837 Finney	St. Louis	Neighborhood Preservation Act	\$29,183

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007			
Customer Name	Location	Program	Amount of Credit
3449 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3453 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3457 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3461 Cambridge	St. Louis	Neighborhood Preservation Act	\$25,000
3465 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3469 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3473 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3477 Cambridge	Maplewood	Neighborhood Preservation Act	\$25,000
3500 Gladstone Blvd.	Kansas City	Neighborhood Preservation Act	\$34,896
3505 Nebraska Ave.	St. Louis	Neighborhood Preservation Act	\$54,705
3510 E. 34th St.	Kansas City	Neighborhood Preservation Act	\$8,959
3600 Gladstone Blvd.	Kansas City	Neighborhood Preservation Act	\$5,119
3610 Gladstone Blvd.	Kansas City	Neighborhood Preservation Act	\$10,614
3617 Oxford Blvd.	Maplewood	Neighborhood Preservation Act	\$9,113
3621 Oxford Blvd.	Maplewood	Neighborhood Preservation Act	\$5,152
3644 Edmundson	St. Louis	Neighborhood Preservation Act	\$9,948
3694 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$25,000
3720 Arkansas	St. Louis	Neighborhood Preservation Act	\$30,387
3729 Arkansas	St. Louis	Neighborhood Preservation Act	\$27,824
3732 Arkansas	St. Louis	Neighborhood Preservation Act	\$27,731
3733 Arkansas	St. Louis	Neighborhood Preservation Act	\$24,000
3736 Arkansas	St. Louis	Neighborhood Preservation Act	\$27,682
3738 Finney	St. Louis	Neighborhood Preservation Act	\$24,000
3740 Arkansas	St. Louis	Neighborhood Preservation Act	\$23,275
3741 Arkansas	St. Louis	Neighborhood Preservation Act	\$22,612
3742 Finney Lot 251	St. Louis	Neighborhood Preservation Act	\$23,250
3744 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$32,177
3800 Federer Place	St. Louis	Neighborhood Preservation Act	\$14,483
3800 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$32,042
3806 Finney	St. Louis	Neighborhood Preservation Act	\$30,000
3811 Finney	St. Louis	Neighborhood Preservation Act	\$23,250
381-12 Utah	St. Louis	Neighborhood Preservation Act	\$40,000
3813 Finney	St. Louis	Neighborhood Preservation Act	\$24,000
3821 Finney	St. Louis	Neighborhood Preservation Act	\$30,000
3823 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$23,250
3824 Cook Ave.	St. Louis	Neighborhood Preservation Act	\$31,576
3824 Finney	St. Louis	Neighborhood Preservation Act	\$23,279
3825 Windsor Place	St. Louis	Neighborhood Preservation Act	\$20,871
3826 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$30,611
3830 Finney Ave.	St. Louis	Neighborhood Preservation Act	\$29,186
3831 Finney	St. Louis	Neighborhood Preservation Act	\$23,250
3834 Cook Ave.	St. Louis	Neighborhood Preservation Act	\$31,814
3834 Finney	St. Louis	Neighborhood Preservation Act	\$160,000
3837 Finney	St. Louis	Neighborhood Preservation Act	\$29,183

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
3838 Cook Avenue	St. Louis	Neighborhood Preservation Act	\$27,840
3839 Finney	St. Louis	Neighborhood Preservation Act	\$24,321
3840 Hartford	St. Louis	Neighborhood Preservation Act	\$5,000
3843 Russell Blvd.	St. Louis	Neighborhood Preservation Act	\$35,524
3922 Delmar	St. Louis	Neighborhood Preservation Act	\$2,386
3922 Wayne	Kansas City	Neighborhood Preservation Act	\$25,634
3925 Highland	Kansas City	Neighborhood Preservation Act	\$32,250
3939 Fairway Ct.	St. Ann	Neighborhood Preservation Act	\$1,275
3939 Highland	Kansas City	Neighborhood Preservation Act	\$28,875
3940 Cleveland	St. Louis	Neighborhood Preservation Act	\$59,386
400 S. 14th St.	St. Louis	Neighborhood Preservation Act	\$2,496,923
4000 Highland	Kansas City	Neighborhood Preservation Act	\$28,875
4000 Wyoming	Kansas City	Neighborhood Preservation Act	\$22,738
4006 Highland	Kansas City	Neighborhood Preservation Act	\$28,875
4008 Highland	Kansas City	Neighborhood Preservation Act	\$28,875
4029 Wyoming	St. Louis	Neighborhood Preservation Act	\$11,349
403 N. Clark Street	Kearney	Neighborhood Preservation Act	\$25,000
405 N. Clark	Kearney	Neighborhood Preservation Act	\$25,000
407 Grider Ave.	Norborne	Neighborhood Preservation Act	\$25,000
410 Main Street	King City	Neighborhood Preservation Act	\$18,300
410 North Jefferson	Kearney	Neighborhood Preservation Act	\$6,928
4120–4126 Olive St.	St. Louis	Neighborhood Preservation Act	\$132,000
414 S. Van Buren Ave.	Kirkwood	Neighborhood Preservation Act	\$15,456
4151–4157 Olive	St. Louis	Neighborhood Preservation Act	\$121,545
4161 Holly St.	Kansas City	Neighborhood Preservation Act	\$5,700
4203 Cote Brillante Ave.	St. Louis	Neighborhood Preservation Act	\$13,575
4205 St. Leonard	St. Ann	Neighborhood Preservation Act	\$3,146
4212–4218 Olive Street	St. Louis	Neighborhood Preservation Act	\$97,694
4214 N. Market St.	St. Louis	Neighborhood Preservation Act	\$12,195
4218 N. Market	St. Louis	Neighborhood Preservation Act	\$9,262
422 Crest	Kirkwood	Neighborhood Preservation Act	\$23,194
4223 Aldine Ave.	St. Louis	Neighborhood Preservation Act	\$17,069
4225 Garfield Ave.	St. Louis	Neighborhood Preservation Act	\$13,612
4226 N. Market	St. Louis	Neighborhood Preservation Act	\$11,455
4229 Garfield Ave.	St. Louis	Neighborhood Preservation Act	\$17,255
4230 N. Market	St. Louis	Neighborhood Preservation Act	\$11,164
4230 Olive St.	St. Louis	Neighborhood Preservation Act	\$31,748
4231 Olive Street	St. Louis	Neighborhood Preservation Act	\$31,748
4234 North Market St.	St. Louis	Neighborhood Preservation Act	\$18,961
423–429 Delaware Unit 10	Kansas City	Neighborhood Preservation Act	\$25,000
423–429 Delaware Unit 11	Kansas City	Neighborhood Preservation Act	\$25,000
423–429 Delaware Unit 12	Kansas City	Neighborhood Preservation Act	\$25,000
423–429 Delaware Unit 13	Kansas City	Neighborhood Preservation Act	\$25,000
423–429 Delaware Unit 3	Kansas City	Neighborhood Preservation Act	\$25,000

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
456 W. 46th St. A1	Kansas City	Neighborhood Preservation Act	\$25,000
4609 Varrelmann Ave.	St. Louis	Neighborhood Preservation Act	\$22,907
4646 Broadway Unit 1	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 10	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 11	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 12	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 13	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 14	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 15	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 16	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 17	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 18	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 2	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 3	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 4	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 5	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 6	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 7	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 8	Kansas City	Neighborhood Preservation Act	\$25,000
4646 Broadway Unit 9	Kansas City	Neighborhood Preservation Act	\$25,000
4708 South Broadway	St. Louis	Neighborhood Preservation Act	\$40,000
4930 McPherson Ave.	St. Louis	Neighborhood Preservation Act	\$26,985
4932 Rosalie	St. Louis	Neighborhood Preservation Act	\$19,900
4938 W. Florissant	St. Louis	Neighborhood Preservation Act	\$30,750
4968-70 West Florissant	St. Louis	Neighborhood Preservation Act	\$51,750
500 South Main	Independence	Neighborhood Preservation Act	\$25,000
5040 Paseo Blvd.	Kansas City	Neighborhood Preservation Act	\$23,582
508 S. Main	Independence	Neighborhood Preservation Act	\$15,179
5119 Pattison Ave.	St. Louis	Neighborhood Preservation Act	\$18,225
515 S. Clay	St. Louis	Neighborhood Preservation Act	\$25,000
522 Locust Unit 1	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 10	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 11	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 12	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 13	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 14	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 15	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 16	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 17	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 18	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 19	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 2	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 20	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 21	Kansas City	Neighborhood Preservation Act	\$25,000

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
522 Locust Unit 22	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 23	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 24	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 25	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 26	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 27	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 28	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 29	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 3	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 30	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 31	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 32	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 33	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 34	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 35	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 36	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 37	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 38	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 39	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 4	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 40	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 41	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 42	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 43	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 44	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 45	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 46	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 47	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 5	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 6	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 7	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 8	Kansas City	Neighborhood Preservation Act	\$25,000
522 Locust Unit 9	Kansas City	Neighborhood Preservation Act	\$25,000
5225 Lindell Blvd.	St. Louis	Neighborhood Preservation Act	\$9,214
5246 Woodland Ave.	Kansas City	Neighborhood Preservation Act	\$21,135
529 Olive St.	Kansas City	Neighborhood Preservation Act	\$6,819
5314 Maple Ave.	St. Louis	Neighborhood Preservation Act	\$47,710
5329 Vernon Ave	St. Louis	Neighborhood Preservation Act	\$42,237
5423 College	St. Louis	Neighborhood Preservation Act	\$8,178
5449 Goethe	St. Louis	Neighborhood Preservation Act	\$5,522
5503 South 7th	St. Joseph	Neighborhood Preservation Act	\$12,500
5529 Wilson Ave.	St. Louis	Neighborhood Preservation Act	\$17,500
5556 Vernon Ave.	St. Louis	Neighborhood Preservation Act	\$18,260
5600 N. Wyoming	Kansas City	Neighborhood Preservation Act	\$25,000

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
5601 N. Wyoming Ave.	Kansas City	Neighborhood Preservation Act	\$25,000
5603 N. Wyoming Lot 62	Kansas City	Neighborhood Preservation Act	\$25,000
5604 N. Wyoming Ave.	Kansas City	Neighborhood Preservation Act	\$25,000
5605 N. Wyoming Ave.	Kansas City	Neighborhood Preservation Act	\$25,000
5608 N. Wyoming Ave.	Kansas City	Neighborhood Preservation Act	\$25,000
5609 N. Wyoming	Kansas City	Neighborhood Preservation Act	\$25,000
561 South Arlington Ave.	Independence	Neighborhood Preservation Act	\$15,822
5612 N. Wyoming	Kansas City	Neighborhood Preservation Act	\$25,000
5616 N. Wyoming Avenue	Kansas City	Neighborhood Preservation Act	\$25,000
5625 Lansdowne	St. Louis	Neighborhood Preservation Act	\$4,605
5671 Clemens Ave.	St. Louis	Neighborhood Preservation Act	\$24,300
5700 Clemens	St. Louis	Neighborhood Preservation Act	\$25,185
5700 N. Wyoming Ave	Kansas City	Neighborhood Preservation Act	\$25,000
5701 N. Wyoming Ave.	Kansas City	Neighborhood Preservation Act	\$25,000
5701 Paseo	Kansas City	Neighborhood Preservation Act	\$8,500
5705 N. Wyoming Ave.	Kansas City	Neighborhood Preservation Act	\$25,000
5709 N. Wyoming	Kansas City	Neighborhood Preservation Act	\$25,000
5712 N. Wyoming Lot 9	Kansas City	Neighborhood Preservation Act	\$25,000
5715 N. Wyoming Avenue	Kansas City	Neighborhood Preservation Act	\$24,821
5723 N. Wyoming Avenue	Kansas City	Neighborhood Preservation Act	\$25,000
5724 N. Mercier Drive	Kansas City	Neighborhood Preservation Act	\$21,691
5726 Marquette Avenue	St. Louis	Neighborhood Preservation Act	\$3,025
5743 McPherson Ave.	St. Louis	Neighborhood Preservation Act	\$35,998
5744 Clemens	St. Louis	Neighborhood Preservation Act	\$33,327
5745 Clemens Ave.	St. Louis	Neighborhood Preservation Act	\$26,904
5745 Enright	St. Louis	Neighborhood Preservation Act	\$28,142
5775 McPherson	St. Louis	Neighborhood Preservation Act	\$34,823
5821 Holly Hills Ave.	St. Louis	Neighborhood Preservation Act	\$32,171
5876 Clemens	St. Louis	Neighborhood Preservation Act	\$30,414
5879 Clemens Ave.	St. Louis	Neighborhood Preservation Act	\$27,416
5899 Clemens	St. Louis	Neighborhood Preservation Act	\$30,100
5900-6000 Horton	St. Louis	Neighborhood Preservation Act	\$66,585
6017-19 Waterman	St. Louis	Neighborhood Preservation Act	\$3,834
602 Houser	Park Hills	Neighborhood Preservation Act	\$9,835
602 S. Hudson St.	Buckner	Neighborhood Preservation Act	\$4,246
6101-03 Washington Blvd. 541-43 Rosedale	St. Louis	Neighborhood Preservation Act	\$260,000
611 Houser Lot 32	Farmington	Neighborhood Preservation Act	\$12,000
6120-22 Washington	St. Louis	Neighborhood Preservation Act	\$104,229
613 Houser	Park Hills	Neighborhood Preservation Act	\$9,525
6152 Washington Blvd	St. Louis	Neighborhood Preservation Act	\$21,368
619 Houser	Park Hills	Neighborhood Preservation Act	\$11,138
621 Houser	Park Hills	Neighborhood Preservation Act	\$5,145
6236 Loran Ave.	St. Louis	Neighborhood Preservation Act	\$5,875
6249 Murdoch	St. Louis	Neighborhood Preservation Act	\$33,964

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
6319 Chatham	St. Louis	Neighborhood Preservation Act	\$18,690
6808 Bradley Ave.	St. Louis	Neighborhood Preservation Act	\$23,309
6931 Hillslane Ave.	St. Louis	Neighborhood Preservation Act	\$6,250
7015 Berthold	St. Louis	Neighborhood Preservation Act	\$2,963
7016-18 Michigan	St. Louis	Neighborhood Preservation Act	\$40,000
703 N. 13th Street Elder Shirt Lofts	St. Louis	Neighborhood Preservation Act	\$360,000
703 N. 13th Street Unit 408	St. Louis	Neighborhood Preservation Act	\$40,000
703 N. 13th Street Unit 501	St. Louis	Neighborhood Preservation Act	\$40,000
704 Houser	Park Hills	Neighborhood Preservation Act	\$11,552
7058 Corbitt	St. Louis	Neighborhood Preservation Act	\$5,129
706 Demun	St. Louis	Neighborhood Preservation Act	\$205,636
706 Houser	Park Hills	Neighborhood Preservation Act	\$12,000
707 Houser	Park Hills	Neighborhood Preservation Act	\$10,019
708 Houser	Park Hills	Neighborhood Preservation Act	\$10,565
709 Houser	Park Hills	Neighborhood Preservation Act	\$8,326
710 Houser	Park Hills	Neighborhood Preservation Act	\$10,815
7103 Dale Ave.	St. Louis	Neighborhood Preservation Act	\$25,000
711 Houser	Park Hills	Neighborhood Preservation Act	\$11,037
712 Houser	Park Hills	Neighborhood Preservation Act	\$12,000
713 Houser	Park Hills	Neighborhood Preservation Act	\$10,313
7174 Wellington Court	St. Louis	Neighborhood Preservation Act	\$18,801
7215 Ravinia Drive	St. Louis	Neighborhood Preservation Act	\$9,079
726 Charbonier	Florissant	Neighborhood Preservation Act	\$25,000
7366 Elm	St. Louis	Neighborhood Preservation Act	\$35,541
7409 Wise Avenue	Richmond Heights	Neighborhood Preservation Act	\$24,663
7417 College	Kansas City	Neighborhood Preservation Act	\$4,953
7434 Flora Avenue	St. Louis	Neighborhood Preservation Act	\$3,750
744 Charbonier	Florissant	Neighborhood Preservation Act	\$25,000
7442 Hoover Ave.	St. Louis	Neighborhood Preservation Act	\$25,000
750 Charbonier	St. Louis	Neighborhood Preservation Act	\$25,000
7500 Milan Ave.	St. Louis	Neighborhood Preservation Act	\$15,429
7500 Trenton Ave.	St. Louis	Neighborhood Preservation Act	\$9,532
756 Charbonier	Florissant	Neighborhood Preservation Act	\$25,000
76 Waterman Place	St. Louis	Neighborhood Preservation Act	\$5,875
7717 St. Albans	St. Louis	Neighborhood Preservation Act	\$2,753
7804 E. 68th Street	Kansas City	Neighborhood Preservation Act	\$4,431
800 W. Truman Road	Independence	Neighborhood Preservation Act	\$63,803
8045 Washington St.	St. Louis	Neighborhood Preservation Act	\$59,312
807 West Truman Rd.	Independence	Neighborhood Preservation Act	\$52,130
809 W. Truman Road	Independence	Neighborhood Preservation Act	\$68,893
8141 Monroe Ave.	St. Louis	Neighborhood Preservation Act	\$12,500
8222 Buchanan	St. Louis	Neighborhood Preservation Act	\$5,919
826 Cumberland Dr.	St. Louis	Neighborhood Preservation Act	\$2,953
8424 Hume Ave.	St. Louis	Neighborhood Preservation Act	\$2,575

HOUSING PROJECTS • NEIGHBORHOOD PRESERVATION ACT • 2005–2007

Customer Name	Location	Program	Amount of Credit
849 Westgate	St. Louis	Neighborhood Preservation Act	\$630,000
8506 Anna Ave.	St. Louis	Neighborhood Preservation Act	\$3,658
860 Keeven Lane	Florissant	Neighborhood Preservation Act	\$4,243
89 Aberdeen Place	St. Louis	Neighborhood Preservation Act	\$8,375
902 Utah St.	St. Louis	Neighborhood Preservation Act	\$26,400
9026 Walnut Street	Kansas City	Neighborhood Preservation Act	\$16,688
906 Disco	Ferguson	Neighborhood Preservation Act	\$4,633
908 W. Maple	Independence	Neighborhood Preservation Act	\$31,352
9129 Alice Place	Olivette	Neighborhood Preservation Act	\$5,490
921 Trinity Ave.	St. Louis	Neighborhood Preservation Act	\$1,363
933 S. Main	Independence	Neighborhood Preservation Act	\$3,900
951 Maple Place	St. Louis	Neighborhood Preservation Act	\$31,213
9531 Linwood Blvd	Independence	Neighborhood Preservation Act	\$4,380
9835 Scottsdale Drive	St. Louis	Neighborhood Preservation Act	\$4,872

HOUSING PROJECTS • PRIVATE ACTIVITY BOND • 2005–2007

Customer Name	Location	Program	Amount of Credit
Alanson Apartments Building	St. Louis	Private Activity Bond-MFH	\$1,600,000
Alexandria Apartments	Kansas City	Private Activity Bond-MFH	\$4,000,000
Alpha Terrace Apartments	St. Louis	Private Activity Bond-MFH	\$7,850,000
C.O.N.E.C.T. St. Louis, L.P.	St. Louis City	Private Activity Bond-MFH	\$7,895,000
Chapel Ridge of Blue Springs	Blue Springs	Private Activity Bond-MFH	\$9,800,000
Chapel Ridge of St. Joseph Apartments	St. Joseph	Private Activity Bond-MFH	\$7,150,000
Chapel Ridge of Union Apartments	Rayville	Private Activity Bond-MFH	\$6,375,000
Churchill Apartments	St. Louis	Private Activity Bond-MFH	\$9,000,000
Cold Storage Lofts	Kansas City	Private Activity Bond-MFH	\$18,000,000
Country Ridge Residences II	Branson	Private Activity Bond-MFH	\$2,200,000
Courthouse Apartments	Kansas City	Private Activity Bond-MFH	\$18,000,000
Elias Haus Building	St. Louis	Private Activity Bond-MFH	\$9,100,000
First Time Homebuyers/MHDC	Statewide	Private Activity Bond-SFH	\$33,516,381
First Time Homebuyers/MHDC	Statewide	Private Activity Bond-SFH	\$50,000,000
First Time Homebuyers/MHDC	Statewide	Private Activity Bond-SFH	\$50,000,000
First-time Homebuyers/MHDC	Statewide	Private Activity Bond-SFH	\$2,703,309
First-time Homebuyers/MHDC	Statewide	Private Activity Bond-SFH	\$32,215,250
First-time Homebuyers/MHDC	Statewide	Private Activity Bond-SFH	\$100,647,367
Fourteenth Street Mall Apartments	St. Louis	Private Activity Bond-MFH	\$7,330,000
Gladstone Square Apartments	Gladstone	Private Activity Bond-MFH	\$4,225,000
Glen Owen Estates	St. Louis	Private Activity Bond-MFH	\$9,475,000
Irving School Apartments	St. Louis	Private Activity Bond-MFH	\$10,000,000
JVL Apartments	St. Louis City	Private Activity Bond-MFH	\$4,039,000
Keeter Heights, L.P.	Hollister	Private Activity Bond-SFH	\$4,500,000

HOUSING PROJECTS • PRIVATE ACTIVITY BOND • 2005–2007			
Customer Name	Location	Program	Amount of Credit
Kingsbury Terrace Apartments	St. Louis	Private Activity Bond-MFH	\$8,075,000
Lafayette Towne	St. Louis City	Private Activity Bond-MFH	\$6,275,000
Lewis & Clark Apartments	Moline Acres	Private Activity Bond-MFH	\$4,800,000
Lost Tree South Apartments	Branson	Private Activity Bond-MFH	\$4,400,000
Messenger Towers	Joplin	Private Activity Bond-MFH	\$4,793,000
Mill Pond Senior Housing	O'Fallon	Private Activity Bond-MFH	\$3,500,000
Missouri Housing Development Commission	Multiple locations	Private Activity Bond-MFH	\$15,203,441
Missouri Housing Development Commission	Statewide	Private Activity Bond-MFH	\$1,360,106
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$25,000,000
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$60,000,000
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$25,000,000
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$35,000,000
Murphy Blair Project	St. Louis City	Private Activity Bond-MFH	\$6,315,000
North Oak Apartments	Gladstone	Private Activity Bond-MFH	\$8,150,000
North Park Place Apartments	Kansas City	Private Activity Bond-MFH	\$3,200,000
North Tower Development	Multiple sites	Private Activity Bond-MFH	\$7,500,000
Northwood Village Apartments, LLC	Gladstone	Private Activity Bond-MFH	\$3,585,000
Oak Tree Square	Grandview	Private Activity Bond-MFH	\$5,750,000
O'Fallon Lakes	O'Fallon	Private Activity Bond-MFH	\$2,000,000
Park Ridge Apartments	Ferguson	Private Activity Bond-MFH	\$12,000,000
Pedcor Apartments (Clay Terrace Apartments)	Kansas City	Private Activity Bond-MFH	\$12,500,000
Pevely Pointe Apartments	Pevely	Private Activity Bond-MFH	\$13,900,000
Raintree Apartments/Captain Properties - Commercial Apartments	St. Louis	Private Activity Bond-MFH	\$16,350,000
Raintree Senior Apartments/Captain Properties - Senior Rental Housing	St. Louis	Private Activity Bond-MFH	\$7,000,000
Ridgecrest Apartments	Bull Creek	Private Activity Bond-MFH	\$11,250,000
Santa Ana Apartments	St. Ann	Private Activity Bond-MFH	\$5,575,000
Southernside Apartments	O'Fallon	Private Activity Bond-MFH	\$13,500,000
Strasbourg, L.P.	Springfield	Private Activity Bond-SFH	\$4,200,000
Syndicate Apartments, LP	St. Louis	Private Activity Bond-MFH	\$4,798,192
Terraces at Copper Leaf	Nixa	Private Activity Bond-MFH	\$4,100,000
Tiffany Apartments	St. Louis City	Private Activity Bond-MFH	\$3,773,200
Tudor Building Apartments	St. Louis	Private Activity Bond-MFH	\$10,000,000
Ventura Village Apartments	St. Louis County	Private Activity Bond-MFH	\$14,000,000
Washington Avenue Apts.	St. Louis	Private Activity Bond-MFH	\$14,051,000
Windward Estates	St. Louis	Private Activity Bond-MFH	\$11,750,000

HOUSING PROJECTS • PRIVATE ACTIVITY BOND • 2005–2007			
Customer Name	Location	Program	Amount of Credit
Kingsbury Terrace Apartments	St. Louis	Private Activity Bond-MFH	\$8,075,000
Lafayette Towne	St. Louis City	Private Activity Bond-MFH	\$6,275,000
Lewis & Clark Apartments	Moline Acres	Private Activity Bond-MFH	\$4,800,000
Lost Tree South Apartments	Branson	Private Activity Bond-MFH	\$4,400,000
Messenger Towers	Joplin	Private Activity Bond-MFH	\$4,793,000
Mill Pond Senior Housing	O'Fallon	Private Activity Bond-MFH	\$3,500,000
Missouri Housing Development Commission	Multiple locations	Private Activity Bond-MFH	\$15,203,441
Missouri Housing Development Commission	Statewide	Private Activity Bond-MFH	\$1,360,106
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$25,000,000
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$60,000,000
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$25,000,000
Missouri Housing Development Commission	Statewide	Private Activity Bond-SFH	\$35,000,000
Murphy Blair Project	St. Louis City	Private Activity Bond-MFH	\$6,315,000
North Oak Apartments	Gladstone	Private Activity Bond-MFH	\$8,150,000
North Park Place Apartments	Kansas City	Private Activity Bond-MFH	\$3,200,000
North Tower Development	Multiple sites	Private Activity Bond-MFH	\$7,500,000
Northwood Village Apartments, LLC	Gladstone	Private Activity Bond-MFH	\$3,585,000
Oak Tree Square	Grandview	Private Activity Bond-MFH	\$5,750,000
O'Fallon Lakes	O'Fallon	Private Activity Bond-MFH	\$2,000,000
Park Ridge Apartments	Ferguson	Private Activity Bond-MFH	\$12,000,000
Pedcor Apartments (Clay Terrace Apartments)	Kansas City	Private Activity Bond-MFH	\$12,500,000
Pevely Pointe Apartments	Pevely	Private Activity Bond-MFH	\$13,900,000
Raintree Apartments/Captain Properties - Commercial Apartments	St. Louis	Private Activity Bond-MFH	\$16,350,000
Raintree Senior Apartments/Captain Properties - Senior Rental Housing	St. Louis	Private Activity Bond-MFH	\$7,000,000
Ridgecrest Apartments	Bull Creek	Private Activity Bond-MFH	\$11,250,000
Santa Ana Apartments	St. Ann	Private Activity Bond-MFH	\$5,575,000
Southernside Apartments	O'Fallon	Private Activity Bond-MFH	\$13,500,000
Strasbourg, L.P.	Springfield	Private Activity Bond-SFH	\$4,200,000
Syndicate Apartments, LP	St. Louis	Private Activity Bond-MFH	\$4,798,192
Terraces at Copper Leaf	Nixa	Private Activity Bond-MFH	\$4,100,000
Tiffany Apartments	St. Louis City	Private Activity Bond-MFH	\$3,773,200
Tudor Building Apartments	St. Louis	Private Activity Bond-MFH	\$10,000,000
Ventura Village Apartments	St. Louis County	Private Activity Bond-MFH	\$14,000,000
Washington Avenue Apts.	St. Louis	Private Activity Bond-MFH	\$14,051,000
Windward Estates	St. Louis	Private Activity Bond-MFH	\$11,750,000

HOUSING CDBG PROJECTS • 2005–2007

Jurisdiction	Program	Grand Funds
Bismarck	CDBG Housing	\$476,000
California	CDBG Housing	\$157,134
Cuba	CDBG Housing	\$417,100
Dent County	CDBG Housing	\$144,115
Dunklin County	CDBG Housing	\$200,000
Eldon	CDBG Housing	\$399,730
Farmington	CDBG Housing	\$200,000
Glenwood	CDBG Housing	\$275,550
Greene County	CDBG Housing Infrastructure	\$200,000
Greene County	CDBG Housing	\$199,920
Hermitage	CDBG Housing Infrastructure	\$120,000
Hollister	CDBG Housing Infrastructure	\$167,137
Hollister	CDBG Housing	\$199,920
Lexington	CDBG Housing	\$441,000
Pilot Grove	CDBG Housing	\$165,329
Potosi	CDBG Housing	\$344,080
Queen City	CDBG Housing	\$361,500
Versailles	CDBG Housing	\$102,500

SPECIALTY PROJECTS • 2005–2007

Customer	Location	Program	Authorized Amount
Active Entertainment	St. Louis	Film Production Tax Credits	\$350,000
Alan Hooper	El Dorado Springs	Private Activity Bond-Ag	\$183,000
Alice Productions, LLC	St. Louis	Film Production Tax Credits	\$500,000
Amigoni Vineyards	Centerview	Wine & Grape Tax Credits	\$1,950
Andrew Lanpher	Advance	Private Activity Bond-Ag	\$250,000
Andrew Moran	Lowry City	Private Activity Bond-Ag	\$22,800
Arens, Jeffrey	Montgomery City	Wine & Grape Tax Credits	\$1,001
Baltimore Bend Vineyard	Waverly	Wine & Grape Tax Credits	\$39,548
Beckmeyer Vineyard	Hartsburg	Wine & Grape Tax Credits	\$8,149
Bernard Raasch	Liberty	Private Activity Bond-Ag	\$250,000
Bilhorn, James	Saint Louis	Wine & Grape Tax Credits	\$3,602
Billback Films, Inc.	St. Louis	Film Production Tax Credits	\$450,000
Bledsoe, James F. & Jana L.	Hartsburg	Wine & Grape Tax Credits	\$3,543
Bowling, Robert & Rebecca	Eureka	Wine & Grape Tax Credits	\$9,478
Brent W. Schear	Lincoln	Private Activity Bond-Ag	\$188,000
Brian Estes	Pattonsburg	Private Activity Bond-Ag	\$96,000
Bricknell, Stephen and Julia	Jackson	Wine & Grape Tax Credits	\$3,364
Buffalo Creek Winery	Stover	Wine & Grape Tax Credits	\$4,062
Burson, Timothy and Mary	Defiance	Wine & Grape Tax Credits	\$3,496
Casandra Lynn Willis-Farran	Cedar Co.	Private Activity Bond-Ag	\$126,130
Clark, Robert C. And Mary S.	Jefferson City	Wine & Grape Tax Credits	\$1,431
Clinton & Brandy Gladbach	Marceline	Private Activity Bond-Ag	\$136,066
Cody Peery	Osceola	Private Activity Bond-Ag	\$110,500
Corder, Robert & Karen	Saint Joseph	Wine & Grape Tax Credits	\$1,342
Cowherd, James and Barbara	Purdy	Wine & Grape Tax Credits	\$7,219
Craig Johnson	El Dorado Springs	Private Activity Bond-Ag	\$78,000
Crede, William A. & Judie K.	Koeltztown	Wine & Grape Tax Credits	\$5,625
Crown Diversified Industries Corp.	Saint Louis	Wine & Grape Tax Credits	\$57,671
Crown Valley Winery, Inc.	Saint Louis	Wine & Grape Tax Credits	\$61,508
Cub Creek Farm	Eugene	Wine & Grape Tax Credits	\$177
Dale M. Thomas	Osceola	Private Activity Bond-Ag	\$165,000
Dan Burkhardt DBA Bethlehem Vineyards LLC	Saint Louis	Wine & Grape Tax Credits	\$3,929
Daniel Gurley	Lowry City	Private Activity Bond-Ag	\$34,000
Daniel Moran	Lowry City	Private Activity Bond-Ag	\$56,000
David A. Lock	Bogard	Private Activity Bond-Ag	\$250,000
Drollings	Saint Charles	Wine & Grape Tax Credits	\$16,958
Dumontier, Edward and Carol	Farmington	Wine & Grape Tax Credits	\$5,428
Eagle Crest Properties	Saint Louis	Wine & Grape Tax Credits	\$874
Elbert, Donald & Christine	Washington	Wine & Grape Tax Credits	\$4,533
Eli Yoder	Lowry City	Private Activity Bond-Ag	\$60,000
Emerald Lady Vineyard & Winery, Inc.	De Soto	Wine & Grape Tax Credits	\$2,966
Equimedia Group LLC	Warrensburg	Film Production Tax Credits	\$200,000
Errie Raasch, IV	Liberty	Private Activity Bond-Ag	\$250,000
Fashing, Edward & Annette	Sturgeon	Wine & Grape Tax Credits	\$1,569

SPECIALTY PROJECTS • 2005–2007

Customer	Location	Program	Authorized Amount
Gabriel Deshon	Clarksdale	Private Activity Bond-Ag	\$60,000
Gascony Vineyards LLC	Owensville	Wine & Grape Tax Credits	\$8,941
Georgie Stockdale	Maysville	Private Activity Bond-Ag	\$145,920
Goose Island Vineyard, LLC	Hermann	Wine & Grape Tax Credits	\$2,034
Grandriver Vineyard	Grandview	Wine & Grape Tax Credits	\$36,053
Greene, Donald & Catherine	Saint Louis	Wine & Grape Tax Credits	\$11,387
Haeker, Darrell	Saint Joseph	Wine & Grape Tax Credits	\$2,053
Heinrich Grohe DBA Heinrichshaus, Inc.	Saint James	Wine & Grape Tax Credits	\$10,545
Hidden Hills Winery, LLC	Hillsboro	Wine & Grape Tax Credits	\$4,678
Houchins, Stephen	Frankford	Wine & Grape Tax Credits	\$5,854
Jacob Stutzman	Osceola	Private Activity Bond-Ag	\$45,000
James K. Kalberloh	Lowry City	Private Activity Bond-Ag	\$100,750
James Paul Harryman	Hickory	Private Activity Bond-Ag	\$126,000
John M. Stewart	Lowry City	Private Activity Bond-Ag	\$172,000
Jowler Creek Winery, Inc.	Platte City	Wine & Grape Tax Credits	\$7,194
Justin Meyer	Ionia	Private Activity Bond-Ag	\$250,000
Kerry Lasters	Oran	Private Activity Bond-Ag	\$250,000
Kevin Walker	Puxico	Private Activity Bond-Ag	\$150,000
Kimberly Wheeler	Osceola	Private Activity Bond-Ag	\$137,000
Lamplight Films, LLC	St. Louis	Film Production Tax Credits	\$300,000
Lane & Alana Koehn	Walker	Private Activity Bond-Ag	\$250,000
Lenexa One, LLC	Kansas City	Film Production Tax Credits	\$200,000
Les Bourgeois Vineyards, Inc.	Rocheport	Wine & Grape Tax Credits	\$45,243
Louis E. Woody DBA Williams Creek Winery	Mount Vernon	Wine & Grape Tax Credits	\$2,653
McMurtrey, Loy	Mountain Grove	Wine & Grape Tax Credits	\$9,599
Menno J. Gingerich	Lowry City	Private Activity Bond-Ag	\$34,000
Menno N. Stutzman	Osceola	Private Activity Bond-Ag	\$70,620
Merritt, Mark	Weston	Wine & Grape Tax Credits	\$1,678
Meyer, Thomas	Elsberry	Wine & Grape Tax Credits	\$1,270
Michael Jason Georger	Oran	Private Activity Bond-Ag	\$250,000
Millie's Vineyard	Mexico	Wine & Grape Tax Credits	\$1,766
Missouri Higher Education Loan Authority	Statewide	Private Activity Bond-MOHELA	\$164,074,314
Missouri Higher Education Loan Authority	Statewide	Private Activity Bond-MOHELA	\$130,000,000
Missouri Higher Education Loan Authority	Statewide	Private Activity Bond-MOHELA	\$75,000,000
Missouri Higher Education Loan Authority	Statewide	Private Activity Bond-MOHELA	\$75,000,000
Monarch Hill Farm LLC	Saint Louis	Wine & Grape Tax Credits	\$4,646
Mount Vineyards	Park Hills	Wine & Grape Tax Credits	\$4,114
New Dog, Inc.	Pacific	Film Production Tax Credits	\$400,000
Noboleis Vineyard, LLC	Chesterfield	Wine & Grape Tax Credits	\$8,035
Oakglenn Winery LLC	Hermann	Wine & Grape Tax Credits	\$18,951
Perennial Farm of Defiance LLC DBA Wine Country Gardens	Defiance	Wine & Grape Tax Credits	\$4,322
Pratt, David B. & Saucier, Audrey L.	Eugene	Wine & Grape Tax Credits	\$100
Pruett, Russell	Kirksville	Wine & Grape Tax Credits	\$1,736
Rankin, Thomas	Saint Peters	Wine & Grape Tax Credits	\$250

SPECIALTY PROJECTS • 2005–2007			
Customer	Location	Program	Authorized Amount
Red Barn Food and Wine, LLC	Kansas City	Wine & Grape Tax Credits	\$4,962
Return Productions Inc.	St. Louis	Film Production Tax Credits	\$150,000
Ricki R. Higgins	Greentop	Private Activity Bond-Ag	\$85,000
Russell, Jack R. & Joal L.	Sainte Genevieve	Wine & Grape Tax Credits	\$2,803
Saving Grace B Jones Production Co.	Boonville	Film Production Tax Credits	\$400,000
Schmidt, Frank H.	Branson West	Wine & Grape Tax Credits	\$3,828
Shady Tree Vineyard	Warrenton	Wine & Grape Tax Credits	\$8,860
Sifford, Martie & Nicole	Puxico	Wine & Grape Tax Credits	\$5,410
Silver Lake Vineyard and Winery	Perryville	Wine & Grape Tax Credits	\$2,422
Southern Lakes Farm	Reeds Spring	Wine & Grape Tax Credits	\$4,955
SSM Health Care Corporation-Missouri Health and Educational Facilities Authority	St. Louis	Private Activity Bond-MOHEFA	\$12,755,000
St. Louis Regional Educational and Public Television	St. Louis	Film Production Tax Credits	\$300,000
Straatmann Vineyards	Washington	Wine & Grape Tax Credits	\$2,366
Sugar Branch Farm	Columbia	Wine & Grape Tax Credits	\$10,753
Summit Lake Winery, LLC	Holts Summit	Wine & Grape Tax Credits	\$8,412
Tallent, Danny D.	Patton	Wine & Grape Tax Credits	\$2,598
Timary Vineyard	Defiance	Wine & Grape Tax Credits	\$3,078
Travis Burchett	El Dorado Springs	Private Activity Bond-Ag	\$100,000
Triple N Vineyards, LLC	Fenton	Wine & Grape Tax Credits	\$9,323
Twains Vineyard	Sikeston	Wine & Grape Tax Credits	\$1,196
Waldo West Productions, LLC	Kansas City	Film Production Tax Credits	\$300,000
Weekender Productions, LLC	St. Louis/Drake	Film Production Tax Credits	\$250,000
Weintrauben Vineyards	Villa Ridge	Wine & Grape Tax Credits	\$1,029
Windy Vines Winery, LLC	Cape Girardeau	Wine & Grape Tax Credits	\$11,580

SPECIALTY PROJECTS • 2005–2007			
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Red Barn Food and Wine, LLC	Kansas City	Wine & Grape Tax Credits	\$4,962
Return Productions Inc.	St. Louis	Film Production Tax Credits	\$150,000
Ricki R. Higgins	Greentop	Private Activity Bond-Ag	\$85,000
Russell, Jack R. & Joal L.	Sainte Genevieve	Wine & Grape Tax Credits	\$2,803
Saving Grace B Jones Production Co.	Boonville	Film Production Tax Credits	\$400,000
Schmidt, Frank H.	Branson West	Wine & Grape Tax Credits	\$3,828
Shady Tree Vineyard	Warrenton	Wine & Grape Tax Credits	\$8,860
Sifford, Martie & Nicole	Puxico	Wine & Grape Tax Credits	\$5,410
Silver Lake Vineyard and Winery	Perryville	Wine & Grape Tax Credits	\$2,422
Southern Lakes Farm	Reeds Spring	Wine & Grape Tax Credits	\$4,955
SSM Health Care Corporation-Missouri Health and Educational Facilities Authority	St. Louis	Private Activity Bond-MOHEFA	\$12,755,000
St. Louis Regional Educational and Public Television	St. Louis	Film Production Tax Credits	\$300,000
Straatmann Vineyards	Washington	Wine & Grape Tax Credits	\$2,366
Sugar Branch Farm	Columbia	Wine & Grape Tax Credits	\$10,753
Summit Lake Winery, LLC	Holts Summit	Wine & Grape Tax Credits	\$8,412
Tallent, Danny D.	Patton	Wine & Grape Tax Credits	\$2,598
Timary Vineyard	Defiance	Wine & Grape Tax Credits	\$3,078
Travis Burchett	El Dorado Springs	Private Activity Bond-Ag	\$100,000
Triple N Vineyards, LLC	Fenton	Wine & Grape Tax Credits	\$9,323
Twains Vineyard	Sikeston	Wine & Grape Tax Credits	\$1,196
Waldo West Productions, LLC	Kansas City	Film Production Tax Credits	\$300,000
Weekender Productions, LLC	St. Louis/Drake	Film Production Tax Credits	\$250,000
Weintrauben Vineyards	Villa Ridge	Wine & Grape Tax Credits	\$1,029
Windy Vines Winery, LLC	Cape Girardeau	Wine & Grape Tax Credits	\$11,580

Infrastructure

The solid foundation upon which any community may grow is its infrastructure. The activities may include drinking water, sewer, storm water, streets, parks, etc. The DED assists the local community in the construction of new and repair and upgrade of old infrastructure. Infrastructure may serve the community as a whole (residents and businesses) or it may be development specifically for the purpose of locating or expanding a business.

The DED finance and incentive programs used to facilitate infrastructure include:

- *Community Development Block Grant Other Public Needs*
- *Community Development Block Grant Spec Building Program*
- *Community Development Block Grant Water and Wastewater*
- *Small Business Incubator*

Center for Emerging Technology

The Department of Economic Development (DED) created the Center for Emerging Technologies (CET) by utilizing DED's Small Business Incubator program. CET provides business development services with a focus on biotechnology, biomedical devices and advanced information technology. As a result of DED's program, 25 companies with 300 high-paying jobs and a payroll of \$117 million were assisted, generating more than \$710 million in capital.

Financing details

DED/State:	\$6,300,000
Federal:	\$7,100,000
Local/other Public Funds:	\$3,200,000
Private Investment:	\$10,500,000
Total Project Cost:	\$27,100,000

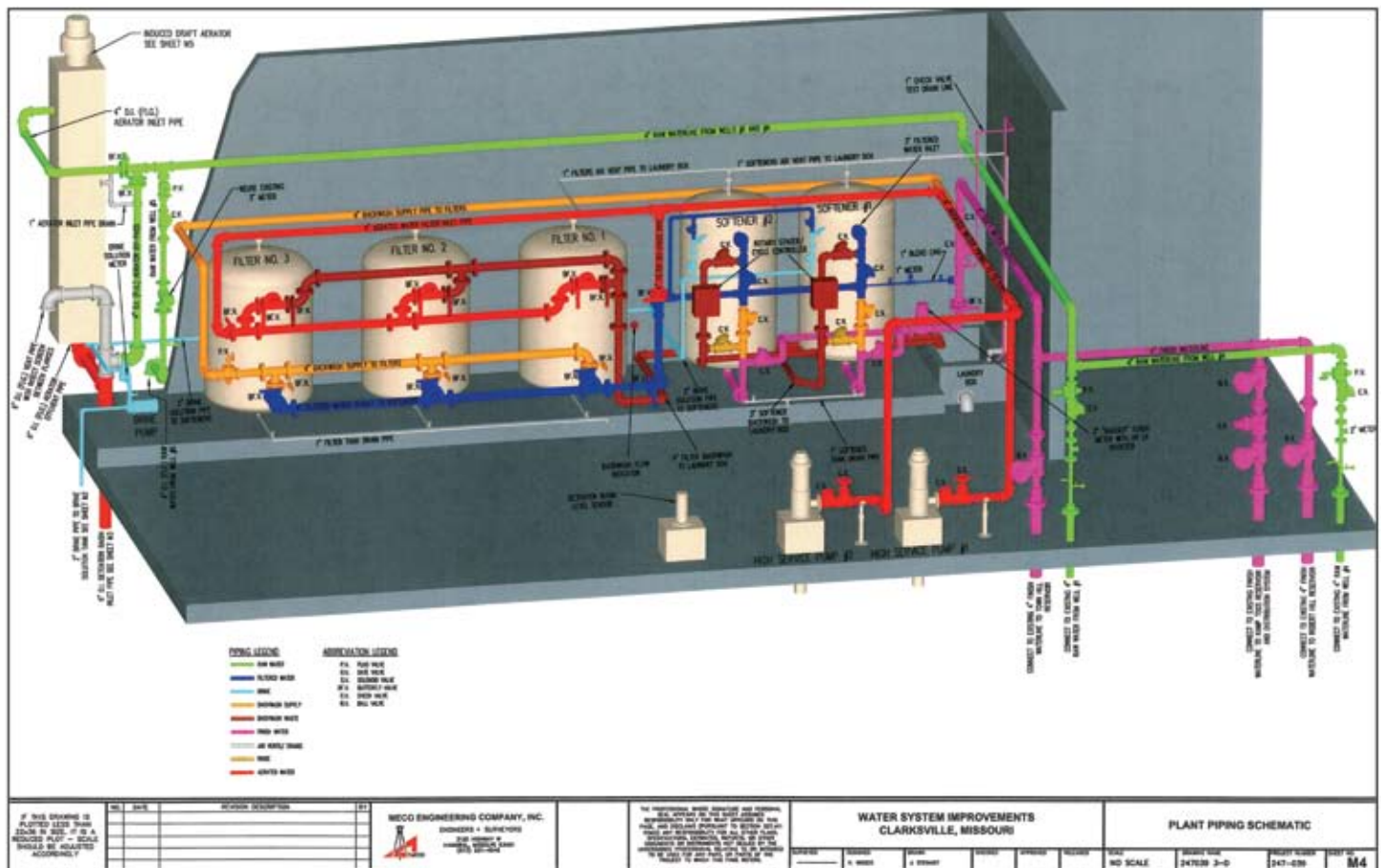


City of Clarksville

The Department of Economic Development is assisting the city of Clarksville with the construction of a new water treatment plant. Thanks to DED's Community Development Block Grant, all residents within Clarksville will have access to safer, cleaner water.

Financing details

DED/State:.....\$500,000
Local/other Public Funds:\$240,600
Total Project Cost:.....\$740,600



City of Cuba

American Precision Die Casting is opening a new facility in Cuba's industrial park, and thanks to the Department of Economic Development's Community Development Block Grant, Cuba will extend a waterline to service the facility. As a result, American Precision Die Casting has pledged to create 12 jobs, with at least 51% of the jobs going to persons of low to moderate income status. The company has also pledged at least \$805,000 in private investment through site purchase, a new building and machinery/equipment purchases.



Financing details

DED/State:.....	\$120,000
Local/other Public Funds:	\$30,014
Private Investment:	\$805,000
Total Project Cost:.....	\$955,014



City of Fayette

Financing details

DED/State:.....\$500,000
Private Investment:\$3,388,200
Total Project Cost:\$3,888,200

The city of Fayette will modify its wastewater treatment capability at the current location with a system by Environmental Dynamics Inc. The construction will maintain the treatment capacity of 792,000 gallons per day. In order to reduce the peak flows into the plant, the city will also be taking an active role in eliminating inflow and infiltration into the collection system. The Department of Economic Development assisted the city with this project by awarding a Community Development Block Grant for water/wastewater improvements.



NO TRESPASSING
WASTE WATER
TREATMENT FACILITY

Financing details

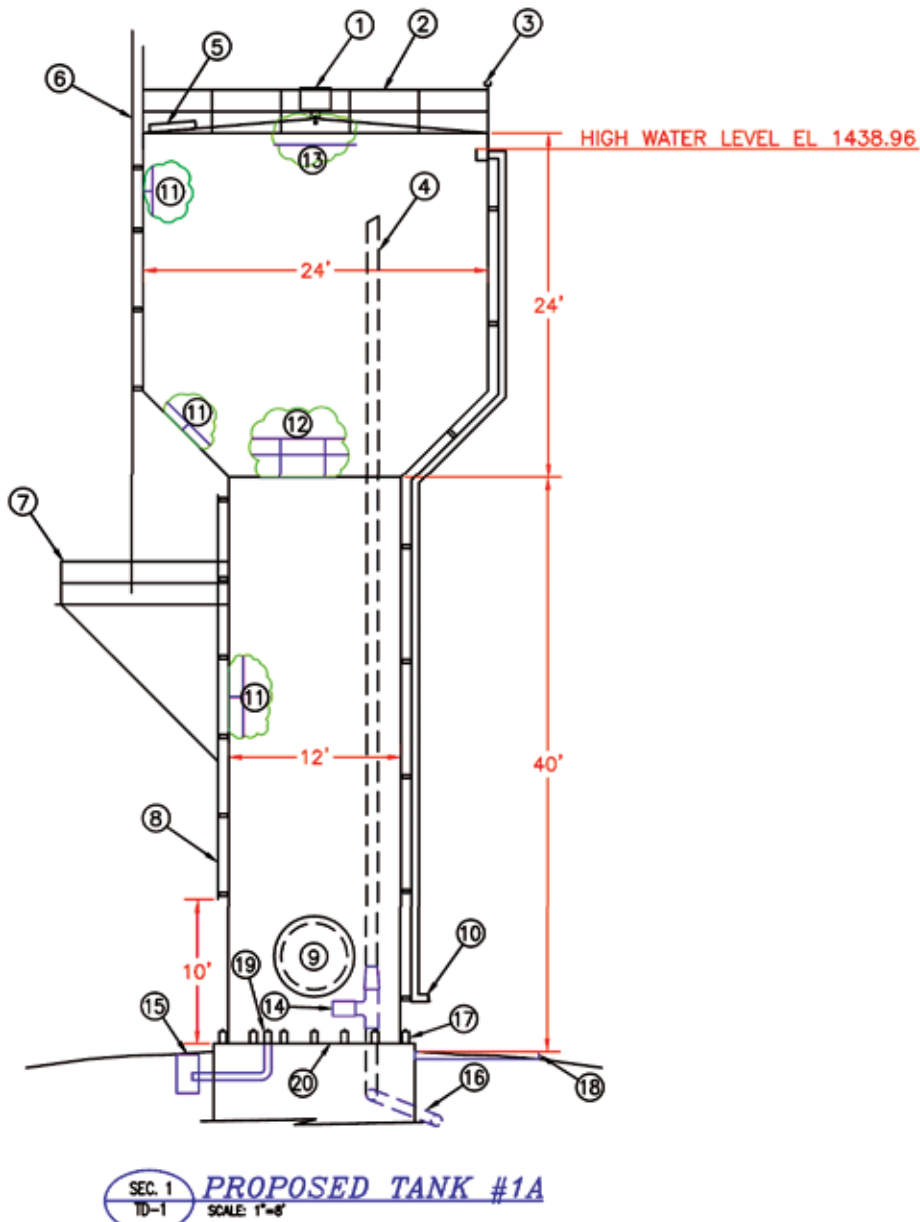
DED/State:.....\$341,500
 Local/other Public Investment: ...\$407,000
 Total Project Cost:.....\$748,500

City of Fredericktown

The Department of Economic Development, in conjunction with the Missouri Department of Transportation (MoDOT), is working to provide reduced traffic congestion in and around the city of Fredericktown. MoDOT is currently in the process of relocating State Highway 72 around Fredericktown, rather than its current location in the heart of the city's downtown. Thanks to DED's Community Development Block Grant, Fredericktown is constructing an access road that will link the city's business park with the relocated Highway 72, providing safer traffic through the downtown area, while through traffic can bypass the town.



City of Hartville



- ① VENT ASSEMBLY EQUAL TO SD2016 BY TAPCO (VENT FURNISHED BY OWNER; VENT TACK BY TANK CONTRACTOR.)
- ② ROOF RAILING (DET. 2 10-1)
- ③ CLEARANCE LIGHTING (DUPLEX)
- ④ 6-INCH FILL PIPE TO EL 1434
- *⑤ ROOF HATCH
- ⑥ UPPER LADDER WITH SAFETY CLIMB - SEE RAILING ACCESS (DET. 2 10-1)
- *⑦ LANDING WITH HAND RAIL
- ⑧ LOWER LADDER WITH SAFETY CLIMB AND SECURITY COVER
- *⑨ TWO 24-INCH DIAMETER MANWAYS 180-DEGREES APART
- *⑩ 6-INCH OVERFLOW WITH FLAP VALVE AND SCREEN
- ⑪ INTERIOR LADDER SYSTEM BELOW ROOF HATCH
- ⑫ INTERIOR PAINTER'S RAILING WELDED TO COMPRESSION RING; SUBSTANTIALLY SIMILAR TO ROOF RAILING
- ⑬ INTERIOR PAINTER'S RING
- ⑭ CHECK VALVE ASSEMBLY PER (DET. 3 10-1)
- *⑮ EXTERIOR TANK DRAINAGE SYSTEM
- *⑯ 8-INCH FILL PIPING; TERMINATE WITHIN 6-FEET OF FOUNDATION PERIMETER (DET. 3 10-1)
- ⑰ ANCHOR CHAIRS (TYP)
- *⑱ SPLASH BLOCK
- ⑲ 4-INCH INTERIOR MJ CAP (CLOW STYLE F-1040 OR EQUAL) WITH TRANSITION GASKET OVER DRAIN OPENING
- ⑳ TOP OF FOUNDATION EL 1375.46

* SEE (PLAN 1 10-1) FOR RADIAL ORIENTATION

The Department of Economic Development is assisting the city of Hartville with improvements to its water system, which had deteriorated over the years. Thanks to DED's Community Development Block Grant, new water lines, repairs to an existing storage tank, and the construction of a new 100,000-gallon storage tank will be possible, providing all of Hartville with better access to safe, clean water.

Financing details

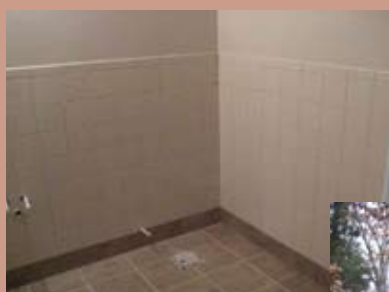
DED/State:.....\$500,000
Local/other Public Investment: ...\$600,000
Total Project Cost:.....\$1,100,000

City of Hermitage

Financing details

DED/State:.....\$120,000
 Local/other Public Investment:\$89,600
 Total Project Cost:.....\$209,600

The Department of Economic Development (DED) is assisting the city of Hermitage with a Community Development Block Grant for Public Housing Infrastructure to construct a new sewer line at the west side of the city to accommodate a new housing project. The 24-unit senior housing complex will be operated by the West Central Action Agency. With DED's assistance, the city will be able to accommodate the sewer capacity of the senior housing project.



City of Otterville

Financing details

DED/State:.....\$359,317
Local/other Public Investment:\$20,000
Total Project Cost:.....\$379,317

Before...



After...



The Department of Economic Development (DED) is assisting the city of Otterville with street and drainage improvements. The western half of town houses the local school and the streets had fallen to disrepair.

Thanks to DED's Community Development Block Grant, the streets located in that portion of town were resurfaced and given additional improvements to the drainage system, which will allow for better storm drainage and eliminate water damage to the street, providing safer traffic patterns around the school.

City of Risco



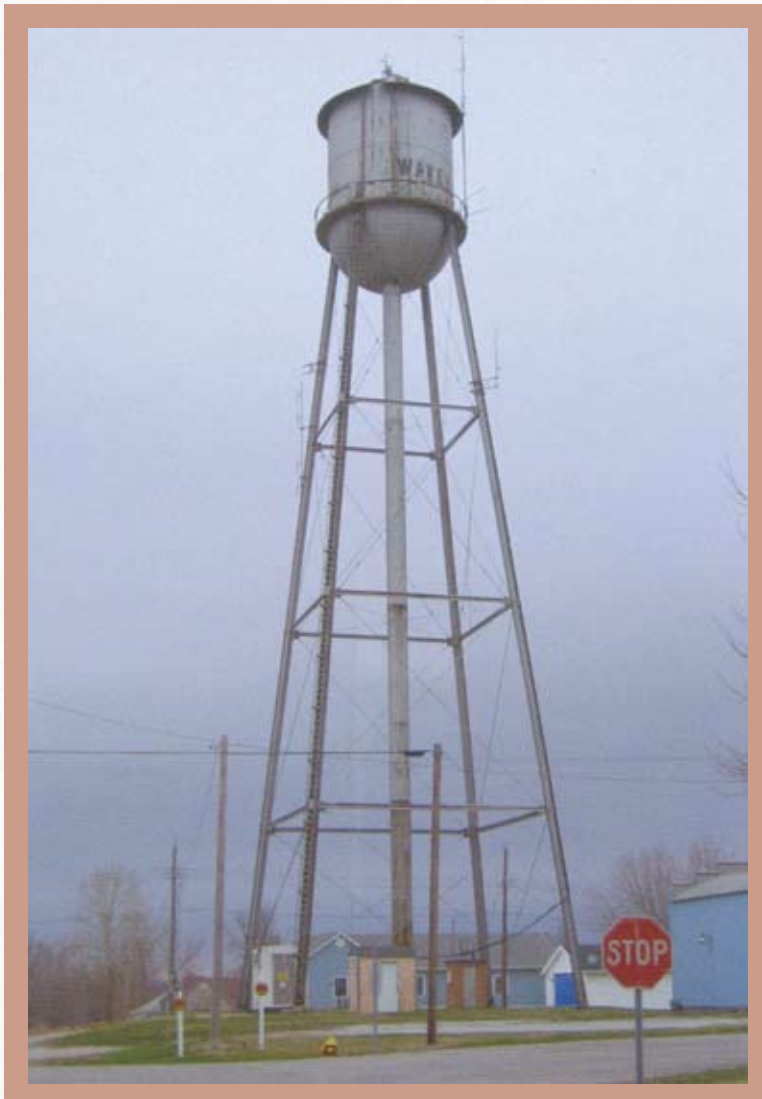
Financing details

DED/State:.....	\$294,865
Private Investment:	\$27,500
Total Project Cost:.....	\$322,365

The city of Risco will construct a continuous storm water drainage system by re-grading existing drainage ways adjacent to city streets and installing new culverts in drainage ways under drives and alleys. In addition, city streets will be resurfaced, thanks to a Community Development Block Grant for Public Needs from the Department of Economic Development.



City of Waverly



The Department of Economic Development (DED) is assisting the city of Waverly with improvements to its water supply and distribution system. Thanks to DED's Community Development Block Grant, Waverly will construct a connection line to Marshall, and will be purchasing city water from Marshall. In addition to the connection line, new water distribution lines and a new 150,000-gallon storage tank will also be constructed. As a result, all of Waverly will benefit from a more reliable source of safe, clean water.

Financing details

DED/State:.....\$500,000
Local/other Public Investment: \$1,424,880
Total Project Cost:.....\$1,924,880

INFRASTRUCTURE FINANCE PROJECTS • 2005–2007

Jurisdiction	Program	Grant Funds
Adair County	CDBG Other Public Needs	\$266,500.00
Andrew County	CDBG Other Public Needs	\$166,800.00
Annapolis	CDBG Water/Wastewater	\$246,900.00
Anniston	CDBG Other Public Needs	\$356,000.00
Bertrand	CDBG Other Public Needs	\$288,800.00
Boone County	CDBG Water/Wastewater	\$271,190.00
Cainsville	CDBG Other Public Needs	\$250,400.00
Caldwell County	CDBG Other Public Needs	\$56,310.00
Camden	CDBG Other Public Needs	\$400,000.00
Cape Girardeau County	CDBG Water/Wastewater	\$500,000.00
Clark County	CDBG Other Public Needs	\$321,700.00
Clarkton	CDBG Other Public Needs	\$244,000.00
Cole County	CDBG Other Public Needs	\$250,000.00
Cosby	CDBG Water/Wastewater	\$275,000.00
Cowgill	CDBG Water/Wastewater	\$500,000.00
Crawford County	CDBG Water/Wastewater	\$340,000.00
Daviess County	CDBG Water/Wastewater	\$500,000.00
Doolittle	CDBG Water/Wastewater	\$500,000.00
Dudley	CDBG Other Public Needs	\$340,000.00
Eagleville	CDBG Water/Wastewater	\$275,000.00
Elsberry	CDBG Water/Wastewater	\$260,000.00
Exeter	CDBG Water/Wastewater	\$500,000.00
Foley	CDBG Water/Wastewater	\$320,000.00
Gravois Mills	CDBG Water/Wastewater	\$500,000.00
Harrison County	CDBG Water/Wastewater	\$500,000.00
Hayti	CDBG Other Public Needs	\$343,220.00
Higbee	CDBG Other Public Needs	\$395,108.00
Higginsville	CDBG Other Public Needs	\$400,000.00
Highlandville	CDBG Water/Wastewater	\$500,000.00
Houston	CDBG Speculative Building	\$650,000.00
Howardville	CDBG Other Public Needs	\$205,400.00
Howell County	CDBG Speculative Building	\$400,000.00
Irondale	CDBG Other Public Needs	\$165,700.00
Jamesport	CDBG Water/Wastewater	\$500,000.00
Keytesville	CDBG Water/Wastewater	\$500,000.00
LaBelle	CDBG Water/Wastewater	\$300,000.00
Laclede County	CDBG Water/Wastewater	\$500,000.00
Laddonia	CDBG Water/Wastewater	\$500,000.00
Laddonia	CDBG Water/Wastewater	\$500,000.00
LaGrange	CDBG Water/Wastewater	\$500,000.00
Lake Lafayette	CDBG Water/Wastewater	\$500,000.00
Laredo	CDBG Water/Wastewater	\$227,900.00
Lewis County	CDBG Other Public Needs	\$344,661.00
Maryville	CDBG Water/Wastewater	\$323,000.00

INFRASTRUCTURE FINANCE PROJECTS • 2005–2007

Jurisdiction	Program	Grant Funds
Matthews	CDBG Other Public Needs	\$300,000.00
Mississippi County	CDBG Water/Wastewater	\$400,000.00
Monroe City	CDBG Water/Wastewater	\$300,000.00
Montgomery City	CDBG Other Public Needs	\$74,918.00
Montgomery City	CDBG Water/Wastewater	\$500,000.00
Montgomery County	CDBG Other Public Needs	\$400,000.00
Morehouse	CDBG Other Public Needs	\$180,100.00
Mountain View	CDBG Other Public Needs	\$400,000.00
Naylor	CDBG Other Public Needs	\$247,100.00
Neelyville	CDBG Water/Wastewater	\$200,000.00
New Madrid County	CDBG Water/Wastewater	\$64,025.00
Newburg	CDBG Water/Wastewater	\$418,040.00
Newburg	CDBG Water/Wastewater	\$50,000.00
Odessa	CDBG Water/Wastewater	\$500,000.00
Osage County	CDBG Other Public Needs	\$194,600.00
Osceola	CDBG Water/Wastewater	\$500,000.00
Parma	CDBG Water/Wastewater	\$500,000.00
Parnell	CDBG Other Public Needs	\$217,600.00
Pineville	CDBG Water/Wastewater	\$500,000.00
Plato	CDBG Water/Wastewater	\$200,000.00
Queen City	CDBG Other Public Needs	\$400,000.00
Qulin	CDBG Other Public Needs	\$329,450.00
Rich Hill	CDBG Water/Wastewater	\$500,000.00
Ripley County	CDBG Other Public Needs	\$125,000.00
Rocheport	CDBG Water/Wastewater	\$300,000.00
Schell City	CDBG Water/Wastewater	\$276,000.00
Schuyler County	CDBG Other Public Needs	\$177,500.00
Scotland County	CDBG Other Public Needs	\$238,000.00
Scott County	CDBG Other Public Needs	\$150,000.00
Shelby County	CDBG Water/Wastewater	\$500,000.00
Silex	CDBG Other Public Needs	\$85,500.00
Skidmore	CDBG Other Public Needs	\$386,200.00
Slater	CDBG Other Public Needs	\$400,000.00
Southwest City	CDBG Water/Wastewater	\$500,000.00
Steele	CDBG Other Public Needs	\$248,970.00
Stoddard County	CDBG Water/Wastewater	\$500,000.00
Sullivan County	CDBG Other Public Needs	\$102,715.00
Sullivan County	CDBG Other Public Needs	\$369,000.00
Trimble	CDBG Water/Wastewater	\$318,600.00
Van Buren	CDBG Water/Wastewater	\$497,000.00
Washington County	CDBG Water/Wastewater	\$500,000.00
Washington County	CDBG Water/Wastewater	\$246,200.00
West Sullivan	CDBG Water/Wastewater	\$215,000.00
Worth County	CDBG Other Public Needs	\$243,086.00

INFRASTRUCTURE INCUBATOR PROJECTS • 2005–2007

Customer	Location	Program	Total Authorized Credits
Joseph Newman Business And Technology Innovation Center	Joplin	Small Business Incubator	\$183,717.70
Life Sciences Business Incubation Center	Columbia	Small Business Incubator	\$624,921.00
Small Business Synergy Center	St. Charles	Small Business Incubator	\$13,200.00
Southeast Missouri Innovation Center	Cape Girardeau	Small Business Incubator	\$157,954.00
Technology Entrepreneur Center	St. Louis City	Small Business Incubator	\$319,521.00

Redevelopment

The activities of redevelopment cover the remediation or rehabilitation of a single property or building to the renovation of an entire designated area. Redevelopment makes use of existing underutilized or blighted properties and creates re-use consistent with market demands. Remediation rids the properties of hazardous materials or contaminants that may be preventing the redevelopment and re-use. The re-use helps communities restore their population density and makes use of infrastructure already in place to support the new activities. Building rehabilitation is often a concise historic preservation.

Downtown redevelopment is an activity found in the three largest Missouri communities, as well as many, many mid-sized and small communities in the state. Governor Blunt's Downtown Revitalization and Economic Assistance for Missouri (DREAM) Initiative offers technical, planning, and financial assistance to communities to accomplish their downtown redevelopment plans. Restoring a community's sense of place, maximizing the tax base, and job growth are a few of the outcomes related to the DREAM Initiative.

The DED finance and incentive programs used to facilitate redevelopment include:

- *Historic Preservation Tax Credits*
- *Brownfield Tax Credits*
- *State Tax Increment Financing*
- *Missouri Downtown Economic Stimulus Act (MODESA)*
- *Downtown Preservation (MODESA-lite)*
- *Community Development Block Grant Downtown Revitalization*

Downtown Revitalization & Economic Assistance for Missouri

Downtown Revitalization and Economic Assistance for Missouri is a new initiative created through a partnership of three development agencies:

- *the Missouri Department of Economic Development,*
- *the Missouri Development Finance Board, and*
- *the Missouri Housing Development Commission.*

The DREAM Initiative is a comprehensive, streamlined approach to downtown revitalization that provides a one-stop shop of technical and financial assistance for select communities to more efficiently and effectively engage in the downtown revitalization process.

This unique new tool reduces the complexity involved in financing downtown revitalization plans through a coordinated approach.

1. *It centralizes several major state incentives.*
2. *It offers direct access to financial technical assistance at the preliminary proposal stage.*
3. *It is supported by a team of professionals specifically dedicated to helping a community rebuild its central business district.*
4. *It substantially shortens the redevelopment timeline.*

Gov. Matt Blunt announces the DREAM communities at the annual Governor's Conference on Economic Development.

2006 DREAM communities are:

- *Cape Girardeau*
- *Excelsior Springs*
- *Hannibal*
- *Hermann*
- *Kennett*
- *Neosho*
- *St. Joseph*
- *Sedalia*
- *Washington*
- *West Plains*

2007 DREAM communities are:

- *Aurora*
- *Caruthersville*
- *Chillicothe*
- *Clinton*
- *Kirksville*
- *Maryville*
- *Mexico*
- *Poplar Bluff*
- *Sikeston*
- *Trenton*

Selected communities will be active members of the DREAM Initiative for three years. Any Missouri city can apply for the DREAM program; however, only six to ten communities will be designated as a DREAM community each year. Cities determined to have the greatest potential to not only make the investment required to secure their future, but also to sustain the effort, will be selected to participate.

*"Restoring the dream....
...Rebuilding the future"*
Gov. Matt Blunt

DOWNTOWN REVITALIZATION AND
ECONOMIC ASSISTANCE FOR MISSOURI

D·R·E·A·M
I N I T I A T I V E



"D·R·E·A·M"

Branson Landing

The Branson Landing project includes site clearing, preparation and construction of a \$333 million total redevelopment of the 208-acre riverfront area in downtown Branson. Features of the redevelopment include over 155 quality retail shops, including a Belk Department Store; a Bass Pro Outdoor World store; restaurant and entertainment venues; convention center; 535 rooms in two Hilton Hotels; 200 loft condominiums; office space; public park; fire & water fountain display; structured public parking garage; and street and related necessary infrastructure.

Financing details

DED/State:.....	\$54,600,000
Local/Other Funding:	\$122,000,000
Private Investment:	\$157,000,000
Total Project Cost:.....	\$333,600,000



Branson Landing opened in June 2006 and currently has 141 retail stores, 15 full-service restaurants or casual eateries, coffee shops, the Hilton Promenade Hotel and several entertainment venues. At opening, the project's 200 loft condominium units were fully sold out. The luxury Hilton Branson Convention Center Hotel and Convention Center opened in the fall of 2007. By the end of 2007, over 1,875 new jobs were created in the Landing and hotel/convention center components. Development of the site will add \$82,500,000 estimated annual assessed valuation to the city of Branson by 2028, the year in which State TIF supplemental financing expires.



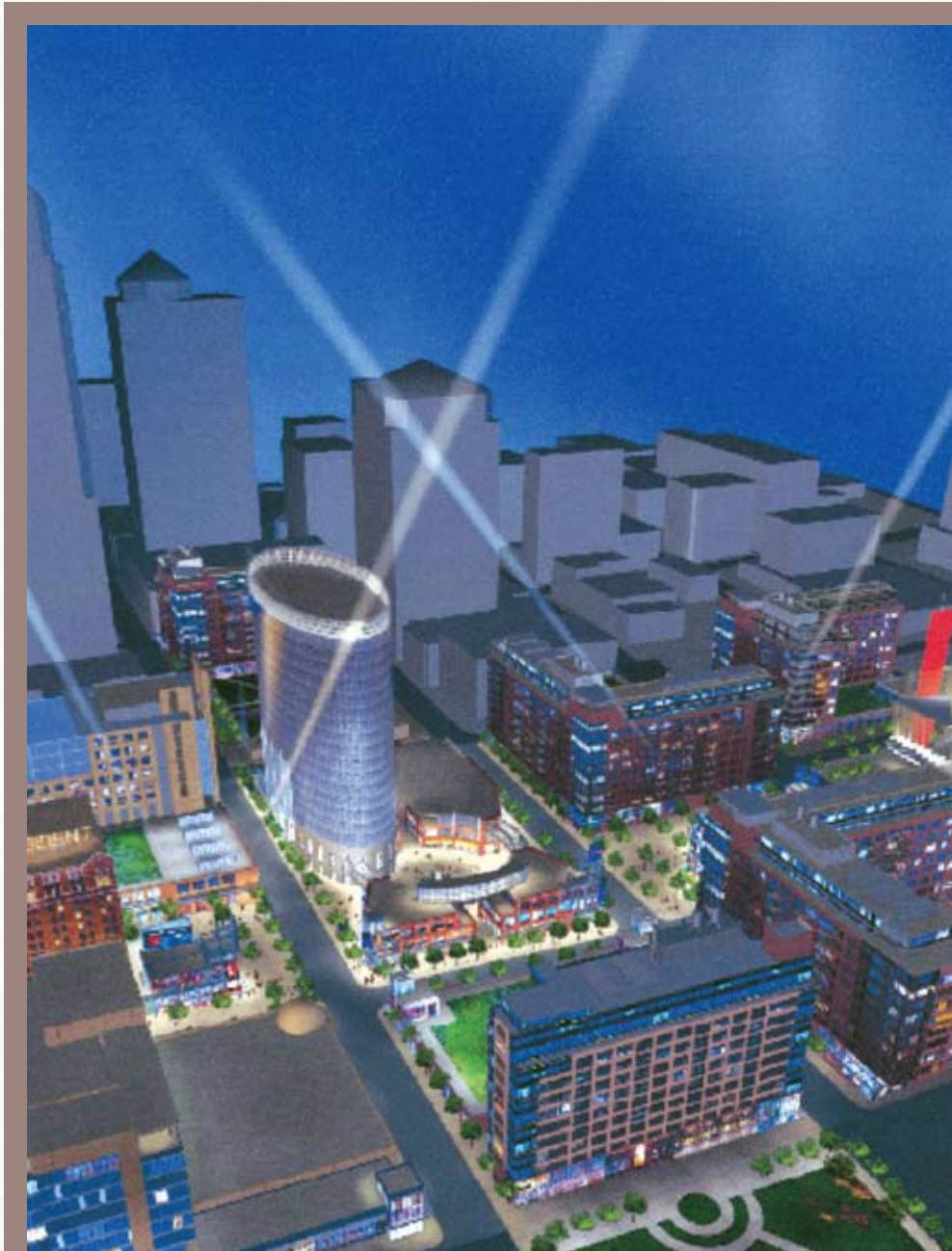
H&R Block

Financing details

DED/State:..... <=\$62,674,479
 Private Invest. (developer's equity): . \$43,571,286
 Total Project Cost:..... \$197,443,834

H&R Block (HRB) is self-funding the construction of its new world headquarters facility at 1200 Main Street in Kansas City with reimbursements for eligible expenses from the city's local Tax Increment Financing (TIF) program. The \$197.4 million HRB office facility is deemed crucial to the success of the broader scope of downtown renovation projects in Kansas City, extending from the Bartle Hall on the west to the new Sprint Center arena on the east, including the KC Live! dining and entertainment complex located within the area.

1,485 new jobs will be created with the project, which includes acquiring and preparing the site for development and adding finishes to the surrounding streetscapes. Additional new jobs are expected to be added at 5% annually through 2009, after which time, HRB anticipates new job growth to average 1% annually. The new jobs are almost entirely professional-level salaried, with a full benefits package.



KC Power & Light District

Financing details

DED/State:..... \$108,815,850

Local/Other Funding: \$87,066,150

Private Investment: \$126,625,000

Total Project Cost:..... \$322,507,000

KC P&L District involves the restoration and rebuilding of an eight-city-block area in the south central part of downtown Kansas City, north of I-670. Centered on the intersection of 14th & Main Streets, approximately 425,000 square feet of specialty retail shops, full service dining, and entertainment establishments will be built using incremental state tax on wages and sales to help fund construction through the Missouri Downtown Economic Stimulus Act (MoDESA) program. Within or nearby the MoDESA project area are located the 1200 Main State TIF project area of the new H&R Block World Headquarters and numerous new loft condominium housing projects and other offices, whose salaried professional employees and residents are counted upon to be an integral component to the success of the entertainment destination concept of KC P&L District.

KC P&L District proposes to create approximately 2,000 new jobs in downtown Kansas City and 2,200 construction jobs during the construction phase. The proposed total construction cost is approximately \$322.5 million, of which approximately \$196 million will be spent to construct public improvements, through the use of local and state funding subsidies. KC P&L District and related downtown redevelopment projects, including the new Sprint Center Arena, are intended to draw business and convention business back to the area. KC P&L District is scheduled to open in March of 2008.



Lucas Lofts

Lucas Lofts, a seven-story building built in 1896, housed the Levis-Zukowski Mercantile Co., which claimed at the turn of the 20th century to be the nation's largest manufacturer and importer of women's hats. In 1999, a redevelopment plan was put in motion, thanks to the Department of Economic Development's Brownfield Redevelopment program and Historic Tax Credits, which assisted with the clean-up of asbestos and lead-based paint at the site. As a result, 104 condos with basement parking, a street level bowling alley and 56 jobs were created.



Financing details

DED/State:.....\$7,000,000
Private Investment:\$22,524,925
Total Project Cost:.....\$29,524,925



Morgan Linen Redevelopment

Financing details

DED/State (Brownfield):	\$247,710
DED/State (Historic):	\$1,512,500
Private Investment:	\$5,945,988
Total Project Cost:	\$7,706,198



Morgan Linen terminated their linen laundry and pressing business in the early 1990's, but continued to operate a sales and liquidation effort in the offices, which comprised only 10 percent of the industrial complex until the fall of 2000. Afterward, the building remained vacant until purchased by a developer, who proposed a renovation to include a jazz club, restaurant and numerous apartments. Thanks to the Department of Economic Development's Brownfield Redevelopment Program and its Historic Tax Credit program, the developer finished the project, which created 80 new jobs and 12 condos.

Financing details

DED/State:.....	\$147,405
Local/Other Funding:	\$117,924
Private Investment:	\$324,293
Total Project Cost:	\$589,622

National Commercial Bank of Liberty



The National Commercial Bank of Liberty, a load-bearing masonry building with approximately 13,000 square feet, was constructed in 1877. With its prime location in the South Liberty Courthouse Square Historic District, an important commerce location for the city, the institution needed rehabilitation to maintain the commerce flow of the square and the history of the district. The Department of Economic Development assisted with rehabilitation through financing, which included roofing, an HVAC upgrade, a passenger elevator and interior updates to the first and second floors. As a result, four jobs were created.



Pet Plaza

The Pet Building, once home to Pet Inc., has been used for commercial purposes since 1969. In 2001, the building's primary tenant vacated 170,000 square feet of space, leaving more than 70% of the property unoccupied. The remaining tenants left in early 2002. As a result, the 16-story structure has remained vacant. Thanks to the Department of Economic Development's Brownfield Redevelopment program and Historic Tax Credits, which assisted with the cleanup of asbestos at the site, the developer has completely renovated the building into a restaurant, an office and residential space with parking, providing 118 condos and apartment units and 54 new jobs.

Financing details

DED/State:.....\$5,972,000
 Local/other Public Funds:\$2,000,000
 Private Investment:\$35,767,000
 Total Project Cost:.....\$43,739,000



Pickwick Complex

Pickwick Plaza Apartments

Located in the heart of the central business district in Kansas City and surrounded by both historic and modern structure, the Pickwick Complex consisted of the Pickwick Hotel, office building, parking garage and bus terminal until it was converted in 1972 into 233 units of subsidized housing. A fire occurred in 1996, causing extensive damage to interior ornamentation and a loss of original finish on the mezzanine level. During the first phase of reconstruction, the Department of Economic Development assisted with the necessary construction to keep the building's tenants. This work included exterior masonry, cabinetry,

doors and blinds, gutters and downspouts, and a comprehensive updating of the building systems, including mechanical and electrical. As a result, 232 housing units were maintained and the building renovated.



Financing details

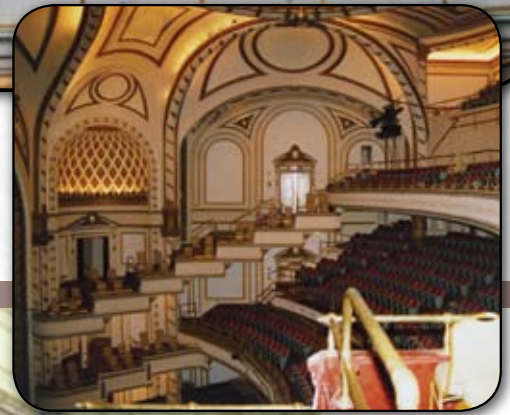
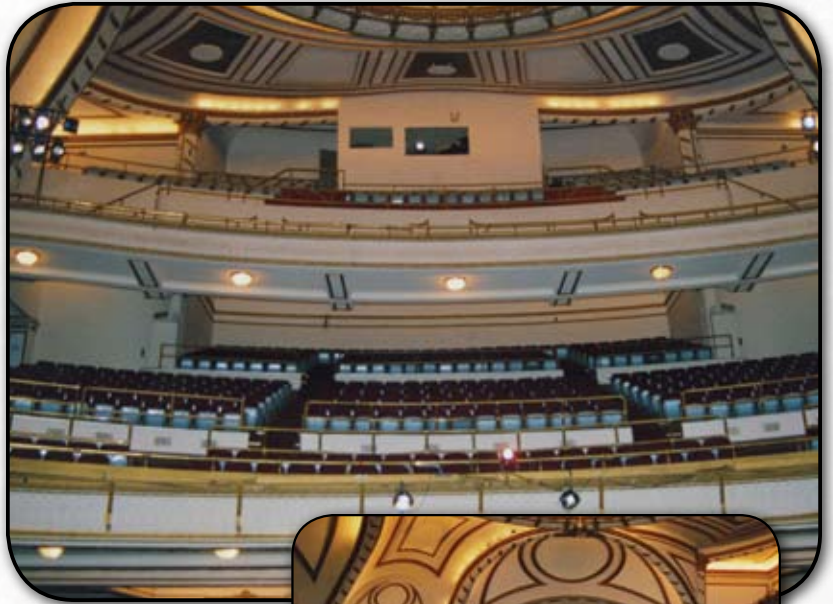
DED/State:.....	\$290,746
Local/Other Funding:	\$219,108
Private Investment:	\$2,866,239
Total Project Cost:.....	\$3,376,093

Roberts Orpheum Theater

Financing details

DED/State:.....	\$221,874
Local/Other Funding:	\$177,499
Private Investment:	\$1,011,752
Total Project Cost:.....	\$1,411,125

Built in 1917, the American Theater (Roberts Orpheum Theater) is a three-story steel and concrete building. It is one of the only two historic theaters surviving in St. Louis' Central Business District. Distinguished by fine terra-cotta facade, decorative sculpture and rich ornamented interior, the building represents one of the city's most outstanding examples of Beau-Arts Classicism. The Department of Economic Development assisted with redevelopment efforts and during the first phase, interior renovations were performed, including renovating restrooms, replacing exterior doors and lightings, installing electrical, repairing elevators, and upgrading HVAC. Exterior repairs will be performed during the second phase of the rehabilitation.



Springfield Heer's Tower College Station

Financing details

DED/State:.....	\$7,167,590
Local/Other Funding:	\$23,000,000
Private Investment:	\$44,000,000
Total Project Cost:.....	\$74,167,590



Four redevelopment projects for which supplemental state funding through the Downtown Revitalization Preservation Program will be received are: 1) the 150,000-square-foot historic Heer's Department Store building is to be converted into a mixed-use office and residential loft condominium project with a 540-space, 5-floor parking structure; 2) the College Station building complex will be redeveloped into a 14-screen movie theater, full-service restaurant, coffee lounge, retail space and 400-space parking structure; 3) an intermodal parking facility, including the Springfield municipal bus transfer facility and a police substation on

the lower level of the parking structure will be built; and, 4) a comprehensive parking study for the entire redevelopment area – most of the core downtown area of Springfield – will be performed by a third party consultant. Private financing will be used for reconstruction of the Heer's Tower and College Station non-parking facilities.



An estimated 99 net new jobs will be created as a direct result of the Heer's Tower, College Station project and the intermodal parking facility projects. The total number of jobs expected to be generated in the facilities is 376. Up to 23 loft condominiums are expected to be built in the restored Heer's Tower building, along with up to 23,000 square feet of class A office space. Some of this space may also be used for lifestyle retail and full-service restaurant or coffee shop facilities on the ground floor. Construction began in the fall of 2007.

St. Louis Brewery Apartments

Located between Howard and Madison Street, a single building at 1949 Madison was built in 1869, and later, five detached, three-story structures were built in 1896. All of these structures, with smooth red brick walls, stone bases, restrained brick details, and mansard roofs, are representative of the architectural style found in this area. The Department of Economic Development assisted with rehabilitation efforts, which included repainting exterior masonry; painting windows; replacing roofs, frames, and doors; replacing cabinets and countertops; and replacing plumbing and lighting fixtures. As a result, 28 housing units were made available.

Financing details

DED/State:.....\$316,366

Local/Other Funding:\$2,007,405

Private Investment:\$243,690

Total Project Cost:.....\$2,567,461



St. Louis Stearns



Financing details

DED/State:.....	\$98,543
Local/Other Funding:	\$78,834
Private Investment:	\$453,200
Total Project Cost:.....	\$630,577

Auto Company Building



Built in 1913, this two-story masonry building with approximately 8,650 square feet was called St. Louis Stearns Knight Auto Company Building. Purchased in 2003, the building was in poor condition with significant maintenance needed to its mechanical, electrical and plumbing systems. Thanks to the Department of Economic Development's Historic Tax Credits, which assisted with rehabilitation efforts, the building was restored back to its original appearance of 1913 as one of the earliest automobile dealerships in St. Louis.

As a result, 8 jobs were created. The second level is leased to an entertainment company, while the lower level is used as an automobile dealership of collectible cars, which is the only historic auto dealership building in Missouri that has been restored for its original purpose.

Theresa School Apartments



This Tudor Revival style, William B. Ittner-designed school was built in 1900. With approximately 44,000 square feet, the Theresa School is an example of the open plan elementary school. During redevelopment efforts, the structure was found to be in good condition and featured a high degree of integrity. As a result, the Department of Economic Development assisted with converting the school into multi-family residential units by integrating interior spaces into bedrooms, bathrooms, and kitchens, while minimizing the impact on original volumes and details of structure. As a result, 35 housing units were made available.



Financing details

DED/State:.....	\$1,956,828
Local/Other Funding:	\$1,643,558
Private Investment:	\$5,406,748
Total Project Cost:.....	\$9,007,134

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
1 Norwood Hills Country Club Drive	St. Louis	Historic Tax Credits	\$1,156,060
100 W. Commercial Street	Pierce City	Historic Tax Credits	\$29,722
100 W. Main Street	Washington	Historic Tax Credits	\$99,226
1000 Locust	St. Louis	Historic Tax Credits	\$1,358,683
1000 Paseo Drive	Kansas City	Historic Tax Credits	\$593,456
1009 Olive	St. Louis	Historic Tax Credits	\$64,146
1009-1013 W. 8th Street	Kansas City	Historic Tax Credits	\$228,984
1011 18th Street	St. Louis	Historic Tax Credits	\$43,859
101-103 Main Street	Blackwater	Historic Tax Credits	\$107,429
1011-1019 E. Broadway	Columbia	Historic Tax Credits	\$159,840
1014 Allen	St. Louis	Historic Tax Credits	\$39,227
1014 Barton Street	St. Louis	Historic Tax Credits	\$69,739
1015 Allen Avenue	St. Louis	Historic Tax Credits	\$105,297
1015-1033 Spruce Street	St. Louis	Historic Tax Credits	\$6,734,275
1017 Maupin Avenue	New Haven	Historic Tax Credits	\$116,455
1019 N. Skinker Parkway	St. Louis	Historic Tax Credits	\$4,753,742
1019 Powell	St. Joseph	Historic Tax Credits	\$19,253
1020 Dolman	St. Louis	Historic Tax Credits	\$24,025
1021 Jefferson Street	Kansas City	Historic Tax Credits	\$186,945
1021 Washington Avenue	St. Louis	Historic Tax Credits	\$2,285,114
1022 N. 9th Street	St. Joseph	Historic Tax Credits	\$6,350
1025 E. Broadway	Columbia	Historic Tax Credits	\$157,608
1025 Jefferson Street	Kansas City	Historic Tax Credits	\$404,692
1025 Jefferson Street, C.P. #2	Kansas City	Historic Tax Credits	\$5,212
1025 W. 8th Street	Kansas City	Historic Tax Credits	\$486,616
1028 Pennsylvania	Kansas City	Historic Tax Credits	\$2,028,882
1028 W. 58th Street	Kansas City	Historic Tax Credits	\$238,207
103 Park Central Square & 205 Park Central East	Springfield	Historic Tax Credits	\$593,423
103 W. 19th	Kansas City	Historic Tax Credits	\$154,238
104 Market Street	Glasgow	Historic Tax Credits	\$25,499
1042 S. Newstead Avenue (FKA 4398HR Gibson)	St. Louis	Historic Tax Credits	\$50,948
105-107 N. Gladstone Blvd.	Kansas City	Historic Tax Credits	\$115,102
108 Franklin Street	Hermann	Historic Tax Credits	\$86,640
108 N. Third Street	Louisiana	Historic Tax Credits	\$53,197
1087 Taylor	St. Louis	Historic Tax Credits	\$44,470
1089 Taylor	St. Louis	Historic Tax Credits	\$39,611
109-111 N. Gladstone Boulevard	Kansas City	Historic Tax Credits	\$149,253
1100 Paseo Drive	Kansas City	Historic Tax Credits	\$413,212
1102 Grand Avenue	Kansas City	Historic Tax Credits	\$1,768,508
1103 Grand Boulevard	Kansas City	Historic Tax Credits	\$4,933,648
1104 E. Broadway	Columbia	Historic Tax Credits	\$648,986
1106 Paseo Drive	Kansas City	Historic Tax Credits	\$209,468
1106-1108 St. Louis	St. Louis	Historic Tax Credits	\$125,461
1107 Sidney Street	St. Louis	Historic Tax Credits	\$49,749

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
1110 Kingshighway Boulevard	St. Louis	Historic Tax Credits	\$81,617
1110 Tower Grove, 42II, 68, 70 Manchester	St. Louis	Historic Tax Credits	\$164,622
1110 Washington Avenue	St. Louis City	Historic Tax Credits	\$3,143,628
1113 Locust	St. Louis	Historic Tax Credits	\$534,214
1116 Paseo Drive	Kansas City	Historic Tax Credits	\$260,489
112 S. Main Street	St. Charles	Historic Tax Credits	\$66,898
1120 Chambers	St. Louis	Historic Tax Credits	\$48,441
1120 S. 6th Street, C.P. #2	St. Louis	Historic Tax Credits	\$526,751
1121 Locust	St. Louis	Historic Tax Credits	\$1,076,001
1122 Washington Avenue	St. Louis	Historic Tax Credits	\$556,663
1123 Washington Avenue	St. Louis	Historic Tax Credits	\$5,622,841
1123 Wilkes Blvd.	Columbia	Historic Tax Credits	\$1,267,648
113 Schiller Street	Hermann	Historic Tax Credits	\$74,161
1136 Washington Avenue	St. Louis	Historic Tax Credits	\$6,033,572
114 W. 11th Street	Kansas City	Historic Tax Credits	\$1,206,963
1141 S. Seventh Street	St. Louis	Historic Tax Credits	\$1,662,530
116 N. Main & 115 N. Water	Cape Girardeau	Historic Tax Credits	\$103,958
116-128 W. 3rd Street	Carthage	Historic Tax Credits	\$137,945
1183 S. Main Street	Carthage	Historic Tax Credits	\$7,006
119 S. Third Street	Louisiana	Historic Tax Credits	\$199,936
119 Walnut	Kansas City	Historic Tax Credits	\$515,485
1200 Paseo Drive	Kansas City	Historic Tax Credits	\$300,870
1200-16 Convention Plaza	St. Louis	Historic Tax Credits	\$1,587,399
1201 Russell Blvd.	St. Louis	Historic Tax Credits	\$1,788,136
1210-1212 Wright	St. Louis	Historic Tax Credits	\$130,269
1211-15 N. Market Street	St. Louis	Historic Tax Credits	\$210,504
12120 Big Bend Road	St. Louis	Historic Tax Credits	\$228,521
1214 N. Market Street	St. Louis	Historic Tax Credits	\$37,097
1217 Barton Street	St. Louis	Historic Tax Credits	\$41,448
1219 Barton Street	St. Louis	Historic Tax Credits	\$40,053
1222 Allen Avenue	St. Louis	Historic Tax Credits	\$189,014
1228 Baltimore	Kansas City	Historic Tax Credits	\$3,154,237
123 S. Third Street	Louisiana	Historic Tax Credits	\$123,112
124-126 E. High Street	Jefferson City	Historic Tax Credits	\$87,541
1264 Gravois Boulevard	St. Louis	Historic Tax Credits	\$40,634
1300 Paseo Drive	Kansas City	Historic Tax Credits	\$165,026
1304 N. Market Street	St. Louis	Historic Tax Credits	\$178,602
1304 Paseo Drive	Kansas City	Historic Tax Credits	\$210,823
1305 E. Armour Blvd.	Kansas City	Historic Tax Credits	\$89,911
1305-1307 Warren	St. Louis	Historic Tax Credits	\$62,840
1307 Washington Avenue	St. Louis	Historic Tax Credits	\$5,200,047
1321 Lami	St. Louis	Historic Tax Credits	\$84,284
1326 Armour Boulevard	Kansas City	Historic Tax Credits	\$696,648
1328 Armour Boulevard	Kansas City	Historic Tax Credits	\$737,955

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
1329 Baltimore	Kansas City	Historic Tax Credits	\$11,000,233
1350 E. St. Louis Street	Springfield	Historic Tax Credits	\$246,292
136 S. Main Street	St. Charles	Historic Tax Credits	\$184,444
1400 Sylvania Street	St. Joseph	Historic Tax Credits	\$19,449
1401 East 10th St.	Kansas City	Historic Tax Credits	\$277,172
1405 Washington Avenue	St. Louis	Historic Tax Credits	\$141,058
1416 Hebert Street	St. Louis	Historic Tax Credits	\$44,116
1423 Hebert	St. Louis	Historic Tax Credits	\$26,584
1423-27 Monroe Street	St. Louis	Historic Tax Credits	\$199,997
1424 Monroe Street	St. Louis	Historic Tax Credits	\$141,471
1436 Monroe Street	St. Louis	Historic Tax Credits	\$152,774
1440 Monroe Street	St. Louis	Historic Tax Credits	\$157,467
1440 N. Market	St. Louis	Historic Tax Credits	\$18,758
1448-1452 N. Market	St. Louis	Historic Tax Credits	\$82,619
1454 N. Market	St. Louis	Historic Tax Credits	\$35,341
1501 Locust	St. Louis	Historic Tax Credits	\$705,750
1501-05 Vail Place	St. Louis	Historic Tax Credits	\$102,091
1505 Missouri Avenue	St. Louis	Historic Tax Credits	\$1,087,198
1507-11 Vail Place	St. Louis	Historic Tax Credits	\$22,457
1510 Walnut Street	Kansas City	Historic Tax Credits	\$260,119
1511 Locust	St. Louis	Historic Tax Credits	\$4,172,288
1515 Lafayette Avenue	St. Louis	Historic Tax Credits	\$7,384,133
1517 S. Theresa Avenue	St. Louis	Historic Tax Credits	\$1,956,828
1518 Walnut	Kansas City	Historic Tax Credits	\$431,804
1531-59 S. 8th Street	St. Louis	Historic Tax Credits	\$6,437,041
1534 Warren	St. Louis	Historic Tax Credits	\$69,096
1600 Grand Avenue	Kansas City	Historic Tax Credits	\$402,414
1601 Washington Avenue	St. Louis	Historic Tax Credits	\$3,270,766
1611 Locust	St. Louis	Historic Tax Credits	\$2,808,343
1613 Dolman Street	St. Louis	Historic Tax Credits	\$79,649
1619 Carroll	St. Louis	Historic Tax Credits	\$113,805
1619 Washington Avenue, C.P. #3	St. Louis	Historic Tax Credits	\$502,253
1619 Washington, C.P. #2	St. Louis	Historic Tax Credits	\$951,406
1627 Locust	St. Louis	Historic Tax Credits	\$2,545,110
1634 Weeks Road	Hermann	Historic Tax Credits	\$70,661
17 E. Kansas	Liberty	Historic Tax Credits	\$147,406
1700-02 N. 20th Street	St. Louis	Historic Tax Credits	\$57,689
1704-06 N. 20th Street	St. Louis	Historic Tax Credits	\$49,838
1708 Delmar Blvd.	St. Louis	Historic Tax Credits	\$2,459,900
1708 S. Street	Lexington	Historic Tax Credits	\$41,534
1708-10 N. 20th Street	St. Louis	Historic Tax Credits	\$48,780
1709 Washington	St. Louis	Historic Tax Credits	\$651,017
1711 Lafayette Avenue	St. Louis	Historic Tax Credits	\$73,561
1712-14 N. 20th Street	St. Louis	Historic Tax Credits	\$50,992

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
1712-24 Chouteau Avenue	St. Louis	Historic Tax Credits	\$2,396,738
1714 S. Tucker	St. Louis	Historic Tax Credits	\$83,854
1716-18 N. 20th Street	St. Louis	Historic Tax Credits	\$45,596
1719-21 Simpson, C.P. #1	St. Louis	Historic Tax Credits	\$13,997
1720-22 N. 20th Street	St. Louis	Historic Tax Credits	\$48,586
1724 N. 20th Street	St. Louis	Historic Tax Credits	\$37,665
1726 N. 20th Street	St. Louis	Historic Tax Credits	\$32,291
1728-30 N. 20th Street	St. Louis	Historic Tax Credits	\$73,761
1732-34 N. 20th Street	St. Louis	Historic Tax Credits	\$62,383
1734 & 1740 Chouteau Avenue	St. Louis	Historic Tax Credits	\$250,297
1735-41 Baltimore Avenue	Kansas City	Historic Tax Credits	\$4,611,774
17A, 17B, & 19 South Spanish		Historic Tax Credits	\$52,650
1800 Chouteau	St. Louis	Historic Tax Credits	\$185,382
1809-1819 Warren	St. Louis	Historic Tax Credits	\$153,024
1815 Crittenden	St. Louis	Historic Tax Credits	\$33,578
1816 Pestalozzi	St. Louis	Historic Tax Credits	\$20,601
1825-1829 Warren	St. Louis	Historic Tax Credits	\$161,163
1845 Russell Boulevard	St. Louis	Historic Tax Credits	\$39,166
1849-51 Russell Boulevard	St. Louis	Historic Tax Credits	\$106,076
1856 Menard Street	St. Louis	Historic Tax Credits	\$123,734
19025 Dwarf Lake Road	Lexington	Historic Tax Credits	\$11,815
1903-1905 Serbian Drive	St. Louis	Historic Tax Credits	\$113,341
1904-06 Main Street	Kansas City	Historic Tax Credits	\$937,729
1908 Victor	St. Louis	Historic Tax Credits	\$39,753
1913 President	St. Louis	Historic Tax Credits	\$58,534
1915 S. 12th Street	St. Louis	Historic Tax Credits	\$61,732
1916 Nebraska	St. Louis	Historic Tax Credits	\$53,699
1923 S. Compton	St. Louis	Historic Tax Credits	\$32,079
1924-28 Geyer Avenue	St. Louis	Historic Tax Credits	\$256,311
1926 Withnell	St. Louis	Historic Tax Credits	\$52,756
1935-37 Utah	St. Louis	Historic Tax Credits	\$13,227
1939 Arsenal	St. Louis	Historic Tax Credits	\$47,599
1949 Madison Street	St. Louis	Historic Tax Credits	\$14,887
2000 Madison	St. Louis	Historic Tax Credits	\$1,165,996
2004-2020 Delmar, 2015-17 Lucas, 2019-25 Lucas	St. Louis	Historic Tax Credits	\$4,969,968
2006 California Avenue	St. Louis	Historic Tax Credits	\$30,867
2010 Victor Street	St. Louis	Historic Tax Credits	\$20,951
2012 James Street	St. Louis	Historic Tax Credits	\$26,819
2012-18 Washington	St. Louis	Historic Tax Credits	\$1,236,497
2015 Faraon Street	St. Joseph	Historic Tax Credits	\$57,903
2017 Arsenal	St. Louis	Historic Tax Credits	\$87,428
2017 Chouteau	St. Louis	Historic Tax Credits	\$1,310,136
202 N. Fourth Street	St. Joseph	Historic Tax Credits	\$1,674,517
2020 S. 11th Street	St. Louis	Historic Tax Credits	\$76,145

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
2030 Central	Kansas City	Historic Tax Credits	\$256,698
2038-40 Geyer	St. Louis	Historic Tax Credits	\$115,933
2042-44 Geyer Avenue	St. Louis	Historic Tax Credits	\$208,146
207 E. Ninth Street	Fulton	Historic Tax Credits	\$82,188
207 N. Main Street, C.P. #1	Fayette	Historic Tax Credits	\$88,116
207 Walnut	Kansas City	Historic Tax Credits	\$910,343
2095 N. Ash Street	Nevada	Historic Tax Credits	\$1,242,436
21 Maryland Place	St. Louis	Historic Tax Credits	\$304,155
21 W. 10th Street	Kansas City	Historic Tax Credits	\$2,612,436
210 S. Campbell	Springfield	Historic Tax Credits	\$22,322
2101, 2107, 2113 Lucas Avenue	St. Louis	Historic Tax Credits	\$2,859,927
210-212 E. Walnut Street	Springfield	Historic Tax Credits	\$437,683
2107 Grand Boulevard	Kansas City	Historic Tax Credits	\$4,266,308
2112-14 Victor Street	St. Louis	Historic Tax Credits	\$91,023
2112-14 Wyoming	St. Louis	Historic Tax Credits	\$79,501
2120 Nebraska	St. Louis	Historic Tax Credits	\$44,567
2120 Wyandotte Street	Kansas City	Historic Tax Credits	\$1,490,738
2121 Central	Kansas City	Historic Tax Credits	\$4,500,034
2122 Sidney Street	St. Louis	Historic Tax Credits	\$16,666
212-214 S. Campbell Avenue	Springfield	Historic Tax Credits	\$83,731
2124 Sidney Street	St. Louis	Historic Tax Credits	\$34,799
2128 Dolman Street	St. Louis	Historic Tax Credits	\$50,086
2139-41 Oregon	St. Louis	Historic Tax Credits	\$140,397
2141 California Street	St. Louis	Historic Tax Credits	\$11,618
2141 Geyer Avenue	St. Louis	Historic Tax Credits	\$53,669
214-220 E. Walnut Street	Springfield	Historic Tax Credits	\$472,865
2150 Lafayette Avenue	St. Louis	Historic Tax Credits	\$315,552
2157 Russell Boulevard	St. Louis	Historic Tax Credits	\$40,004
216 Admiral Boulevard	Kansas City	Historic Tax Credits	\$859,922
216 N. 4th Street	St. Joseph	Historic Tax Credits	\$617,248
216 N. Maple Avenue	Hannibal	Historic Tax Credits	\$14,194
217 Georgia	Louisiana	Historic Tax Credits	\$40,075
217 S. Woodlawn	St. Louis	Historic Tax Credits	\$61,558
2200 S. 12th St., C.P. #3	St. Louis	Historic Tax Credits	\$48,290
2200-02 S. 12th St., C.P. #1	St. Louis	Historic Tax Credits	\$59,029
2201 Arsenal Street	St. Louis	Historic Tax Credits	\$193,592
2201 Locust	St. Louis	Historic Tax Credits	\$2,089,448
2207 Menard	St. Louis	Historic Tax Credits	\$44,782
221 N. Fountain Street	Cape Girardeau	Historic Tax Credits	\$305,304
221 W. Steins	St. Louis	Historic Tax Credits	\$39,414
2210 Ann Avenue	St. Louis	Historic Tax Credits	\$54,452
2211 Menard	St. Louis	Historic Tax Credits	\$112,314
2213-15 Blair Avenue	St. Louis	Historic Tax Credits	\$120,047
2215 S. Jefferson	St. Louis	Historic Tax Credits	\$31,327

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
2216 Sidney Street	St. Louis	Historic Tax Credits	\$907,952
2217 Arsenal	St. Louis	Historic Tax Credits	\$39,151
2223-25 S. Jefferson	St. Louis	Historic Tax Credits	\$46,355
2226 Nebraska	St. Louis	Historic Tax Credits	\$67,894
2233 McNair	St. Louis	Historic Tax Credits	\$24,798
2238-40 Jules	St. Louis	Historic Tax Credits	\$41,407
2256-58 Missouri	St. Louis	Historic Tax Credits	\$108,292
2269-71 Missouri	St. Louis	Historic Tax Credits	\$111,352
23 S. Eighth Street	Columbia	Historic Tax Credits	\$710,339
2303-05, 07-09, 11-13 Minnesota	St. Louis	Historic Tax Credits	\$408,215
2313-2315 Blair/1436-1438 N. Market	St. Louis	Historic Tax Credits	\$181,033
2315 N. 14th Street	St. Louis	Historic Tax Credits	\$340,317
2315 Russell	St. Louis	Historic Tax Credits	\$31,275
233 West Franklin	Liberty	Historic Tax Credits	\$21,513
2330 Menard	St. Louis	Historic Tax Credits	\$65,509
2333 S. Grand	St. Louis	Historic Tax Credits	\$357,787
2336-38 Menard	St. Louis	Historic Tax Credits	\$74,602
2337-45 S. Grand Boulevard	St. Louis	Historic Tax Credits	\$519,800
2344 Rutger	St. Louis	Historic Tax Credits	\$47,269
2348 S. 9th Street	St. Louis	Historic Tax Credits	\$42,896
237 S. Florence Avenue	Springfield	Historic Tax Credits	\$113,579
238 Meacham Street	Kirkwood	Historic Tax Credits	\$1,163,049
2400 Menard Street	St. Louis	Historic Tax Credits	\$135,168
2410 S. 11th Street	St. Louis	Historic Tax Credits	\$76,731
2412 McNair	St. Louis	Historic Tax Credits	\$46,732
2500 S. 18th Street	St. Louis	Historic Tax Credits	\$1,079,685
2601-2603 Hadley	St. Louis	Historic Tax Credits	\$149,743
2613 S. 11th Street	St. Louis	Historic Tax Credits	\$79,652
2617 Accomac Street	St. Louis	Historic Tax Credits	\$18,479
2620 Missouri	St. Louis	Historic Tax Credits	\$33,163
2620 S. 13th Street	St. Louis	Historic Tax Credits	\$44,458
2621 Ann Avenue	St. Louis	Historic Tax Credits	\$31,063
2621 Armand Place	St. Louis	Historic Tax Credits	\$52,000
2621 Victor Street	St. Louis	Historic Tax Credits	\$13,315
2624 Accomac	St. Louis	Historic Tax Credits	\$186,530
2624 Ann Avenue	St. Louis	Historic Tax Credits	\$37,468
2625 W. Paseo	Kansas City	Historic Tax Credits	\$2,557,957
2626 Lafayette	St. Louis	Historic Tax Credits	\$41,865
2628 Armand	St. Louis	Historic Tax Credits	\$62,152
2628 Lafayette	St. Louis	Historic Tax Credits	\$49,562
2629 Shenandoah	St. Louis	Historic Tax Credits	\$77,456
2630 Armand	St. Louis	Historic Tax Credits	\$76,316
2633 McNair Avenue	St. Louis	Historic Tax Credits	\$46,919
2634 Armand Place	St. Louis	Historic Tax Credits	\$79,872

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
2634 Shenandoah	St. Louis	Historic Tax Credits	\$28,995
2638 Accomac	St. Louis	Historic Tax Credits	\$62,566
2638 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$28,778
2639 Cherokee	St. Louis	Historic Tax Credits	\$29,774
2642 Ann	St. Louis	Historic Tax Credits	\$47,022
2642 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$28,147
2646 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$29,322
2647 Shenandoah	St. Louis	Historic Tax Credits	\$60,590
2647-49 Wyoming Street	St. Louis	Historic Tax Credits	\$155,271
2652 Armand Place	St. Louis	Historic Tax Credits	\$32,396
27 N. Gore Avenue	Webster Groves	Historic Tax Credits	\$53,830
27 S. Ninth Street	Columbia	Historic Tax Credits	\$511,319
2701-03 Ann	St. Louis	Historic Tax Credits	\$101,672
2706 Allen	St. Louis	Historic Tax Credits	\$63,295
2708-2710 Missouri Avenue	St. Louis	Historic Tax Credits	\$89,980
2709-2713 Hadley	St. Louis	Historic Tax Credits	\$81,805
2723 Hadley	St. Louis	Historic Tax Credits	\$35,739
2725 Hadley	St. Louis	Historic Tax Credits	\$56,255
2727 S. 12th Street	St. Louis	Historic Tax Credits	\$124,664
2727 S. Jefferson	St. Louis	Historic Tax Credits	\$241,121
2740 Miami	St. Louis	Historic Tax Credits	\$40,923
2743 Ann	St. Louis	Historic Tax Credits	\$107,217
2745 Locust Avenue	St. Louis	Historic Tax Credits	\$410,049
2748-50 Keokuk	St. Louis	Historic Tax Credits	\$28,630
2752-54 Keokuk	St. Louis	Historic Tax Credits	\$43,527
2806 Accomac	St. Louis	Historic Tax Credits	\$39,065
2806 Texas Avenue	St. Louis	Historic Tax Credits	\$55,967
2809-13 Shenandoah	St. Louis	Historic Tax Credits	\$116,336
2812 Salena	St. Louis	Historic Tax Credits	\$42,018
2815 Russell Avenue	St. Louis	Historic Tax Credits	\$140,414
2816 McNair	St. Louis	Historic Tax Credits	\$56,304
2817 Wyoming Street	St. Louis	Historic Tax Credits	\$84,813
2817-2821 Hadley	St. Louis	Historic Tax Credits	\$115,573
2818 Wyoming	St. Louis	Historic Tax Credits	\$46,497
2823 Hadley	St. Louis	Historic Tax Credits	\$116,844
2827 S. 18th Street	St. Louis	Historic Tax Credits	\$50,513
2837 Texas	St. Louis	Historic Tax Credits	\$88,223
2839 Victor	St. Louis	Historic Tax Credits	\$17,094
2840-42 Indiana	St. Louis	Historic Tax Credits	\$41,826
2861-63 Texas	St. Louis	Historic Tax Credits	\$95,601
2864-66 McNair	St. Louis	Historic Tax Credits	\$93,805
2865 Salena	St. Louis	Historic Tax Credits	\$37,053
2868-70 McNair	St. Louis	Historic Tax Credits	\$133,123
2868-70 Texas Avenue	St. Louis	Historic Tax Credits	\$121,329

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
2900 Lemp	St. Louis	Historic Tax Credits	\$54,329
2902 Wisconsin Ave.	St. Louis	Historic Tax Credits	\$74,683
2906-2908 McNair Avenue	St. Louis	Historic Tax Credits	\$61,685
2909 McNair	St. Louis	Historic Tax Credits	\$47,296
2910 McNair Avenue	St. Louis	Historic Tax Credits	\$35,758
2920 Salena Street	St. Louis	Historic Tax Credits	\$20,984
2925 Milton Boulevard	St. Louis	Historic Tax Credits	\$13,628
2927 Indiana Street	St. Louis	Historic Tax Credits	\$10,224
2934 Milton Boulevard	St. Louis	Historic Tax Credits	\$60,289
3 Brentmoor Park	St. Louis	Historic Tax Credits	\$115,473
300 First Street	Boonville	Historic Tax Credits	\$1,229,665
300 W. Armour Boulevard	Kansas City	Historic Tax Credits	\$1,783,364
3001-3003 Gillham Road	Kansas City	Historic Tax Credits	\$593,209
3003 Indiana	St. Louis	Historic Tax Credits	\$27,992
3004 Benton Boulevard	Kansas City	Historic Tax Credits	\$2,034,893
3009 Pennsylvania	St. Louis	Historic Tax Credits	\$1,614,925
3009 Salena	St. Louis	Historic Tax Credits	\$40,763
301-307 W. 11th Street	Kansas City	Historic Tax Credits	\$1,078,637
3015 Salena Street	St. Louis	Historic Tax Credits	\$89,874
302 S. 11th Street	St. Joseph	Historic Tax Credits	\$6,622
3021 California Avenue	St. Louis	Historic Tax Credits	\$33,579
3030 Locust Street	St. Louis	Historic Tax Credits	\$98,543
305 Georgia Street, C.P. #1	Louisiana	Historic Tax Credits	\$17,461
305 Morgan	St. Charles	Historic Tax Credits	\$107,205
305 Westgate Avenue	University City	Historic Tax Credits	\$57,691
3100-28 Olive Street	St. Louis	Historic Tax Credits	\$957,370
3107 Russell	St. Louis	Historic Tax Credits	\$49,727
3108-12 Locust	St. Louis	Historic Tax Credits	\$102,854
311 W. Commercial	Springfield	Historic Tax Credits	\$36,352
3116-20 Locust	St. Louis	Historic Tax Credits	\$306,856
312 S. Main Street	Fayette	Historic Tax Credits	\$85,217
3120-22 Troost	Kansas City	Historic Tax Credits	\$49,206
312-316 N. Eighth Street	St. Louis	Historic Tax Credits	\$174,704
313 Washington Avenue	West Plains	Historic Tax Credits	\$36,587
3131 Russell Boulevard	St. Louis	Historic Tax Credits	\$45,829
313-315 S. Avenue	Springfield	Historic Tax Credits	\$422,741
315 W. Commercial Street	Springfield	Historic Tax Credits	\$164,370
315-17 N. 11th Street	St. Louis	Historic Tax Credits	\$2,463,046
317 Georgia Street, C.P. #1	Louisiana	Historic Tax Credits	\$5,207
317 Pershing Road	Kansas City	Historic Tax Credits	\$20,179,741
319 N. 4th Street	St. Louis	Historic Tax Credits	\$3,572,124
319 N. Main	Springfield	Historic Tax Credits	\$548,765
320 E. Commercial Street	Springfield	Historic Tax Credits	\$21,065
3219 Iowa Avenue	St. Louis	Historic Tax Credits	\$96,374

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
3220 Indiana Avenue	St. Louis	Historic Tax Credits	\$33,165
3220 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$38,272
3221 California	St. Louis	Historic Tax Credits	\$68,911
3224 Locust	St. Louis	Historic Tax Credits	\$2,152,152
3227 California	St. Louis	Historic Tax Credits	\$58,418
323 Clara	St. Louis	Historic Tax Credits	\$179,215
3235 Indiana Avenue	St. Louis	Historic Tax Credits	\$47,018
324 Park Central West	Springfield	Historic Tax Credits	\$444,188
3248-50 California	St. Louis	Historic Tax Credits	\$101,028
3257-59 California Avenue	St. Louis	Historic Tax Credits	\$207,213
3259 Indiana	St. Louis	Historic Tax Credits	\$30,998
326 S. Campbell	Springfield	Historic Tax Credits	\$29,504
33 Kingsbury Place	St. Louis	Historic Tax Credits	\$12,185
33 N. Sarah	St. Louis	Historic Tax Credits	\$91,547
330 Texas Drive	Ozark	Historic Tax Credits	\$7,326
330 W. Lockwood	St. Louis	Historic Tax Credits	\$1,242,543
331 E. Water Street	Springfield	Historic Tax Credits	\$728,039
3311 S. 18th Street	St. Louis	Historic Tax Credits	\$80,912
3312 S. 9th Street	St. Louis	Historic Tax Credits	\$94,676
3314-16 S. 18th Street	St. Louis	Historic Tax Credits	\$10,080
3317-19-21 Indiana Avenue	St. Louis	Historic Tax Credits	\$133,525
3319 Salena	St. Louis	Historic Tax Credits	\$55,630
332 W. Clement	De Soto	Historic Tax Credits	\$55,197
3322 Lemp Avenue	St. Louis	Historic Tax Credits	\$27,492
3323 Locust	St. Louis	Historic Tax Credits	\$144,372
3329 S. 18th Street	St. Louis	Historic Tax Credits	\$53,678
3332-3334 Missouri	St. Louis	Historic Tax Credits	\$110,667
3333 Illinois	St. Louis	Historic Tax Credits	\$23,759
3335 Illinois	St. Louis	Historic Tax Credits	\$41,417
334 N. Main Street	St. Charles	Historic Tax Credits	\$50,055
338 Broadway St., C.P. #1	Cape Girardeau	Historic Tax Credits	\$3,258,906
34 Kingsbury Place	St. Louis	Historic Tax Credits	\$140,573
3404 Baltimore Avenue	Kansas City	Historic Tax Credits	\$11,932
3406 Osage	St. Louis	Historic Tax Credits	\$8,718
3413 Shenandoah	St. Louis	Historic Tax Credits	\$32,375
3415 Indiana Avenue	St. Louis	Historic Tax Credits	\$47,226
3415-17 Lemp	St. Louis	Historic Tax Credits	\$94,218
3416 Humphrey Street	St. Louis	Historic Tax Credits	\$41,240
341y Indiana Avenue	St. Louis	Historic Tax Credits	\$47,226
3424 Longfellow	St. Louis	Historic Tax Credits	\$194,892
3429 Hartford	St. Louis	Historic Tax Credits	\$44,803
3435 Hartford Street	St. Louis	Historic Tax Credits	\$19,219
3443 Indiana	St. Louis	Historic Tax Credits	\$24,575
3446 Nebraska	St. Louis	Historic Tax Credits	\$38,071



REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007			
Customer/Property name	Location	Program	Tax Credit Amount
3448 Missouri Avenue	St. Louis	Historic Tax Credits	\$35,058
3449 Arsenal	St. Louis	Historic Tax Credits	\$56,564
345 E. Argonne	St. Louis	Historic Tax Credits	\$79,148
3501 Lemp Avenue	St. Louis	Historic Tax Credits	\$22,985
3505 Victor Street	St. Louis	Historic Tax Credits	\$41,853
3509 Missouri Avenue	St. Louis	Historic Tax Credits	\$38,378
3510 Illinois House	St. Louis	Historic Tax Credits	\$51,560
3516 Illinois Avenue	St. Louis	Historic Tax Credits	\$58,903
3518-3520 Greenwood Boulevard	St. Louis	Historic Tax Credits	\$99,060
3523 Michigan Avenue	St. Louis	Historic Tax Credits	\$2,895
3534 Halliday	St. Louis	Historic Tax Credits	\$24,171
3540 Washington Avenue	St. Louis	Historic Tax Credits	\$208,937
3542 Russell Boulevard	St. Louis	Historic Tax Credits	\$40,807
3547 Olive Street	St. Louis	Historic Tax Credits	\$1,569,009
3549 Michigan	St. Louis	Historic Tax Credits	\$28,533
36 W. Concord	Kansas City	Historic Tax Credits	\$61,350
360 N. Boyle	St. Louis	Historic Tax Credits	\$194,126
3611 Utah Place	St. Louis	Historic Tax Credits	\$205,450
3621 S. Jefferson Avenue	St. Louis	Historic Tax Credits	\$60,132
3624-3626 McRee	St. Louis	Historic Tax Credits	\$32,169
3630 Grandel Square	St. Louis	Historic Tax Credits	\$199,143
3630 S. Jefferson	St. Louis	Historic Tax Credits	\$30,694
3632 Flora House	St. Louis	Historic Tax Credits	\$45,460
3635 Flad	St. Louis	Historic Tax Credits	\$33,462
3636 Botanical	St. Louis	Historic Tax Credits	\$61,307
3636 Shenandoah	St. Louis	Historic Tax Credits	\$137,325
3638-3640 McRee	St. Louis	Historic Tax Credits	\$32,169
3645-3647 Blaine	St. Louis	Historic Tax Credits	\$76,454
3667 McRee	St. Louis	Historic Tax Credits	\$94,348
3671 Blaine	St. Louis	Historic Tax Credits	\$25,467
3671-3673 Folsom	St. Louis	Historic Tax Credits	\$65,861
3675 McRee	St. Louis	Historic Tax Credits	\$31,636
3675-3677 Folsom	St. Louis	Historic Tax Credits	\$39,976
3680 McRee	St. Louis	Historic Tax Credits	\$64,337
3701 Forest Park Boulevard	St. Louis	Historic Tax Credits	\$1,575,477
3712-48 Laclede & 3717 Forest Park	St. Louis	Historic Tax Credits	\$10,095,847
3723-25 S. Broadway Avenue	St. Louis	Historic Tax Credits	\$49,714
3725 N. 20th Street	St. Louis	Historic Tax Credits	\$14,545
3726 Arsenal Street	St. Louis	Historic Tax Credits	\$98,445
3808 Cleveland Avenue	St. Louis	Historic Tax Credits	\$12,033
3810-12 Utah	St. Louis	Historic Tax Credits	\$73,831
3810-3812 Folsom	St. Louis	Historic Tax Credits	\$76,454
3812-14 Walnut Street	Kansas City	Historic Tax Credits	\$153,540
3817-3819 Folsom	St. Louis	Historic Tax Credits	\$36,383

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
3821 Lindell Boulevard	St. Louis	Historic Tax Credits	\$4,032,489
3821 McRee	St. Louis	Historic Tax Credits	\$32,169
3824-3826 Blaine	St. Louis	Historic Tax Credits	\$64,337
3825 McRee	St. Louis	Historic Tax Credits	\$32,169
3827-3829 Folsom	St. Louis	Historic Tax Credits	\$43,659
3830-32 Shenandoah	St. Louis	Historic Tax Credits	\$70,449
3832 Juniata	St. Louis	Historic Tax Credits	\$34,003
3833 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$29,177
3836 Folsom	St. Louis	Historic Tax Credits	\$32,169
3836-3840 Blaine	St. Louis	Historic Tax Credits	\$78,655
3837 McRee	St. Louis	Historic Tax Credits	\$32,169
3840-3842 McRee	St. Louis	Historic Tax Credits	\$36,383
3842-3846 Blaine	St. Louis	Historic Tax Credits	\$71,098
3844-3846 McRee	St. Louis	Historic Tax Credits	\$36,383
3845 Humphrey Street	St. Louis	Historic Tax Credits	\$27,729
3853 Flad Avenue	St. Louis	Historic Tax Credits	\$62,512
3857-3859 McRee	St. Louis	Historic Tax Credits	\$36,383
3867-3869 Wyoming	St. Louis	Historic Tax Credits	\$41,443
3877 Humphrey	St. Louis	Historic Tax Credits	\$39,962
3884 Juniata	St. Louis	Historic Tax Credits	\$18,998
3892 Connecticut	St. Louis	Historic Tax Credits	\$62,405
3900 Shaw	St. Louis	Historic Tax Credits	\$62,947
3901 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$129,518
3934 Flora Place	St. Louis	Historic Tax Credits	\$40,405
3947-49 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$105,247
3958 DeTonty	St. Louis	Historic Tax Credits	\$61,625
3960 DeTonty	St. Louis	Historic Tax Credits	\$138,259
400 E. Walnut Street	Springfield	Historic Tax Credits	\$692,574
400 S. 14th Street	St. Louis	Historic Tax Credits	\$2,974,370
400 S. 4th Street	St. Louis	Historic Tax Credits	\$8,708,343
4002 Castleman	St. Louis	Historic Tax Credits	\$99,695
4006 Russell & 4008 Russell	St. Louis	Historic Tax Credits	\$94,416
4008 Botanical	St. Louis	Historic Tax Credits	\$48,875
401-11 N. Euclid	St. Louis	Historic Tax Credits	\$148,955
401-407 N. High Street	California	Historic Tax Credits	\$37,017
4018 Detonty	St. Louis	Historic Tax Credits	\$137,149
4018 Shenandoah Avenue	St. Louis	Historic Tax Credits	\$18,601
4022 A Shenandoah	St. Louis	Historic Tax Credits	\$30,315
4022 B Shenandoah	St. Louis	Historic Tax Credits	\$27,684
4023 Shenandoah	St. Louis	Historic Tax Credits	\$40,954
403 Glendale Street	Park Hill	Historic Tax Credits	\$316,142
403 Washington Avenue	West Plains	Historic Tax Credits	\$13,648
4034 Detonty	St. Louis	Historic Tax Credits	\$38,489
4038 Central Street	Kansas City	Historic Tax Credits	\$119,622

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
404 W. Walnut Street	Springfield	Historic Tax Credits	\$113,004
4040 Detonty	St. Louis	Historic Tax Credits	\$105,703
4044 Castleman	St. Louis	Historic Tax Credits	\$41,645
4045-47 Botanical Avenue	St. Louis	Historic Tax Credits	\$13,297
4048 Shaw	St. Louis	Historic Tax Credits	\$6,718
4052 Castleman	St. Louis	Historic Tax Credits	\$55,466
4058 Shenandoah	St. Louis	Historic Tax Credits	\$35,096
406 Georgia Street	Louisiana	Historic Tax Credits	\$22,669
406 Howard Street	Carthage	Historic Tax Credits	\$919,924
4062 Magnolia Place	St. Louis	Historic Tax Credits	\$18,583
408 Olive Street	St. Louis	Historic Tax Credits	\$4,747,425
410 N. Jefferson	St. Louis	Historic Tax Credits	\$3,104,240
4106 Shenandoah	St. Louis	Historic Tax Credits	\$84,438
411 N. 17th Street	Lexington	Historic Tax Credits	\$108,710
412-416 N. 9th Street	St. Louis	Historic Tax Credits	\$221,874
4126 Flora Place	St. Louis	Historic Tax Credits	\$54,975
4127-29 Flad	St. Louis	Historic Tax Credits	\$37,340
4131-4133 Russell Boulevard	St. Louis	Historic Tax Credits	\$127,076
414 South Avenue	Springfield	Historic Tax Credits	\$65,217
4142 Cleveland Avenue	St. Louis	Historic Tax Credits	\$18,427
4142-44 Pennsylvania Avenue	Kansas City	Historic Tax Credits	\$194,482
415 N. 3rd Street	St. Joseph	Historic Tax Credits	\$1,152,247
415 N. Tucker Boulevard	St. Louis	Historic Tax Credits	\$1,678,274
415-419 Boonville Avenue	Springfield	Historic Tax Credits	\$72,892
416 S. Avenue	Springfield	Historic Tax Credits	\$117,932
419 W. Kansas Avenue	Liberty	Historic Tax Credits	\$6,420
4200 Laclede	St. Louis	Historic Tax Credits	\$756,223
4201 Magnolia Avenue	St. Louis	Historic Tax Credits	\$23,713
4211 Castleman Avenue	St. Louis	Historic Tax Credits	\$43,023
4211 Flora Place	St. Louis	Historic Tax Credits	\$78,534
422 Admiral Boulevard	Kansas City	Historic Tax Credits	\$1,163,909
423 E. Elm Street	Springfield	Historic Tax Credits	\$610,629
4231 Castleman	St. Louis	Historic Tax Credits	\$50,471
4233 Castleman	St. Louis	Historic Tax Credits	\$49,595
4236 Cleveland	St. Louis	Historic Tax Credits	\$16,999
4254 Manchester Avenue	St. Louis	Historic Tax Credits	\$33,017
4266,68,70 Manchester & 1110 Tower Grove	St. Louis	Historic Tax Credits	\$51,337
43 Maryland Place	St. Louis	Historic Tax Credits	\$284,381
431 S. Jefferson Avenue, C.P. #1	Springfield	Historic Tax Credits	\$899,629
431 S. Jefferson Avenue, C.P. #2	Springfield	Historic Tax Credits	\$765,093
4312 McGee Street	Kansas City	Historic Tax Credits	\$101,851
4317 Manchester Avenue	St. Louis	Historic Tax Credits	\$254,914
4318 Manchester Avenue	St. Louis	Historic Tax Credits	\$107,896
4324 Gibson Avenue	St. Louis	Historic Tax Credits	\$78,476

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
4334-36 Laclede Avenue	St. Louis	Historic Tax Credits	\$57,805
4339 Gibson Avenue	St. Louis	Historic Tax Credits	\$62,429
4373 Gibson Avenue	St. Louis	Historic Tax Credits	\$66,178
4381 McPherson	St. Louis	Historic Tax Credits	\$37,939
4398-C Gibson Avenue	St. Louis	Historic Tax Credits	\$73,368
4398-H Gibson Avenue	St. Louis	Historic Tax Credits	\$77,978
4405 Gibson Avenue	St. Louis	Historic Tax Credits	\$69,637
4409 Gibson	St. Louis	Historic Tax Credits	\$35,328
4410 Chouteau Avenue	St. Louis	Historic Tax Credits	\$69,304
4413 Gibson	St. Louis	Historic Tax Credits	\$41,490
4428 Gibson	St. Louis	Historic Tax Credits	\$34,049
4429 Gibson	St. Louis	Historic Tax Credits	\$48,110
4432 Oakland Avenue	St. Louis	Historic Tax Credits	\$36,766
4441 Oakland	St. Louis	Historic Tax Credits	\$33,692
4446 Gibson	St. Louis	Historic Tax Credits	\$44,539
4448 Gibson	St. Louis	Historic Tax Credits	\$59,694
4450 Oakland Avenue	St. Louis	Historic Tax Credits	\$45,979
4453-55 Forest Park	St. Louis	Historic Tax Credits	\$28,577
4457 Gibson	St. Louis	Historic Tax Credits	\$50,994
4470 Arco Avenue	St. Louis	Historic Tax Credits	\$71,356
4476 Chouteau Avenue	St. Louis	Historic Tax Credits	\$200,620
4500 Olive	St. Louis	Historic Tax Credits	\$916,805
4514 Gibson	St. Louis	Historic Tax Credits	\$78,426
4518 Arco	St. Louis	Historic Tax Credits	\$37,642
4520 Oakland Avenue	St. Louis	Historic Tax Credits	\$82,470
4535 Maryland Avenue	St. Louis	Historic Tax Credits	\$134,935
4536 Arco	St. Louis	Historic Tax Credits	\$53,016
4539 Gibson	St. Louis	Historic Tax Credits	\$13,284
4548 McPherson	St. Louis	Historic Tax Credits	\$68,435
4548 Oakland	St. Louis	Historic Tax Credits	\$51,943
4557 Chouteau	St. Louis	Historic Tax Credits	\$26,067
456 E. Mississippi	Liberty	Historic Tax Credits	\$76,918
46 Marshall Place	Webster Groves	Historic Tax Credits	\$117,844
4600 JC Nichols Parkway	Kansas City	Historic Tax Credits	\$3,480,138
4612 McPherson Avenue	St. Louis	Historic Tax Credits	\$48,079
4616 Lindell Boulevard	St. Louis	Historic Tax Credits	\$1,399,448
4616 McPherson Avenue	St. Louis	Historic Tax Credits	\$50,557
4643 Pershing Place	St. Louis	Historic Tax Credits	\$51,498
4712-14 Olive	St. Louis	Historic Tax Credits	\$56,115
4753 Westminster	St. Louis	Historic Tax Credits	\$44,731
4901 Washington	St. Louis	Historic Tax Credits	\$1,038,984
4924 Pershing Place	St. Louis	Historic Tax Credits	\$64,065
501 High Street	Boonville	Historic Tax Credits	\$249,958
502 Main Street	Weston	Historic Tax Credits	\$246,440



REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007			
Customer/Property name	Location	Program	Tax Credit Amount
5025 Raymond	St. Louis	Historic Tax Credits	\$52,232
5095 Westminster Place	St. Louis	Historic Tax Credits	\$118,356
509-513 W. Olive	Springfield	Historic Tax Credits	\$490,144
51 Portland Place	St. Louis	Historic Tax Credits	\$191,282
51 Westmoreland Place	St. Louis	Historic Tax Credits	\$173,875
514-516 N. 12 Street	St. Joseph	Historic Tax Credits	\$65,783
516-520 N. Grand	St. Louis	Historic Tax Credits	\$303,490
518 N. 12th Street	St. Joseph	Historic Tax Credits	\$22,876
520 Rosedale	St. Louis	Historic Tax Credits	\$131,330
521 N. Jefferson Avenue	Springfield	Historic Tax Credits	\$89,972
5223 Vernon Avenue	St. Louis	Historic Tax Credits	\$78,115
5232 Washington	St. Louis	Historic Tax Credits	\$34,457
525 Brush Creek Boulevard	Kansas City	Historic Tax Credits	\$65,805
527 Clara Avenue	St. Louis	Historic Tax Credits	\$232,537
5291 Westminster Place	St. Louis	Historic Tax Credits	\$58,881
533 Clara Avenue	St. Louis	Historic Tax Credits	\$231,678
5330 Pershing Avenue	St. Louis	Historic Tax Credits	\$581,507
533-543 N. Grand Blvd.	St. Louis	Historic Tax Credits	\$994,827
536 Rosedale	St. Louis	Historic Tax Credits	\$131,406
5360 Pershing	St. Louis	Historic Tax Credits	\$292,698
5457 Enright Avenue	St. Louis	Historic Tax Credits	\$31,637
5474-78 Delmar	St. Louis	Historic Tax Credits	\$302,356
5518 Waterman	St. Louis	Historic Tax Credits	\$99,118
5522 Waterman	St. Louis	Historic Tax Credits	\$94,252
5630 Pershing	St. Louis	Historic Tax Credits	\$739,972
5635 Waterman	St. Louis	Historic Tax Credits	\$159,676
5636 Waterman	St. Louis	Historic Tax Credits	\$285,729
5646 Waterman	St. Louis	Historic Tax Credits	\$133,406
5653 Waterman	St. Louis	Historic Tax Credits	\$74,632
5661 Waterman	St. Louis	Historic Tax Credits	\$70,982
5671 Waterman	St. Louis	Historic Tax Credits	\$67,829
5782 McPherson	St. Louis	Historic Tax Credits	\$63,641
5850 Delmar Boulevard	St. Louis	Historic Tax Credits	\$288,574
5851 Waterman Boulevard	St. Louis	Historic Tax Credits	\$6,912
59 Maryland Place	St. Louis	Historic Tax Credits	\$311,928
5911 DeGiverville Avenue	St. Louis	Historic Tax Credits	\$31,839
5944 Pershing Avenue	St. Louis	Historic Tax Credits	\$47,346
600 E. Capitol Avenue	Jefferson City	Historic Tax Credits	\$79,800
600 N. Kingshighway	St. Louis	Historic Tax Credits	\$2,801,853
602-614 Felix, C.P. #1	St. Joseph	Historic Tax Credits	\$80,947
6048 Cates	St. Louis	Historic Tax Credits	\$22,216
6050 McPherson	St. Louis	Historic Tax Credits	\$39,553
605-607 Westgate Avenue	St. Louis	Historic Tax Credits	\$281,404
608 N. 6th Street	St. Joseph	Historic Tax Credits	\$14,743

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
609-611 Westgate	University City	Historic Tax Credits	\$335,495
610 Pestalozzi Street	St. Louis	Historic Tax Credits	\$3,501,619
6100-02 Delmar Boulevard	St. Louis	Historic Tax Credits	\$136,851
6101 Delmar	St. Louis	Historic Tax Credits	\$263,944
6101-03 Washington & 541-43 Rosedale	St. Louis	Historic Tax Credits	\$391,809
6102 Washington Avenue/519 Rosedale	St. Louis	Historic Tax Credits	\$382,908
6108 Washington	St. Louis	Historic Tax Credits	\$150,200
6109-11 Washington Avenue	St. Louis	Historic Tax Credits	\$154,996
611 E. 17th Street	Kansas City	Historic Tax Credits	\$38,521
6114-16 Washington Avenue	St. Louis	Historic Tax Credits	\$158,692
6115-17 Washington Avenue	St. Louis	Historic Tax Credits	\$191,192
6120-22 Washington Avenue	St. Louis	Historic Tax Credits	\$153,982
612-616 Central Street	Kansas City	Historic Tax Credits	\$1,906,460
6126-28 Washington Avenue	St. Louis	Historic Tax Credits	\$160,320
6138 Virginia Ave.	St. Louis	Historic Tax Credits	\$560,387
6138-6140 Delmar Blvd.	St. Louis	Historic Tax Credits	\$145,510
6142-6146 Delmar Blvd.	St. Louis	Historic Tax Credits	\$301,759
6191 Delmar Blvd.	St. Louis	Historic Tax Credits	\$239,418
620 W. Scott	Springfield	Historic Tax Credits	\$1,775,115
6218 Waterman	St. Louis	Historic Tax Credits	\$58,848
6232 McPherson Avenue	St. Louis	Historic Tax Credits	\$58,814
6246 N. Apartments	University City	Historic Tax Credits	\$26,144
6351 Pershing Avenue, C.P. #4	St. Louis	Historic Tax Credits	\$9,993
6440 Ellenwood	Clayton	Historic Tax Credits	\$238,535
6453 Cecil Avenue	St. Louis	Historic Tax Credits	\$88,375
6633 San Bonita Avenue	St. Louis	Historic Tax Credits	\$6,659
6641 Clemens	University City	Historic Tax Credits	\$15,843
6651 Clemens Avenue	St. Louis	Historic Tax Credits	\$24,616
699 Rue St. Francois	Florissant	Historic Tax Credits	\$47,213
700 E. Walnut	Springfield	Historic Tax Credits	\$707,472
700 Karnes Boulevard	Kansas City	Historic Tax Credits	\$8,324,150
7016 Michigan Avenue	St. Louis	Historic Tax Credits	\$101,074
701-707 Benton Blvd.	Kansas City	Historic Tax Credits	\$326,219
702 Felix Street	St. Joseph	Historic Tax Credits	\$97,291
703 N. 13th Street	St. Louis	Historic Tax Credits	\$500,263
704-706 Broadway	Kansas City	Historic Tax Credits	\$291,511
705 HWY F	Defiance	Historic Tax Credits	\$21,584
708 E. Walnut	Springfield	Historic Tax Credits	\$175,090
708-710 Broadway	Kansas City	Historic Tax Credits	\$296,593
709-711 W. Truman Road	Independence	Historic Tax Credits	\$291,125
710 Felix, C.P. #1	St. Joseph	Historic Tax Credits	\$21,730
711 N. 11th Street	St. Louis	Historic Tax Credits	\$140,124
7123 Michigan	St. Louis	Historic Tax Credits	\$69,716
715 Limit	University City	Historic Tax Credits	\$44,392


REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
716 Clay Street	Chillicothe	Historic Tax Credits	\$1,011,265
716 E. Walnut	Springfield	Historic Tax Credits	\$119,109
720 E. Walnut	Springfield	Historic Tax Credits	\$119,105
720 S. 10th Street	St. Joseph	Historic Tax Credits	\$21,340
721 Pestalozzi	St. Louis	Historic Tax Credits	\$539,734
722 S. Jefferson Street	Springfield	Historic Tax Credits	\$652,971
728 S. Jefferson Street	Springfield	Historic Tax Credits	\$417,007
73 Janssen, C.P. #1	Kansas City	Historic Tax Credits	\$123,899
7303 Marietta	St. Louis	Historic Tax Credits	\$1,524,930
732 Westgate	St. Louis	Historic Tax Credits	\$64,353
7510 Pennsylvania Avenue	St. Louis	Historic Tax Credits	\$16,182
7518 Pennsylvania Avenue	St. Louis	Historic Tax Credits	\$12,206
7525 S. Broadway	St. Louis	Historic Tax Credits	\$34,159
7529 S. Broadway	St. Louis	Historic Tax Credits	\$36,480
7609-11 S. Broadway	St. Louis	Historic Tax Credits	\$129,819
761 Syracuse	University City	Historic Tax Credits	\$24,447
769-711 S. Avenue	Springfield	Historic Tax Credits	\$129,269
7740 Olive Boulevard	University City	Historic Tax Credits	\$270,153
7901-03 S. Broadway	St. Louis	Historic Tax Credits	\$36,701
800-802 E. Broadway, C.P. #1	Columbia	Historic Tax Credits	\$151,130
800-802 E. Broadway, C.P. #2	Columbia	Historic Tax Credits	\$158,996
804 E. Broadway	Columbia	Historic Tax Credits	\$188,126
808 N. 24th Street	St. Joseph	Historic Tax Credits	\$40,753
815 Olive Street	St. Louis	Historic Tax Credits	\$9,895,553
818 Olive St.	St. Louis	Historic Tax Credits	\$2,703,746
818 Olive Street, C.P. #1	St. Louis	Historic Tax Credits	\$6,549,493
818 Olive Street, C.P. #3	St. Louis	Historic Tax Credits	\$1,331,348
823 Walnut	Kansas City	Historic Tax Credits	\$1,841,195
900-02 Utah	St. Louis	Historic Tax Credits	\$126,356
901 Washington Avenue	St. Louis	Historic Tax Credits	\$6,116,561
901-911 Locust	St. Louis	Historic Tax Credits	\$3,554,287
903 N. 6th Street	St. Joseph	Historic Tax Credits	\$27,002
909-911 E. Walnut	Kansas City	Historic Tax Credits	\$10,841,395
916 Russell Boulevard	St. Louis	Historic Tax Credits	\$42,622
917 Wyandotte	Kansas City	Historic Tax Credits	\$1,418,278
918-924 E. 5th Street	Kansas City	Historic Tax Credits	\$364,481
920 Olive Street	St. Louis	Historic Tax Credits	\$1,694,107
921 Center Street	Hannibal	Historic Tax Credits	\$51,795
924 Paseo Drive	Kansas City	Historic Tax Credits	\$137,867
928 Grand Boulevard, C.P. #2	Kansas City	Historic Tax Credits	\$1,866,141
928 Paseo Drive	Kansas City	Historic Tax Credits	\$226,249
929 N. Third Street	St. Charles	Historic Tax Credits	\$45,727
930 Paseo Drive	Kansas City	Historic Tax Credits	\$235,017
933 McGee	Kansas City	Historic Tax Credits	\$290,746

REDEVELOPMENT • HISTORIC TAX CREDITS • 2005–2007

Customer/Property name	Location	Program	Tax Credit Amount
934 Rutger	St. Louis	Historic Tax Credits	\$57,010
934 Wyandotte	Kansas City	Historic Tax Credits	\$2,355,936
951 Maple Place	St. Louis	Historic Tax Credits	\$40,762
9th & Pestalozzi	St. Louis	Historic Tax Credits	\$229,220

REDEVELOPMENT • BROWNFIELD TAX CREDIT PROJECTS • 2005–2007

Customer/Property name	Location	Investment	Program	Total Credits	Jobs Created
3800 Weber Road	St. Louis	\$7,275,000	Brownfield Tax Credits	\$1,450,000	264
3rd & Georgia	Louisiana	\$3,693,755	Brownfield Tax Credits	\$396,275	62
422 Admiral	Kansas City	\$4,000,000	Brownfield Tax Credits	\$95,571	55
8401 St. Charles Rock Rd	St. Louis	\$10,000,000	Brownfield Tax Credits	\$2,799,054	150
Bankers Lofts	St. Louis	\$30,431,522	Brownfield Tax Credits	\$1,685,283	233
Bee Hat	St. Louis	\$10,300,000	Brownfield Tax Credits	\$480,000	48
Cardinal Stadium	St. Louis	\$365,000,000	Brownfield Tax Credits	\$7,638,678	198
Carriage Apartments	St. Louis	\$32,064,419	Brownfield Tax Credits	\$927,000	75
City Hospital	St. Louis	\$150,000,000	Brownfield Tax Credits	\$5,140,000	544
Cornerstone Industrial Park	St. Louis	\$18,000,000	Brownfield Tax Credits	\$3,425,000	350
Embassy	Maplewood	\$4,285,000	Brownfield Tax Credits	\$443,740	83
Express Scripts	St. Louis	\$61,940,670	Brownfield Tax Credits	\$5,000,000	480
Majestic Stove	St. Louis	\$33,042,000	Brownfield Tax Credits	\$900,000	78
Marquette Office Building	Cape Girardeau	\$8,444,200	Brownfield Tax Credits	\$1,285,000	227
Northland Plaza	St. Louis	\$29,465,875	Brownfield Tax Credits	\$955,886	472
Paul Brown Building	St. Louis	\$3,193,902	Brownfield Tax Credits	\$923,983	83
Pinnacle Landing	St. Louis	\$208,000,000	Brownfield Tax Credits	\$1,603,800	1286
Security Building	St. Louis	\$82,700,000	Brownfield Tax Credits	\$3,650,000	244
Wellston Industrial Park	St. Louis	\$10,000,000	Brownfield Tax Credits	\$1,945,200	105

REDEVELOPMENT • TIF/MODESA PROJECTS • 2005–2007

Project Name	Location	Program	Project Increment	Total Project Costs
Excelsior Springs Elms Hotel & Spa	Excelsior Springs	State TIF	\$800,000	\$19,207,870
KC Midtown	Kansas City	State TIF	\$37,350,264	\$77,236,100
Independence Santa Fe Neighborhood	Independence	State TIF	\$5,235,700	\$12,822,834
St. Louis Cupples Station	St. Louis	State TIF	\$34,000,000	\$291,000,000
St. Louis Convention Hotel & Suites	St. Louis	State TIF	\$21,720,000	\$265,991,000
Springfield Jordan Valley Park	Springfield	State TIF	\$16,449,258	\$157,523,000
KC Pershing Road Old Post Office	Kansas City	State TIF	\$77,200,000	\$380,713,000
Riverside L-385 Levee Development	Riverside	State TIF	\$35,285,684	\$167,600,000
KC 1200 Main	Kansas City	State TIF	\$62,671,479	\$308,399,088
Independence Crackerneck Creek	Independence	State TIF	\$40,569,934	\$171,308,865
KC East Village Redevelopment	Kansas City	State TIF	\$33,267,565	\$140,782,905
St. Louis County Lambert Airport East	St. Louis	State TIF	\$40,138,601	\$430,000,000
St. Louis Ballpark Village	St. Louis	MoDESA	To Be Determined	\$387,000,000

REDEVELOPMENT • CDBG PROJECTS • 2005–2007

Jurisdiction	Program	Grant Funds
Adrian	CDBG Downtown Revitalization	\$400,000
Cape Girardeau	CDBG Other Public Needs	\$400,000
Clinton	CDBG Demolition	\$120,500
Clinton	CDBG Downtown Revitalization	\$200,000
El Dorado Springs	CDBG Downtown Revitalization	\$400,000
El Dorado Springs	CDBG Other Public Needs	\$10,000
Eldon	CDBG Demolition	\$125,000
Green City	CDBG Demolition	\$65,000
Hamilton	CDBG Demolition	\$121,800
Hermann	CDBG Downtown Revitalization	\$399,600
Kahoka	CDBG Demolition	\$134,800
Kennett	CDBG Downtown Revitalization	\$400,000
Koshkonong	CDBG Other Public Needs	\$105,000
La Plata	CDBG Demolition	\$119,400
Lawson	CDBG Downtown Revitalization	\$269,300
Malden	CDBG Demolition	\$125,000
Marceline	CDBG Demolition	\$125,000
Meadville	CDBG Demolition	\$90,900
Milan	CDBG Demolition	\$123,950
Neck City	CDBG Demolition	\$67,200
Neosho	CDBG Demolition	\$400,000
Neosho	CDBG Downtown Revitalization	\$400,000
New Franklin	CDBG Other Public Needs	\$250,000
Norborne	CDBG Demolition	\$86,900
Ozark	CDBG Downtown Revitalization	\$100,000
Piedmont	CDBG Other Public Needs	\$201,670
Plattsburg	CDBG Downtown Revitalization	\$400,000
Raytown	CDBG Demolition	\$400,000
Richmond	CDBG Downtown Revitalization	\$400,000
Salisbury	CDBG Demolition	\$50,000
Sedalia	CDBG Downtown Revitalization	\$400,000
Sweet Springs	CDBG Demolition	\$56,000
Urich	CDBG Other Public Needs	\$10,000
Warsaw	CDBG Downtown Revitalization	\$100,000
Waynesville	CDBG Downtown Revitalization	\$157,200
Wellsville	CDBG Demolition	\$69,625
West Plains	CDBG Other Public Needs	\$250,000
Willow Springs	CDBG Other Public Needs	\$250,000
Windsor	CDBG Demolition	\$128,000

Technology

Economic Development for the New Economy

Missouri is blessed with incredible research and development assets that are essential to success in the knowledge-based economy. DED, in conjunction with the Missouri Technology Corporation and other partners in private enterprise, higher education, economic development, and venture capital, are working to create a vibrant innovation environment that builds upon our strengths with an eye on the new opportunities of tomorrow. Cutting edge businesses, forward-thinking universities, a culture of entrepreneurship and access to capital are some of the keys to unlocking opportunities in the innovation age in which we live and work.

Center for Applied Science & Engineering

As home to the Center for Applied Science and Engineering (CASE) and the state-sponsored innovation center, the Roy D. Blunt Jordan Valley Innovation Center, when complete, will serve as the focal point for innovation and entrepreneurship in the Springfield region.



Center for Emerging Technologies

UMSL's Center for Emerging Technologies (CET) was organized in 1995 to develop specialized services and facilities that accelerate growth of advanced technology companies. The mission of the Center is to position the St. Louis region as a worldwide center of advanced technology industries and knowledge-based economic development.



Christopher S. Bond Life Sciences Center



Rising above the corn planted on the historic Sanborn Field is the Christopher S. Bond Life Science Center. This facility serves as the intellectual focus for interdisciplinary research in the life sciences on the MU campus.

Donald Danforth Plant Science Center

The Donald Danforth Plant Science Center is a not-for-profit research institute with a global vision to improve the human condition. The Danforth Center was founded in 1998 through gifts from the St. Louis-based Danforth Foundation, the Monsanto Fund (a philanthropic foundation), and a tax credit from the State of Missouri.



The Incubation Factory

The Incubation Factory develops companies and brings to market technologies and discoveries developed at our state's universities in coordination with state-supported Innovation Centers.



Missouri Technology Corporation



The Missouri Technology Corporation (MTC) is a private not-for-profit corporation established pursuant to Sections 348.251 to 348.266 of the RSMo and subject to the provisions of Chapter 355, RSMo. The purposes of the MTC are to help strengthen the economy of the state through the development of science and technology and to promote the modernization of Missouri businesses by supporting the transfer of science, technology and quality improvement by providing leadership in the establishment of methods of technology application, technology commercialization and technology development.

Missouri Research Park Business Center



The Missouri Research Park Business Center, located at the University of Missouri Technology Park at Fort Leonard Wood, is a high-profile and secure office environment providing furnished, staffed and technology-equipped office space and team rooms for defense contractors and other high tech defense-related activities in need of close proximity to Army headquarters.

MU Discovery Ridge Research Park

Financing details

DED/State:.....\$221,874
Private Investment:\$1,011,752
Total Project Cost:.....\$1,411,125



Discovery Ridge, the research park for the Columbia Campus of the University of Missouri, will be the new home of ABC Laboratories, a contract research organization for pharmaceutical companies, which was spun out from university research over 30 years ago. The MU Discovery Ridge Research Park will also be home to the greatly expanded MU Research Animal Diagnostic Laboratory (RADIL), which is part of the College of Veterinary Medicine at Mizzou. RADIL is on the cutting edge of research in comparative medicine, where research with animals leads to discoveries that help advance human health.



TECHNOLOGY • LIFE SCIENCE RESEARCH GRANTS—RESEARCH PROJECTS • 2005–2007

Recipient	Location	Project Title	Program Area	Funding Allocated
Missouri State University (MSU)	Springfield	Insect-Deterrent and Antifeedant Properties of Ginkgo Biloba	Gateway Fund	\$52,953
Missouri State University (MSU)	Springfield	Grape Polyphenols: Potential for New Commercial Products and Enhanced Plant Health	Gateway Fund	\$897,955
University of Missouri-Columbia (UMC)	Columbia	Advancing Animal and Plant Agricultural Sciences in Missouri	Animal, Plant, Environmental Science	\$3,381,568
University of Missouri-KC (UMKC)	Kansas City	Bone Fracture Repair in Animals Using a New Bond Cement	Animal Health	\$786,998
University of Missouri-KC (UMKC)	Kansas City	Evaluation of Candidate Diagnostic Targets for Johne's Disease in Livestock	Animal Health	\$675,000
University of Missouri-KC (UMKC)	Kansas City	Ultrahigh-Throughput Sequence Profiling of Small RNA in Brachypodium Distachyon, an emerging model for Cereal and Biofuel Crops	Plant Science	\$558,020
University of Missouri-KC (UMKC)	Kansas City	Identification of Functional Replication and Transcription Linked to Residues for Chromatin Assembly by Histone H3 Proteins in the Corn Smut Ustilago and the Yeast Saccharomyces	Plant Science	\$318,624
University of Missouri-KC (UMKC)	Kansas City	Novel Therapeutic Strategies for the Treatment of Eye Diseases in Animal	Animal Health	\$312,273
University of Missouri-Rolla	Rolla	Integrated Program for the Development of Microalgae as Sustainable Resources for Biofuels and Biomaterials	Bioenergy	\$526,906
Washington University	St. Louis	Discovery and Utilization of Enzymes for Renewable Biofuels Production	Bioenergy	\$2,989,703

TECHNOLOGY • LIFE SCIENCE RESEARCH GRANTS—COMMERCIALIZATION PROJECTS • 2005–2007

Recipient	Location	Project Title	Program Area	Funding Allocated
Donald Danforth Plant Science Center	St. Louis	Polyhydroxyalkanoates in Transgenic Oilseeds	Plant Science	\$1,136,719
DT Search and Designs LLC	St. Joseph	Animal Waste Phosphorous Management Systems	Odor Abatement, Water Quality, Bioenergy	\$325,000
Mid-America R&D Foundation	Jefferson City	Commercialization of Value-Added Food-Grade Soybean Lines Developed by the University of Missouri and New Generation Functional Food Ingredients and Plant-Made Component for Nutritional Retail Products	Gateway	\$738,281
University of Missouri-Columbia (UMC)	Columbia	Commercialization of a Proprietary Bull Fertility Test	Animal Health	\$400,000

TECHNOLOGY • LEWIS AND CLARK DISCOVERY INITIATIVE PROJECTS • 2005–2007

Recipient	Funding Amount
AgBiotech Company Recruitment Fund	\$3,350,000
AgBiotech Outreach Program	\$125,000
Animal Health and Nutrition Center	\$200,000
Animal Health Workforce Development Initiative	\$175,000
Collaboration and Interdisciplinary Degree Program for Masters and Ph.D. Students	\$350,000
Emerging Firms Mapping Project	\$50,000
High Tech Marketing Promotion Fund	\$350,000
High Tech Small Business Development Incentive Program	\$1,250,000
Intellectual Property Management Fund	\$1,100,000
Medical Device Innovation Program	\$350,000
Missouri Open Innovation Network	\$250,000
Missouri Power Resource Center	\$200,000

Looking Ahead

- Partnerships
- Initiatives
- Goals of Business & Community Services

Partnerships

The Business and Community Services division collaborates and partners with many organizations charged with carrying out specific missions related to economic development growth and opportunities.

Missouri Community Service Commission (MCSC) – The Missouri Community Service Commission promotes volunteerism and community services. Projects are federally funded through the National Community Service Programs, including AmeriCorp, and are designed to engage citizens in education, public safety, environment and human needs services by fostering their civic responsibility and the ethic of participation in local community betterment.

The Hawthorn Foundation – Created in 1981 by then-Governor Christopher (Kit) Bond, the Hawthorn Foundation is a public-private partnership used to supplement Missouri's marketing programs and attract new industry to the state through private funding of state economic development. The Foundation is a private 501c (6) corporation and its investors include many of Missouri's most prominent corporations and business leaders. The 36-member Board of Directors is an independent, non-partisan board composed of the Foundation's major investors and other selected members. The Hawthorn Foundation is instrumental in funding various trade missions, trade shows and other events in which the Department participates.

Missouri Military Preparedness & Enhancement Commission – The Missouri Military Preparedness and Enhancement Commission was established in 2005 when Governor Matt Blunt signed Senate Bill 252 into law. The Commission is tasked with making recommendations regarding community relations and interstate cooperation on military issues. The commission will also serve as a clearinghouse for information regarding federal actions affecting military installations and their potential impact on the state and local communities.

The Commission has nine members: five appointed by the governor, 2 members of the Senate and 2 members of the House of Representatives.

Missouri Small Business Regulatory Fairness Board (SBRFB) – The Missouri Small Business Regulatory Fairness Board (SBRFB) ensures that Missouri small business owners (those with 100 or fewer full-time or part-time employees) have a voice in the development of rules and regulations by Missouri state departments and agencies. Missouri's state departments and agencies are required to solicit input from small business owners prior to implementing new rules and regulations. Agencies must determine if the proposed rule affects small business and, if so, the availability and practicability of less restrictive alternatives that can be implemented to achieve the same results.

The board consists of nine members and provides state agencies with input regarding rules that adversely affect small businesses and solicits comments

from small businesses. The board also holds hearings around the state with state agencies and small business owners. These events provide a public venue for state agencies to discuss their approach to regulatory fairness for small businesses and for members of the public to comment on state agency performance.

Missouri Film Commission – The Missouri Film Commission was created in 1983 to attract film, television, video and cable productions to Missouri, and to promote the growth of the film and video production industry within Missouri. The Commission is made up of nine members, five of which are appointed by the Director of the Department of Economic Development.

The commission shall provide oversight and guidance to the Director of the Department of Economic Development in administering the office of the Missouri Film Commission, established in section 620.1210. The commission shall make recommendations to the Governor and the General Assembly on:

1. The removal of barriers so that film production in Missouri may be more easily promoted; and
2. The development of state incentives to attract private investment in film production in the state.

Regional Planning Commissions – State financial aid enables local governments, through regional planning commissions, to initiate programs and services identified as important by member governments. State funds are matched by local funds.

Intergovernmental Relations Commission – The Intergovernmental Relations Commission is the focal point from which state agencies receive information and recommendations on intergovernmental issues. The Missouri Commission on Intergovernmental Cooperation works closely with the Governor's Federal Fiscal Impact Commission, follows the devolution of federal programs, and studies the effect on state and local governments.

Missouri Technology Corporation (MTC) – MTC, a not-for-profit corporation, advises the Department of Economic Development, the Governor and the General Assembly regarding business development opportunities related to new technology and products. MTC contributes to strengthening the state's economy through the development of science and technology; promotes the modernization of business through the transfer of science, technology and quality improvement methods to the workplace; and enhances the productivity and competitiveness of Missouri's businesses by providing leadership and establishing methods of technology application, commercialization and development.

MTC consists of eleven members appointed by the Governor and four ex-officio members, including the President of the University of Missouri System and the Director of the Department of Economic Development. This board also houses the Research Alliance of Missouri (RAM), established in January 2003 to respond to the need for an alliance between business and universities in order to coordinate research and provide more access to technology for Missouri businesses.

Missouri Manufacturing Extension Partnership – The Missouri Manufacturing Extension Partnership (MEP) is the only economic development program in the state of Missouri that provides business and technical assistance to the state's small and medium-size manufacturers.

The assistance enables these manufacturers to become and remain competitive, as well as retain existing jobs and create new jobs.

MEP is a public-private partnership with a number of strategic partners including the U.S. Department of Commerce's National Institute of Standards and Technology and the University of Missouri System. This program receives federal funding that is matched by state funding and private funding.

The Advisory Council for Plant Biotechnology is charged with analyzing the state's current life sciences environment to determine how the state can better capitalize on the industry's potential, serving as an aggressive recruitment committee to attract new life sciences companies to Missouri and determining if a state-based regulatory structure is desirable.

A consortium, so far loosely called the **Plant Output Trait Group (POTG)**, sprouted from the governor's Advisory Council for Plant Biotechnology. Currently, the POTG is planning to coordinate research, development, commercialization and licensing efforts between researchers and private businesses.

The **Advisory Council on Agricultural Science and Technology** will be responsible for identifying new areas of agricultural science and technology, as well as providing recommendations on regulatory matters, long-term needs for the agricultural science and technology sector, and future opportunities for the plant biotechnology industry within the state.

Initiatives

The DREAM Initiative will work to break down the existing barriers to redevelopment and revitalization facing Missouri's smaller communities. It is a significantly more efficient and effective use of our state's existing programs. This new initiative is an enhanced approach to the current redevelopment process that makes resources and tools available to allow downtown revitalization efforts to become reality in a shorter time frame. DREAM is also designed to move beyond the current redevelopment programs in Missouri by attracting private investment to spur growth and jobs in selected Missouri communities.

The Missouri Department of Economic Development, Missouri Development Finance Board and the Missouri Housing Development Commission have joined together in a partnership to help make DREAM a success. Each contributing partner will lend its individual expertise and tools to create this new comprehensive and collaborative approach to downtown revitalization.

Six to ten communities will be selected through an application process each year to become DREAM communities. The available programs can help address a variety of community needs, including infrastructure improvements, historic preservation, affordable housing, community services, business development and job creation.

Missouri's Ethanol Initiative – Gov. Blunt secured a requirement that all gasoline sold in Missouri contain 10 percent ethanol from Missouri grown corn by 2008. At this time, Missouri has four operating ethanol plants in Macon, Craig, Malta Bend and Laddonia that produce approximately 163 million gallons of ethanol annually. There are 7 more plants currently in the planning phase, which are expected to produce more than 350 million gallons annually.

Missouri's Biodiesel Initiative – Missouri currently has two biodiesel plants with a capacity of 32 million gallons per year. Eight additional plants are currently in the planning stages. If all plants are built by 2008, Missouri will have 10 plants with the capacity to produce over 200 million gallons of biodiesel a year.

The **Missouri Stem Cell Research and Cures Initiative**, passed by voter approval, will:

- *ensure Missouri patients have access to any therapies and cures, and allow Missouri researchers to conduct any research, permitted under federal law;*
- *ban human cloning or attempted cloning;*
- *require expert medical and public oversight and annual reports on the nature and purpose of stem cell research;*
- *impose criminal and civil penalties for any violations; and*
- *prohibit state or local governments from preventing or discouraging lawful stem cell research, therapies and cures.*

The Missouri House of Representatives also allocated \$13.5 million for the **Life Sciences Research Trust Fund**. The Life Sciences Research Trust Fund was established in the 2003 legislative session, and was intended to set in statute that future legislatures would prioritize 25 percent of the state's tobacco settlement proceeds into building life sciences research capacity.

Creation of the Missouri Business Portal – The Missouri Business Portal is designed to be the one central location for business men and women to conduct registration and filings for their business throughout its lifecycle. This starts with the first seed of an idea and follows through various stages.

Governor Matt Blunt hosted a Math and Science Education Summit in 2006 that created the **Math Engineering Technology & Science (METS) Initiative**. Strategic issues addressed were:

- *Improving the performance of all P-20 students.*
- *Expanding the pool of students motivated to pursue METS careers*

- *Expanding the pool of Missouri's P-20 METS teachers;*
- *Increasing public awareness of the importance of METS-related industries and jobs in enhancing Missouri's global competitiveness and innovation;*
- *Establishing a technology plan to support METS curricula, grade-level expectations (GLEs) and assessments in Missouri.*

Goals of Business & Community Services

Increase the number of family—supporting jobs

- *Organize the department to maximize response and deal with flow*
- *Promote effective incentives (constantly review incentives and create legislative packages)*
- *Grow Missouri's assets through business cluster development*
As Missouri makes its transition into the new technology-based economy, the state is building strong clusters in eight key industries to assist in growth and expansion opportunities to create new jobs and strengthen Missouri's economy.
 - ***Military, Defense, and Homeland Security***
The Military, Defense, and Homeland Security cluster is comprised of industries that supply and support local and national security.
 - ***Information Technology***
The Information Technology cluster is comprised of industries involved in the manufacturing of electronic components used in computers, communication devices, and other electronic devices, and includes planning and design of computer systems, software development, management consulting services, and research.
 - ***Life Sciences***
The Life Sciences cluster focuses on industries involved in the enhancement of quality of life through psychosocial, biological, and medical research and engineering. It is also comprised of chemical and medical device manufacturing.
 - ***Transportation / Logistics***
The Transportation / Logistics cluster focuses on the support processes involved with the transfer of products and services.
 - ***Energy***
The Energy cluster is defined as industries involved in the operations of power facilities, and the manufacturing of machinery and parts used in the production of energy.

- **Automotive**

The Automotive cluster is comprised of industries involved in the manufacturing of motor vehicles.

- **Finance**

The Finance cluster focuses on industries primarily engaged in the transfer, holding, and investment of currency.

- **Agribusiness**

The Agribusiness cluster is comprised of industries supporting farm production (*animal and crop*), farm-related industries, and indirect agribusiness.

- *Establish a public/private partnership for business recruitment*

- **Missouri Partnership**

The Missouri Partnership will serve as the lead business recruitment and marketing organization for Missouri, working in close collaboration and partnership with all state, regional, and local entities actively engaged in economic development to successfully compete for major recruitment and expansion projects on a global basis.

- **Promote Missouri Fund**

Increase the amount of private investment

- *Develop effective recruitment campaigns*
- *Provide site development assistance (LocationOne)*
- *Provide facility expansion assistance*
- *Provide assistance for infrastructure improvements*

Increase the number of successful Missouri entrepreneurs

- *Promote and partner with University of Missouri on economic development activities*
- *Financially support the physical development of research parks and incubators*
- *Strengthen the MTC*
 - Funding-Life Sciences Trust Fund and Lewis and Clark Discovery Initiative
 - Innovation center oversight and coordination
 - establish Centers for Excellence

Support and facilitate the economic growth of our communities

- *DREAM Initiative*
- *Implement recommended changes to finance and incentive programs to match targeted outcomes*
- *Provide and promote major investment in urban areas (distressed and thriving)*

Increase the supply of educated workers

- *Further advance the skills and qualifications of Missouri's workers*
- *Educate future workforce*
 - *P-20 Initiative*



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